

# TARRANT COUNTY RECOVERY PLAN

Performance Report July 2023



Tarrant County Administrator's Office  
INNOVATION | EXCELLENCE | TRANSPARENCY



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*Greetings,*

*Tarrant County is committed to the transparent and innovative utilization of State and Local Fiscal Recovery Funds (SLFRF) awarded through the American Rescue Plan Act (ARPA).*

*This annual performance report showcases Tarrant County's successes with both internal and external partners. Internal projects include recruitment and retention efforts, capital projects and facilities enhancements, as well as ongoing COVID-19 mitigation efforts. Tarrant County is partnering with more than 50 local and community-based organizations to operate 69 programs that address pandemic-related needs. These programs enhance mental health, support crime victims, aid seniors, provide safe spaces for children to learn and play, mitigate community violence, offer cancer screenings, and provide basic needs including housing and groceries. Specific accomplishments over the program year include:*

- \$16.9 million toward construction of four affordable housing developments*
- \$4.8 million to support expansion of Tarrant Area Food Bank's fresh produce distribution*
- \$18 million in grants to small businesses*
- Expansion of charges eligible for Mental Health Jail Diversion Center referral*

*Tarrant County is stronger and more resilient because of the partnerships supported by SLFRF funding. Under the leadership of the Tarrant County Commissioners Court, the county has implemented initiatives that will improve our community and positively impact the lives of our residents for years to come.*

*Please continue to monitor [www.tarrantcountytx.gov/ARPA](http://www.tarrantcountytx.gov/ARPA) for news and updates related to Tarrant County's SLFRF program.*

*Sincerely,*

*G.K. Maenius  
Tarrant County Administrator*

## AFFORDABLE HOUSING

Providing permanent supportive housing for Tarrant County residents



Fort Worth Housing Solutions  
**HUGHES HOUSE**

**\$2,380,716**

4830 E. Rosedale St., Fort Worth, TX 76105

13 Units | Permanent Supportive Housing



Fort Worth Housing Solutions  
**CASA DE LOS SUEÑOS**

**\$8,000,000**

8401 W. Freeway, Fort Worth, TX 76116

36 Units | Permanent Supportive Housing

Presbyterian Night Shelter  
**JOURNEY HOME II**  
**\$3,984,000**

7600 Crowley Rd., Fort Worth, TX 76134

24 Units | Permanent Supportive Housing

Tobias Place, LP/FW Housing Finance Corp.  
**TOBIAS PLACE**  
**\$2,000,000**

505 W. Biddson St., Fort Worth, TX 76110

13 Units | Deeply Affordable 0-30% AMI Units



## FOOD SECURITY

Strengthening the community by alleviating food insecurity

### TARRANT AREA FOOD BANK

**\$4,800,000**

- 80,000 square foot agriculture hub
- Increase fresh produce distribution
- 3.6 million pounds of fresh food for local use



### MEALS ON WHEELS, INC. of Tarrant County

**\$9,863,188**

- 18,000 square foot expansion
- Expand freezer and dry storage in kitchen
- Support for 1.5 million meals served per year

### 6 STONES

**\$2,000,000**

- 25,000 square foot new facility construction
- Food pantry and resource center
- Food assistance to more than 35,000 people



# Community Engagement

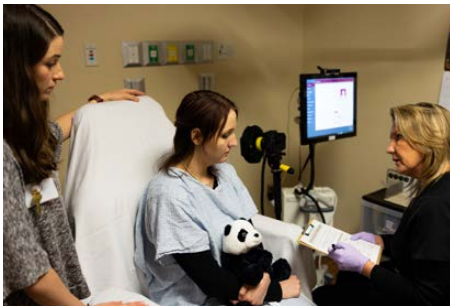
Tarrant County's SLFRF community engagement strategy has been extensive and effective. To ensure that public participation and transparency are at the core of Tarrant County's SLFRF program, the Commissioners Court facilitated numerous opportunities for community engagement and has prioritized the accessibility of program information to the public. Through work sessions highlighting community needs, a countywide needs assessment, and multiple countywide public surveys, over 5,000 businesses, nonprofits, and individuals participated in the SLFRF process. All programs considered for an SLFRF award are discussed and voted on during Commissioners Court meetings.



SIXTY AND BETTER



GOOD FOR YOU PANTRY



THE WOMEN'S CENTER



TASTE PROJECT

**The county's community engagement strategy has focused on the following areas:**

## **Commissioners Court Work Sessions:**

County staff facilitated a series of public work sessions during regular meetings of the Commissioners Court. The work sessions provided relevant information related to eligible uses of SLFRF funding and guidance from local subject matter experts and key stakeholders on pressing community needs in the wake of the COVID-19 pandemic.

## **COVID-19 Needs and Resource Assessment:**

The COVID-19 Needs and Resources Assessment played a pivotal role in informing the allocation of relief funds and ensuring that SLFRF funding is deployed in a manner which efficiently and effectively met the needs of Tarrant County residents.

## **Needs Assessment Deliverables to Guide Decision Making:**

Recommendations to the Commissioners Court included a multi-phased approach that considered recovery needs along with objectives and resources; equitable strategies in conjunction with community alignment and strategy development; and usage of funding, taking into account existing resources and opportunities for regional collaboration.

## **Ongoing Communication with Regional Partners:**

In addition to the Commissioners Court Work Sessions and COVID-19 Needs and Resources Assessment, the county conducted regular calls to engage intergovernmental partners, local nonprofits, and private sector businesses to generate and sustain cooperation, coordination, and collaborative partnerships. The calls served as a channel for information related to the pandemic and its effects on those within our communities. They also provided an opportunity to avoid duplication of efforts in the context of local projects funded by SLFRF.

## **Calls for Proposals:**

The county issued several calls for proposals to include nonprofit and local government partners in COVID-19 funding opportunities. In response to the community call for proposals, the county received 131 submissions totaling over \$208 million in requests. This response demonstrated the ongoing need in the Tarrant County community to overcome the effects of the pandemic. More recently, as a result of a separate call for proposals, the Commissioners Court approved four affordable housing developments totaling \$16.9 million.

Tarrant County provides ongoing updates regarding SLFRF programming and expenditures. Through numerous channels, the county has been able to positively position the impact of SLFRF in the community.

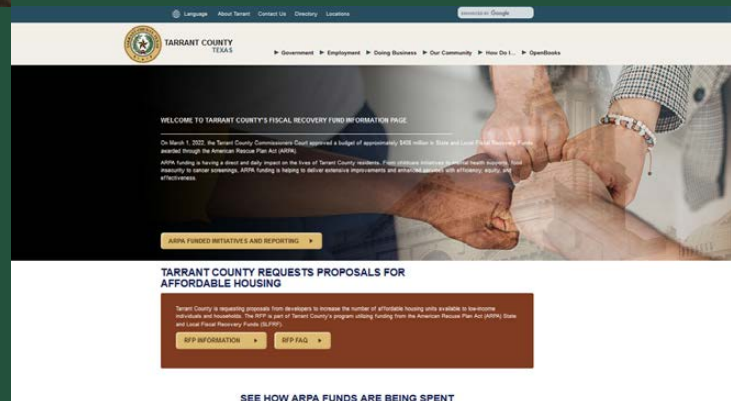
- Commissioners Court briefings by nonprofit and community partners receiving SLFRF funding
- Commissioners Court review and approval of subrecipient contracts and amendments with time allotted for public questions and comments
- Frequent SLFRF updates to the Tarrant County website
- Regular use of social media and other media outlets to share SLFRF success stories



“At UT Southwestern and Moncrief Cancer Institute, we are grateful for our successful partnership with Tarrant County, and appreciate your continued support of this nationally recognized and recommended program and worthwhile initiative.”

Dr. Keith Argenbright  
Moncrief Cancer Institute

Keep up with our ARPA funded projects at:  
[www.tarrantcountytx.gov/ARPA](http://www.tarrantcountytx.gov/ARPA)



Informed by public feedback, the Tarrant County Commissioners Court adopted four focus areas along with goals and funding allocations to establish a framework for utilization of SLFRF. Coupled with the findings from the countywide COVID-19 Needs and Resources Assessment, these focus areas include outcomes intended to guide the development, approval, and implementation of programmatic activities funded by SLFRF.

### Focus Area 1: Prepare for the Future



**Allocation \$136,383,008**

**Total Expenditures \$49,803,350**

*Through investments in our workforce, facilities, and programs, Tarrant County is positioning itself to serve the needs of our community efficiently, effectively, and equitably.*

Responding to the challenges of the COVID-19 pandemic, the Tarrant County Commissioners Court initiated an immediate response to mitigate the spread of the disease while protecting employees and those utilizing county services. While the pandemic made it difficult to conduct business as usual, the county implemented new processes and procedures to ensure uninterrupted provision of essential services.

**Goal 1:** Expand & Improve Tarrant County Facilities for Optimal COVID-19 Prevention and Mitigation

**Goal 2:** Position the County's Workforce to Respond to the Negative Effects of COVID-19

**Goal 3:** Ensure Equitable Access to Essential Government Services

### Focus Area 2: Improve Public Health & Wellness



**Allocation \$111,487,616**

**Total Expenditures \$42,187,069**

*Through investments in our public health infrastructure, Tarrant County is transforming its public health system to equitably address the health needs of the community and ensure pandemic preparedness.*

Through assessment and open communication with community stakeholders including frontline workers and policymakers, Tarrant County continues to implement large-scale, public health management changes. To achieve enhanced community health and sustain quality improvements, Tarrant County is focusing on equitable access to quality services and programs. By engaging partners in the assessment and strategic planning efforts of Tarrant County Public Health, the Public Health administration remains positioned to sustain a countywide culture of health improvement while meeting the needs of the community to mitigate the impacts of the COVID-19 pandemic.

**Goal 1:** Create a World-Class Public Health Department

**Goal 2:** Improve Access to Care in the Unincorporated Area

**Goal 3:** Address Disparities in Public Health Outcomes

**Goal 4:** Improve Access to Quality Behavioral Healthcare

**Goal 5:** Mitigate COVID-19 in Tarrant County

## Focus Area 3: Revitalize the Economy



**Allocation \$76,745,690**

**Total Expenditures \$22,750,428**

*Tarrant County will support the local economy for a strong and equitable recovery by investing in the training, development, and support of our current and future workforce; supporting disproportionately impacted industries; and identifying innovative opportunities for growth.*

The county's proactive approach aims to strategically mitigate the impacts of the pandemic that continue to affect the local economy. To facilitate a strong economic recovery, the Commissioners Court prioritized programs that serve as a catalyst for economic and social recovery, grow and strengthen job opportunities, better equip the emerging workforce, and ensure working families have the child care infrastructure necessary to remain a valuable component of the workforce.

**Goal 1:** Support Disproportionately Impacted Industries

**Goal 2:** Strengthen Tarrant County Businesses

**Goal 3:** Improve Access to High-Quality Dependent Care

**Goal 4:** Expand Job Training & Workforce Development Opportunities

**Goal 5:** Facilitate Economic Recovery Through Innovation

## Focus Area 4: Strengthen the Community



**Allocation \$81,739,268**

**Total Expenditures \$16,248,683**

*Through investments in our community, Tarrant County will ensure residents are equipped with the necessary resources to recover from the negative socioeconomic impacts of the pandemic.*

Tarrant County recognizes the diversity of its population and, through its SLFRF program, places specific emphasis on providing support to assist various disproportionately impacted populations in the wake of the pandemic. Through investment in programs and projects addressing homelessness, food insecurity, violence, and support for the aging and youth populations, the county hopes to address the increased costs and social impacts affecting the quality of life for the county's most vulnerable populations.

**Goal 1:** Provide Support to the Aging Population

**Goal 2:** Support Solutions to Reduce Housing Insecurity

**Goal 3:** Mitigate the Impact of Community Violence

**Goal 4:** Alleviate Food Insecurity

**Goal 5:** Enhance Access to Youth Services

**Goal 6:** Address Infrastructure Needs



### Expenditure Categories

Expenditure Categories are provided by the U.S. Department of the Treasury to streamline the reporting of the use of SLFRF funding. A complete inventory of approved projects can be found in the Project Inventory.

#### Expenditure Category 1: Public Health

Each project aims to mitigate COVID-19 in Tarrant County facilities, ensure equitable administration of COVID-19 testing and vaccinations, and/or improve behavioral health outcomes in Tarrant County.

Project Examples:

- Create and operate a Mental Health Jail Diversion center to divert low-level offenders from the county jail and provide mental and behavioral health services
- Partnership with the University of Texas Southwestern/Moncrief Cancer Institute to provide life-saving cancer screenings that were delayed or deferred due to the pandemic

#### Expenditure Category 2: Negative Economic Impacts

The programs in this expenditure category provide support to businesses and nonprofits that experienced negative economic impacts because of the COVID-19 pandemic. To ensure resources are distributed with a focus on equity, a county vulnerability analysis was conducted to identify communities disproportionately impacted by the pandemic. The following resources were used: the U.S. Census Bureau Community Resilience Estimates, Centers for Disease Control and Prevention Social Vulnerability Index (SVI), and the U.S Department of Housing and Urban Development (HUD) Qualified Census Tracts (QCT).

Project Examples:

- Funding for Meals On Wheels facility expansion to allow for continued services to the increasing population of elderly and homebound residents
- Funding for nonprofit service providers to expand technical assistance and entrepreneurship training to businesses owned by minorities, women and veterans
- Support for families caring for individuals with disabilities
- Funding to increase the number of deeply affordable, transitional, and permanent supportive housing units in Tarrant County



### **Expenditure Category 3: Public Health-Negative Economic Impact: Public Sector**

The Tarrant County Commissioners Court authorized funding in the areas of public safety, recruitment, and retention for the county's workforce, Sheriff's Office enhancements and training, and infrastructure and staff to reduce the judicial backlogs caused by COVID-19.

### **Expenditure Category 4: Premium Pay**

The Tarrant County Commissioners Court has not authorized any program under Expenditure Category 4 and has no current plan to expend funds under this category.

### **Expenditure Category 5: Water, Sewer, and Broadband Infrastructure**

The Tarrant County Commissioners Court authorized two projects under Expenditure Category 5. These projects make necessary investments in sewer, water, and broadband infrastructure by ensuring clients of community partners headquartered at the Resource Connection have adequate access to quality systems and services. The Resource Connection, located off I-20 and Campus Drive in Fort Worth, is a 280-acre campus of health, education, employment, and human service agencies located in a one-stop environment formed to share resources.

### **Expenditure Category 6: Revenue Replacement**

Based on current guidance, the Tarrant County Commissioners Court has opted to use the \$10 million standard revenue replacement allowance. The Commissioners Court will consider projects under this Expenditure Category through internal and external stakeholder engagement.

# Taste Project

“ I love cooking. It’s always been my passion. So I feel like this is just a huge opportunity for me to do something I love. ”

- Jay Darby  
(Taste Project  
Sous Chef Apprentice)

Focus Area 3: Revitalize the Economy

## Goal 3: Expand Job Training and Workforce Development Opportunities

### Program Description:

During the 2022-2023 grant year and with the support of SLFRF, Taste Project expanded its culinary training program for people disproportionately impacted by the COVID-19 pandemic. By building access to living wage jobs in the culinary industry, Taste Project is training young adults with marketable culinary skills toward a path of continuing education and long-term employment. During the performance year, Taste Project enhanced its culinary workforce recruitment and information sessions, added apprentices, and assisted graduates with additional training or job placement.

### Key Performance Indicators:

1. Total number of training hours completed by apprentices in the program
2. Number of apprentices who passed the American Culinary Federation Assessment
3. Percentage of graduates who remain employed 90 days after graduation



Taste Project apprentices completed more than 1,440 hours of training



33 apprentices passed the American Culinary Federation Assessment



36% of program graduates remain employed 90 days after graduation

### Program Summary:

Taste Project guides apprentices through a 16-week culinary arts training program to prepare them for advanced training at the Taste Community Restaurant or to full-time positions with livable wages in the Tarrant County restaurant and hospitality industry. Targeting people who were disproportionately impacted by the pandemic, Taste Project has demonstrated the benefit of its Culinary Training Program through measurable results during the performance year. Through additional recruitment efforts, Taste Project enrolled its largest and most diverse cohort with 16 apprentices, over 60% of whom reside in a QCT.

# Community Food Bank

“ I never expected to have to use the food bank. But my health and circumstances changed and it's made a huge difference in our lives. Thank you so much. ”

- Community Food Bank client



## Focus Area 4: Strengthen the Community

### Goal 4: Alleviate Food Insecurity

#### Program Description:

Community Food Bank is using SLFRF for its Rapid Food Distribution Program. The funds are expanding fresh produce operations, increasing food access to people in need, and collecting and distributing food to hunger relief charities and organizations. SLFRF funding has allowed Community Food Bank to increase food distribution by 35%.

#### Key Performance Indicators:

1. Number of people served by the food pantry
2. Number of food boxes distributed to senior citizens
3. Number of veterans served by the food pantry



35,164 food-insecure clients served



13,843 food boxes distributed to seniors



722 veterans served

#### Program Summary:

During the 2022-2023 grant year, Community Food Bank saw an increase in need among its target population. With SLFRF, Community Food Bank was able to serve 35% more residents during the 2022-23 program year, compared to 2021. Additionally, Community Food Bank distributed food to more than 2,200 clients who were housing insecure and more than 800 people with disabilities.

# Alliance for Children

“Our children were able to receive the help we needed to rebuild our trust and relationship after the trauma we went through.”

- Alliance for Children client

Focus Area 3: Strengthen the Community

## Goal 3: Mitigate the Impacts of Community Violence

### Program Description:

During the 2022-2023 grant year, Alliance for Children (AFC) addressed community violence and child abuse in Tarrant County. With the support of SLFRF, Alliance for Children added two full-time employees to the Multidisciplinary Team (MDT) and hired a Spanish-speaking interpreter. These staff members assist the MDT in navigating the increasing number and complexity of child abuse reports received in the wake of the COVID-19 pandemic.

### Key Performance Indicators:

1. Number of child abuse cases completed by the MDT Coordination Team
2. Number of cases assisted with Spanish-to-English translation
3. Percentage of MDT trainees who reported increased knowledge in child abuse investigations



11,990 child abuse cases completed



257 cases translated from English to Spanish



85% of Multidisciplinary Partners trained indicate having increased knowledge of how to identify, report, and investigate child abuse.

### Program Summary:

AFC continues to provide the Tarrant County community with necessary resources to mitigate child physical abuse cases. During the 2022 grant year, the MDT Coordination Team, which operates in the newly renovated Northeast Fort Worth and Arlington locations, oversaw the completion of 49% of the 21,010 referred child abuse cases. Over the course of the grant, AFC used SLFRF funds to provide translation services to assist with scheduling forensic interviews and case navigation for non-English-speaking families.



# Grapevine Relief and Community Exchange

“ I came into the program with my guard up back in 2020. I was hurt and lost in the world, and she (Martisha, GRACE staff member) helped me find my purpose. Martisha helped find an apartment for me and my girls and made sure I was on track when I was in the program. ”

- Heather Woodard



## Focus Area 4: Strengthen the Community

### Goal 2: Support Solutions for Housing Insecurity

#### Program Description:

During the 2022-2023 grant year and through its Transitional Housing Program, GRACE provides a wide range of housing-related services to individuals and families who have no alternatives for housing. Clients join a two-year program while GRACE assumes responsibilities for housing, utilities, food, clothing, transportation, child care, case management, and medical care. Upon completion of the program, graduates have the necessary life skills and resources to remain self-sufficient. Due to the pandemic, GRACE saw a large increase in demand for participation in this program. With SLFRF, GRACE added two dedicated staff members specifically trained to support and mentor new clients enrolled in the Transitional Housing Program. Over the grant period (January 1, 2022 - September 30, 2023), these staff members will serve as many as 120 people.

#### Key Performance Indicators:

1. Number of households enrolled in the Transitional Housing Program
2. Percentage of heads of household who maintained employment while enrolled the program
3. Percentage of heads of household who have a firmer financial foundation while enrolled in the program



16 households were enrolled in the GRACE Transitional Housing Program



94% of families maintained consistent employment while enrolled in the Transitional Housing Program



Of the 16 households enrolled during the last year, 88% illustrated having gained a firmer financial foundation

#### Program Summary:

GRACE utilizes SLFRF funds to staff the Transitional Housing Program. Over the program period, two full-time employees have assisted 16 households facing homelessness. Through intensive case management, GRACE Transitional Housing staff members are able to interact with each household seven days a week. Clients are provided with numerous support services including budgeting and financial literacy education; skills in developing healthy, socially appropriate relationships; and mental health resources. Since January 2023, nine households have graduated from the Transitional Housing Program to stable, affordable housing.

# Tarrant County College Foundation

“As a first-generation student I always believed that the transition from high school to college would be difficult. Thankfully, the T3 program helped me have a smooth transition. During my two years at TCC, if I ever came across any issues/questions, I knew T3 had my back.”

- Edith Cruz



Focus Area 3: Revitalize the Economy

## Goal 4: Expand Job Training and Workforce Development Opportunities

### Program Description:

During the COVID-19 pandemic, educational institutions saw a dramatic decline in attendance, grades, and graduation rates, affecting post-secondary educational plans for many high school students. The Tarrant County College Foundation is using SLFRF to support the Tarrant To and Through Partnership (T3). Through the program, participating students are assigned a persistence coach who helps assist with everything from trade certification completion to successful transfer to a four-year university. Formal and informal mentoring, such as persistence coaching, is positively associated with academic and social integration.

### Key Performance Indicators:

1. Number of students participating in T3 Scholars engagement activities
2. Number of students who utilized T3 Scholars resources during the first year of college/university
3. Percentage of students who want to transfer to a four-year college/university after completing T3 Summer Bridge Program



1,130 students participated in T3 Scholars engagement activities



128 students utilized T3 Scholars resources



97% of students want to transfer to a four-year college or university after completion of T3 Summer Bridge Program

### Program Summary:

During the 2022-2023 grant year, the goal of the T3 Scholars program was to increase interest in higher learning while providing additional supports - persistence coaching, college application clinics, and Free Application for Federal Student Aid (FAFSA) events - on high school campuses. Throughout the grant year, T3 Scholars program staff participated in trainings and professional development opportunities to better serve students, ensured grant compliance, and planned future student-engagement activities. Hosted in June 2023, the Summer Bridge event program surpassed its participation goal of 150 incoming students. The demand for the program highlights the desire by high school students to gain the skills necessary for a successful college career.

# Small Business Workforce Recovery Grant Program

“ Our theater’s goal during the pandemic and after has been to support and nurture all of the artists, both established and emerging, for whom the pandemic was devastating and who depend on us to work, create, teach, and contribute to our community and the economy. This grant has been vital in our efforts to help in the recovery when our artist community needed it most and our patrons needed the arts for relief and recreation. ”

- Amphibian Stage



Focus Area 3: Revitalize the Economy

## Goal 1: Support Disproportionately Impacted Businesses

Program Description:

The Small Business Workforce Recovery Grant Program was designed to provide financial assistance to impacted small businesses whose workforce was negatively affected by the COVID-19 pandemic. Funds awarded support workforce recovery, retention, recruitment, training, and development efforts. Eligible applicants included impacted nonprofit and for-profit businesses with 50 or fewer employees during the first quarter of 2020.

### Key Performance Indicators:

1. Amount of funding awarded to eligible, impacted small businesses and nonprofits
2. Number of small business grants awarded
3. Percentage of approved applications supporting businesses owned by minorities, women, and veterans



More than \$18 million in small business grants awarded



A total of 2,723 grants distributed to eligible, impacted small businesses



49% of approved applications supported businesses owned by minorities, women and veterans

Program Summary:

The program opened on July 11, 2022 and provided up to \$27,500 for each eligible impacted small business. A total of 5,844 applications were submitted and 2,723 grants were awarded. Of the businesses eligible for funding, 1,781 were owned by minorities, women, and/or veterans. The first group of grant awards was approved and distributed on August 9, 2022 and the program closed on April 30, 2023. The top three awarded industries were personal care services, food service and restaurants, and healthcare.

# The Women's Center

“The Center, along with my faith, family and community, has been instrumental in my healing. Therapy gave me a chance to speak. My voice wasn't hidden, it wasn't taken away. It was heard.”

- The Women's Center client

## Focus Area 4: Strengthen the Community

### Goal 3: Mitigate the Impacts of Community Violence

#### Program Description:

Incidents of domestic violence increased substantially during the pandemic. Through this program, the Women's Center provides emergency shelter, supportive services, and housing to victims of domestic violence. Additionally, the program offers legal representation and enhanced support services aimed at reducing occurrences and impacts of community violence.

#### Key Performance Indicators:

1. Number of people achieving a reduced level of crisis through case management
2. Number of people served (annually)
3. Percentage increase in the number of Hispanic people served (per quarter)



3,608 new clients served by Crisis Services during the 2022-2023 grant year



93% of those who were in crisis report a reduced level of crisis



Of the total new clients served, 19% were Hispanic (a 17% increase from 2022)

#### Program Summary:

During the 2022-2023 grant year, The Women's Center increased their administrative capacity to serve the growing number of victims of sexual assault and other violence. The Women's Center served 3,608 clients, surpassing the target goal by 141%. Of those served, 857 participated in individual counseling, of which 37% completed at least three sessions and accomplished 75% or more of their treatment goals. The Play it Safe!® program, which aims to target child abuse awareness and prevention, was presented to 71,948 school-aged children in Tarrant County, 39% of whom reside within QCT zip codes.

## Child Care Associates

“The most rewarding part about being a Prime Provider is all of the additional knowledge that we have gained from the Prime Team as well as working with all of the other daycare providers. In addition to all of the knowledge, it has also been a financial blessing to our program as well.”

- Chicquitta Johnson

### Focus Area 3: Revitalize the Economy

## Goal 2: High Quality Dependent Care

### Program Description:

Through a three-strategy approach funded by SLFRF, Tarrant County and Child Care Associates (CCA) are expanding access to high quality child care in the highest-need areas. Strategy One strengthens child care businesses by providing local business coaching and free access to over 1,800 sustainability tools and supports. Strategy Two, the Prime Early Learning Pilot, stabilizes child care programs by ensuring the costs of quality child care are covered, and enhances quality child care to low-income children by offering whole family supports including family meetings, professional development and referrals to early childhood intervention services. Strategy Three will support the development of new child care centers in targeted areas of Tarrant County.

### Key Performance Indicators:

1. Number of Prime child care providers enrolled in the program
2. Percentage of Prime providers who are meeting business sustainability goals
3. Percentage of Prime providers who are minority business owners



A total of 19 providers are enrolled in the Prime Early Learning Pilot program (These 19 providers have 93 staff members and 589 children enrolled in their services)

%

100% of Prime providers are meeting their business sustainability goals

%

100% of Prime providers are minority and women owned businesses

### Program Summary:

During the 2022-2023 grant year, Child Care Associates (CCA) implemented strategies to address the difficulties of sustaining a high-quality child care system in the wake of COVID-19. Through various coaching sessions provided by CCA staff, child care business owners have received training and support to improve business operations and plan for sustainability. The CCA program has consistently met programmatic targets and objectives.



# UTSW Moncrief Cancer Institute

“It’s important to me to get screened for prostate cancer because it runs in my family. Moncrief Cancer Institute makes it easy to get screened for prostate cancer, and I encourage all men to do it because it could save your life.”

- Rodney Lambert



Focus Area 2: Improve Public Health and Wellness

## Goal 3: Address Disparities in Public Health Outcomes

Program Description:

Due to the COVID-19 pandemic, many preventative and diagnostic cancer services were deferred or delayed. This program aims to provide 7,200 Tarrant County residents with preventative cancer screenings and diagnostic services with a focus on individuals in historically underserved Tarrant County communities. As part of this program, UTSW Moncrief Cancer Institute (MCI) employs community engagement specialists to educate the public on the benefits of comprehensive breast, cervical, colorectal, lung, and prostate cancer screenings.

### Key Performance Indicators:

1. Number of clinical services and individuals served
2. Number of cancer screenings performed at mobile clinics
3. Number of community events attended by the mobile health clinic



10,434 total clinical services



1,530 mobile cancer screenings



114 mobile health clinic visits to community events

Project Summary:

During the 2022-2023 grant year, MCI provided an array of cancer screenings to Tarrant County residents. The purchase of a smaller outreach van will allow MCI to access community events and reach more residents in communities of highest need. Through this program, the mobile unit has served 1,237 people who fall at or below 100-200% of the U.S. federal poverty level, an increase of over 300% from the previous grant year.

# ACH Child and Family Services

“ I want to fulfill my dreams and do things I thought I couldn't do. I want to help other kids, and I want to travel. ”

- ACH Child and Family Services client

## Focus Area 4: Strengthen the Community

### Goal 2: Solutions for Housing Insecurity

#### Program Description:

ACH Child and Family Services (ACH) used SLFRF to support its Youth Emergency Shelter (YES) program. The shelter is a 24/7 residential program that offers emergency housing and care to homeless, runaway, abandoned, and trafficked youth ages 10-17. ACH connects youth in their care to appropriate social services and works toward family reunification or alternative safe and supportive long-term living arrangements.

#### Key Performance Indicators:

1. Number of Tarrant County youth served by YES staff
2. Number of youth who successfully participated in education development while housed in YES
3. Percentage of youth discharged from YES to a safe and stable living situation



124 youth served during the grant period



95% of residents obtained a high school diploma, GED, or remained enrolled in high school



89% of youth discharged to a safe, stable setting

#### Program Summary:

During the 2022-2023 grant year, the ACH Youth Emergency Shelter provided each client with emergency housing and care, on-site classes through Fort Worth ISD, therapy in group and individual settings, family mediation, and help with daily living skills. 95% of youth who received shelter and services through YES obtained their high school diploma, completed their GED, or were enrolled in high school at the time of discharge. By the end of the grant period (December 2022), 30% of youth were still receiving support services after being discharged from the program.

## Promoting Equitable Outcomes

Tarrant County understands the importance the U.S. Department of the Treasury placed on the equitable allocation, distribution, and implementation of SLFRF. The county focused its goals and outcomes to ensure all county residents benefit from the investment of these historic federal dollars. Additionally, as directed by Executive Order #13985, Tarrant County designed its SLFRF program framework to increase investments in underserved communities and provide funding for projects that prioritize equitable outcomes.

### Equity Approach

Tarrant County has taken a collaborative approach to advance and promote equity within the allocation of SLFRF funds. Central to the program are goals that address disparate outcomes in physical, behavioral, and mental health; economic vulnerability; housing instability; and youth and senior support services. With the help of dedicated program staff, the county will continue to assess progress towards these goals.



ARLINGTON CHARITIES MOBILE FARMERS MARKET



SIXTY AND BETTER COMMUNITY EVENT

***“It is the policy of the Tarrant County Commissioners Court to promote the highest and best use of funds received through the American Rescue Plan Act by leveraging existing resources and prioritizing programs without an alternate source of funding. The Commissioners Court will direct the use of these funds in four focus areas: Prepare for the Future, Improve Public Health and Wellness, Revitalize the Economy, and Strengthen the Community.”***

**(Tarrant County Commissioners Court, 2021)**

Within each focus area of the Tarrant County SLFRF program, outcome and performance goals have been developed, collaboratively assessed, and are now being tested as evaluation measures. Focus area outcomes set a firm foundation for the countywide effort to address social and economic gaps for those most vulnerable to the impacts of the pandemic.

Each focus area prescribes outcomes that call for equity by promoting universal levels of service. Tarrant County uses quantitative and qualitative evaluation to further ensure equitable outcomes. For example, the demographic data provided by subrecipient partners helps the county refine its approach to improving disparities in health outcomes. Regular interactions with subrecipient organizations provide qualitative data that builds a narrative around the diverse experiences of the people they support.

One example of how SLFRF has helped to advance equitable recovery is Tarrant County's Small Business Workforce Recovery Grant program. More than 5,800 applications from across Tarrant County were submitted for review. Of the 2,723 applications approved for funding, 49% were awarded to businesses owned by minorities, women and veterans.



6 STONES GROUNDBREAKING



GOOD FOR YOU PANTRY OPENING



MEALS ON WHEELS GROUNDBREAKING



ALLIANCE FOR CHILDREN

## Focus Area Outcomes

Each focus area outcome is the result of an approach that considers both the administrative needs of the program and ensures effective community impact by subrecipients. Each focus area contains specific goals that serve as outcomes each subrecipient should demonstrate as applicable to their project. The table below contains selected subrecipient programs and their respective project level and equity outcomes.

Program (Subrecipient)	Expenditure Category	Focus Area Outcome	Project-level Outcome	Equity Outcome
MHMR Assisted Outpatient Treatment	1.12	F2: Improve Public Health and Wellness	Improve Access to Quality Behavioral Healthcare	Universal levels of service with respect to disproportionately impacted communities
MHMR Mental Health Jail Diversion	1.12	F2: Improve Public Health and Wellness	Improve Access to Quality Behavioral Healthcare	Universal levels of service with respect to disproportionately impacted communities
The Women's Center - Crisis Services	1.11	F4: Strengthen the Community	Assist in Mitigating the Impact of Community Violence	Closing gaps in disproportionately impacted communities
Safe Haven - Partner Abuse Prevention and Intervention	1.11	F4: Strengthen the Community	Assist in Mitigating the Impact of Community Violence	Universal levels of service with respect to disproportionately impacted communities
Agencies Addressing Housing Insecurity	2.18	F4: Strengthen the Community	Support Solutions to Reduce Housing Insecurity	Universal levels of service with respect to disproportionately impacted communities
UNTHSC/ TechStars – Accelerator Services	2.32	F3: Revitalize the Economy	Facilitate Economic Recovery through Innovation	Closing gaps in disproportionately impacted communities
Tarrant County College Foundation - Tarrant to and Thru Persistence Coaching	2.25	F3: Revitalize the Economy	Expand Job Training and Workforce Development Opportunities	Closing gaps in disproportionately impacted communities, especially youth from low to moderate socioeconomic backgrounds
MHMR - Help Me Thrive	1.12	F2: Improve Public Health and Wellness	Improve Access to Quality Behavioral Healthcare	Universal levels of service with respect to disproportionately impacted communities

Program (Subrecipient)	Expenditure Category	Focus Area Outcome	Project-level Outcome	Equity Outcome
Workforce Solutions - Adult Education and Literacy	2.10	F3: Revitalize the Economy	Expand Job Training and Workforce Development Opportunities	Closing gaps for the unemployed and underemployed, especially those who may have been disproportionately impacted by the pandemic
Alliance for Children – Child Advocacy	1.11	F4: Strengthen the Community	Assist in Mitigating the Impact of Community Violence	Closing gaps in disproportionately impacted communities
Center for Transforming Lives – Riverside Campus	1.11	F4: Strengthen the Community	Assist in Mitigating the Impact of Community Violence	Closing gaps in disproportionately impacted communities, especially women and families from low to moderate socioeconomic backgrounds
Emergency Services District – Improve Access to Care in Unincorporated Area	1.14	F2: Improve Public Health and Wellness	Improve Access to Care in Unincorporated Areas	Closing gaps in unincorporated neighborhoods that were disproportionately impacted by the pandemic
ACH Child & Family Services – Youth Emergency Shelter	2.18	F4: Strengthen the Community	Assist in Supporting Solutions to Reduce Housing Insecurity	Universal levels of service with respect to disproportionately impacted communities
City of Everman – Emergency Services Dispatch Services Upgrade	1.14	F2: Improve Public Health and Wellness	Improve Access to Care in Unincorporated Areas	Closing gaps in disproportionately impacted communities
UTSW / Moncrief Cancer Institute – Mobile Preventative Cancer Screenings	1.14	F2: Improve Public Health and Wellness	Address Disparities in Public Health Outcomes	Closing gaps in disproportionately impacted communities
Catholic Charities – Fleet Improvement	2.34	F4: Strengthen the Community	Provide Support to the Aging Population	Closing gaps in disproportionately impacted communities with a special focus on the transportation needs of the aging population
Meals On Wheels – Facilities Expansion	2.1	F4: Strengthen the Community	Improve Access to Quality Behavioral Healthcare	Closing food security gaps for seniors who may have been disproportionately impacted by the pandemic
Helping Restore Ability - Client Growth and Expanded Caregiver Training	2.34	F4: Strengthen the Community	Improve Access to Quality Behavioral Healthcare	Closing gaps in disproportionately impacted communities
City of Fort Worth – Radio Tower	1.14	F2: Improve Public Health and Wellness	Improve Access to Care in Unincorporated Areas	Closing gaps in disproportionately impacted communities

SLFRF program evaluation focuses on long-term COVID-19 pandemic recovery and economic outcomes related to Tarrant County residents, businesses, and nonprofits. After careful vetting to ensure alignment with Tarrant County focus areas and goals, a reporting document is created to capture data and outcomes specific to each funded program.

The performance measures for all subrecipients illustrate the relationship between the county's intended outcomes and actual programmatic results. While each subrecipient has a unique set of key performance indicators (KPIs), the collective demographic data can be used to illustrate achievement of focus area outcomes and compliance with the requirements of the U.S. Department of the Treasury. The evaluation of each program and project is comprised of the following activities:

- Engaging stakeholders to build rapport and familiarity with the organization
- Developing a complete understanding of the program
- Gathering credible evidence of the service provided, the population served, and the outcomes generated
- Justifying conclusive findings with published scholarly and evidence-based research
- Outlining lessons learned to inform future reporting and allocation of funding

Each approved program involves continuous stakeholder participation and dedicated program staff work closely with SLFRF subrecipients to gather qualitative data and guide quantitative inquiry. By using evidence to assess all programs funded with SLFRF, program staff can better evaluate project outputs and outcomes.

Evidence is cited within the Project Inventory of this document. The process of evidence evaluation was conducted over several months by the Tarrant County ARPA team in conjunction with the Tarrant County Budget Department.

The team worked with internal project managers and external subrecipients to collect strong (one experimental study) or moderate (one quasi-experimental study or two non-experimental studies) evidence for each program or project. If evidence was not provided by the subrecipients, research was collected through recognized clearinghouses and academic journals to identify evidence relevant to the work of the specific program or project. The evidence identified by Tarrant County was reviewed and approved by each subrecipient. The Project Inventory indicates which subrecipients are conducting an independent program evaluation which will be monitored by the county ARPA team.

## Labor Practices

The Tarrant County Commissioners Court and staff are committed to ensuring compliance with labor standards set forth in 2 CFR 200 and the Davis-Bacon Act, as applicable. To ensure subrecipient compliance with labor standards, the Commissioners Court and staff, in collaboration with a contractor, are working with subrecipients and internal departments to assess labor standards and procedures, conduct site visits, and complete other compliance monitoring activities.

## Table of Expenses by Expenditure Category

The Table below lists cumulative expenses\* within each Expenditure Category.

Expenditure Category	YTD Exp	Expenditure Since Last Report
1.1	\$ 3,170	\$ 1,144
1.2	3,538,142	2,774,295
1.4	6,416,227	1,060,318
1.5	70,521	68,893
1.7	4,491	3,358
1.11	11,086,436	3,562,742
1.12	13,941,384	6,824,089
1.14	25,327,653	2,167,904
2.1	5,814,696	0
2.10	1,462,054	951,562
2.11	1,211,688	0
2.18	487,854	98,865
2.25	1,161,782	0
2.30	324,755	0
2.32	1,501,888	0
2.34	1,929,909	0
2.36	17,073,500	0
3.1	2,135,325	784,522
3.2	1,768,161	0
3.3	27,423,312	312,766
3.4	117,112	102,917
3.5	3,959,605	502,379
5.5	135,750	18,750
5.19	92,334	6,830
6.1	0	0
7.1	4,001,780	1,204,534
Total	\$ 130,989,529	\$ 20,445,871

\*Data as of 06/30/2023



The Project Inventory provides the U.S. Department of the Treasury and the public with an overview of the projects funded through Tarrant County's SLFRF program. The Project Inventory is for the Performance Year of July 1, 2022-June 30, 2023.

### Mitigate COVID-19 in Tarrant County Facilities

Project Identification Name:	F1G1A
Approved Budget:	\$28,821,663
Total Expenditures:	\$3,453,771
Project Expenditure Category:	1.4
Focus Area:	Prepare for the Future
Goal:	Expand & Improve Tarrant County Facilities for Optimal COVID-19 Prevention & Mitigation
Capital Project:	Yes
Evidence-based Intervention:	No

#### Project Description:

This project seeks to prevent the spread of COVID-19 in Tarrant County facilities. By renovating existing facilities and reconfiguring workstations and customer service areas to comply with CDC recommendations, the county aims to provide a safer environment for its employees and community.

#### KPIs and Use of Evidence:

This project does not require KPIs or evidence.

### Improve Air Quality in Tarrant County Facilities

Project Identification Name:	F1G1B
Approved Budget:	\$23,761,087
Total Expenditures:	\$1,234,190
Project Expenditure Category:	1.4
Focus Area:	Prepare for the Future
Goal:	Expand & Improve Tarrant County Facilities for Optimal COVID-19 Prevention & Mitigation
Capital Project:	Yes
Evidence-based Intervention:	No

#### Project Description:

This project seeks to prevent the spread of COVID-19 in Tarrant County facilities by increasing air quality through improved HVAC units. As part of the project, the County will increase the number of HVAC units and replace current units with enhanced technology.

#### KPIs and Use of Evidence:

This project does not require KPIs or evidence.

## Ensure Continuity of Essential Government Services

Project Identification Name:	F1G1C
Approved Budget:	\$2,070,280
Total Expenditures:	\$1,277,390
Project Expenditure Category:	1.14
Focus Area:	Prepare for the Future
Goal:	Expand & Improve Tarrant County Facilities for Optimal COVID-19 Prevention & Mitigation
Capital Project:	No
Evidence-based Intervention:	No

### Project Description:

This project seeks to ensure that the Tarrant County community has the essential government services necessary for operational needs. Continuity of essential government services includes expenditures related to operational and technological costs of various county departments such as the Medical Examiner.

### KPIs:

Metric Name:	Provide essential government services
Output:	Amount of program funds allocated - \$1,277,390
Outcome:	Percent of funds expended – 62%

### Use of Evidence:

This project does not require evidence.

## Support Public Safety Needs

Project Identification Name:	F1G2A
Approved Budget:	\$1,975,700
Total Expenditures:	\$734,824
Project Expenditure Category:	3.3
Focus Area:	Prepare for the Future
Goal:	Position the County's Workforce to Respond to the Effects of COVID-19
Capital Project:	Yes
Evidence-based Intervention:	No

### Project Description:

This project will ensure that Tarrant County has adequate law enforcement personnel to meet the COVID-19-induced public safety needs in the community and in the county jail through marketing and recruitment efforts.

### KPIs:

Metric Name:	New Detention Officer Referral Program
Output:	Implemented and launched referral program
Outcome:	88 individuals accepted into the referral program

### Use of Evidence:

This project does not require evidence.

## Administrative Capacity for Development, Evaluation, Implementation, and Oversight Activities

Project Identification Name:	F1G2B
Approved Budget:	\$1,704,070
Total Expenditures:	\$1,305,787
Project Expenditure Category:	7.1
Focus Area:	Prepare for the Future
Goal:	Position the County's Workforce to Respond to the Effects of COVID-19
Capital Project:	No
Evidence-based Intervention:	No

### Project Description:

This project ensures that Tarrant County has adequate administrative capacity to conduct program development, evaluation, implementation, and oversight activities for the effective and efficient administration of SLFRF grant funds.

### KPIs and Use of Evidence:

This project does not require KPIs or evidence.

## Reduce Judicial Backlogs from COVID-19

Project Identification Name:	F1G2C
Approved Budget:	\$6,962,124
Total Expenditures:	\$3,959,605
Project Expenditure Category:	3.5
Focus Area:	Prepare for the Future
Goal:	Reduce Judicial Backlogs from COVID-19
Capital Project:	No
Evidence-based Intervention:	No

### Project Description:

This project meets Tarrant County's need to reduce the judicial backlog that has occurred because of the COVID-19 pandemic. Closures in the court system had a negative impact on the justice system that required additional positions, updating a case-flow management program, and additional associated court activities (visitation supervision).

### KPIs:

Metric Name:	Reduce judicial backlog
Output:	Total number of judicial cases pending – 17,948*
Outcome:	Percent reduction in number of cases pending – 18.8% reduction from June 2022 - April 2023

### Use of Evidence:

This project does not require evidence

\*through April 2023

## Technologies (IT Solutions) to Mitigate the Spread of COVID-19

Project Identification Name:	F1G2D
Approved Budget:	\$5,861,942
Total Expenditures:	\$1,221,822
Project Expenditure Category:	1.4
Focus Area:	Prepare for the Future
Goal:	Position the County's Workforce to Respond to the Effects of COVID-19
Capital Project:	Yes
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$689,379.52

### Project Description:

This project seeks to use technological applications to reduce the spread of COVID-19 among Tarrant County employees and the community they serve. The need for social distancing in work settings and congregate meeting rooms resulted in a demand for IT solutions, such as GoToMeeting, to facilitate meetings with internal and external stakeholders.

### KPIs:

Metric Name:	IT Capital Solutions
Output:	IT Capital Projects
Outcome:	IT Capital Projects Completed - 6

### Use of Evidence:

**Moderate Evidence:** The publications cited support the interventions used by Tarrant County to reduce the spread of COVID-19 with IT solutions.

**Selected Citations:** International Journal of Information Management: Information technology solutions, challenges, and suggestions for tackling the COVID-19 pandemic (2020).  
Lancet: Physical distancing, face masks, and eye protection to prevent person-to-person transmission of SARS-CoV-2 and COVID-19: a systematic review and meta-analysis (2020).

## SLFRF Program Evaluation

Project Identification Name:	F1G2E
Approved Budget:	\$117,112
Total Expenditures:	\$117,112
Project Expenditure Category:	3.4
Focus Area:	Prepare for the Future
Goal:	Position the County's Workforce to Respond to the Effects of COVID-19
Capital Project:	No
Evidence-based Intervention:	No

### Project Description:

This project seeks to evaluate the SLFRF projects and programs to ensure the county's efficient and effective use of SLFRF funds as authorized by the U.S. Department of the Treasury. The Program Evaluation Specialist position will develop and guide external and internal project requests to ensure compliance with the U.S. Department of the Treasury reporting requirements.

### KPIs:

Metric Name:	Program review of SLFRF-related projects and programs
Output:	69 projects being reviewed for Federal and Local compliance
Outcome:	In process

### Use of Evidence:

This project does not require evidence.

## Ensure Adequate Law Enforcement Training

Project Identification Name:	F1G2F
Approved Budget:	\$2,228,406
Total Expenditures:	\$2,058,180
Project Expenditure Category:	3.1
Focus Area:	Prepare for the Future
Goal:	Position the County's Workforce to Respond to the Effects of COVID-19
Capital Project:	No
Evidence-based Intervention:	No

### Project Description:

This project provides resources to the Tarrant County Sheriff's Office to meet the increased staffing needs, including operational and administrative needs resulting from the COVID-19 pandemic. These expenses include administrative and human resources staffing, detention officer staffing, patrol deputy staffing, and more.

### KPIs:

Metric Name:	Detention Staffing and Human Resources Coordinator capacity needs
Output:	Number of Detention Officers hired – 90
Outcome:	Overall Percent of Detention Officer positions filled – 69.77%

### Use of Evidence:

This project does not require evidence.

## Alternative Inmate Housing Program

Project Identification Name:	F1G2G
Approved Budget:	\$18,000,000
Total Expenditures:	\$3,283,536
Project Expenditure Category:	1.11
Focus Area:	Prepare for the Future
Goal:	Position the County's Workforce to Respond to the Effects of COVID-19
Capital Project:	No
Evidence-based Intervention: (EBI)	Yes
Total Amount Allocated to EBI:	\$18,000,000

### Project Description:

The increased backlog of court cases and increase in crime due to the COVID-19 pandemic has created challenges for the county Jail. The jail has remained above 90% capacity in 2022 with little change anticipated. To maintain state ratios and provide superior services within the jail, additional space is needed to house inmates. Contract jail space, including in Garza County, Texas, is needed to house inmates to keep the Tarrant County jail in compliance with state standards and adequately serve the needs of the community.

### KPIs:

Metric Name:	Alternative Inmate Housing Program
Output:	Number of inmates housed in alternative detention spaces
Outcome:	429 additional detention spaces available

### Use of Evidence:

Moderate Evidence: The publication cites support for the interventions used by Tarrant County to reduce the spread of COVID-19.

Selected Citation: Lancet: Physical distancing, face masks, and eye protection to prevent person-to-person transmission of SARS-CoV-2 and COVID-19: a systematic review and meta-analysis (2020).

## Essential Government Services Programs (Revenue Loss)

Project Identification Name:	F1G3A
Approved Budget:	\$10,000,000
Total Expenditures:	\$0
Project Expenditure Category:	6.1
Focus Area:	Prepare for the Future
Goal:	Ensure Equitable Access to Essential Government Services
Capital Project:	No
Evidence-based Intervention:	No

### Project Description:

The U.S. Department of the Treasury allows local governments to utilize \$10 million of their SLFRF allocation for regular government services such as road construction and improvement. The Commissioners Court has not made any decisions regarding the allocation of the \$10 million for essential government services.

### KPIs and Use of Evidence:

This project does not require evidence.

### Technical Assistance to Mitigate the Spread of COVID-19 & Assist the Community

Project Identification Name:	F1G3B
Approved Budget:	\$3,271,514
Total Expenditures:	\$2,690,063
Project Expenditure Category:	7.1
Focus Area:	Prepare for the Future
Goal:	Ensure Equitable Access to Essential Government Services
Capital Project:	No
Evidence-based Intervention:	No

#### Project Description:

This project includes technical assistance related to mitigating the spread of COVID-19 in the community, as well as county facilities. Items such as the county's COVID Needs and Resources Assessment will be included in this project.

#### KPIs and Use of Evidence:

This project does not require KPIs or evidence.

## Translation Services for COVID-19

Project Identification Name:	F1G3C
Approved Budget:	\$75,000
Total Expenditures:	\$4,491
Project Expenditure Category:	1.7
Focus Area:	Prepare for the Future
Goal:	Ensure Equitable Access to Essential Government Services
Capital Project:	No
Evidence-based Intervention:	No

### Project Description:

This project provides translation services to minimize communication barriers between the county and its residents, to ensure all residents have access to materials related to COVID-19.

### KPIs:

Metric Name:	Funds Used for Translation Services
Output:	Total amount budgeted for the program - \$75,000
Outcome:	Percent of funds expended – 1.5% during 7/1/22 – 6/30/23 grant fiscal period 5.9% overall

### Use of Evidence:

This project does not require evidence.

## FRF Workforce Program

Project Identification Name:	F1G3D
Approved Budget:	\$4,743,875
Total Expenditures:	\$1,768,161
Project Expenditure Category:	3.2
Focus Area:	Prepare for the Future
Goal:	Ensure Equitable Access to Essential Government Services
Capital Project:	No
Evidence-based Intervention:	No

### Project Description:

The final rule allows for the county to increase the number of budgeted full-time equivalent (FTE) employees to support essential government functions. Tarrant County, according to the U.S. Department of the Treasury's calculation, can hire up to 298 FTE's under this program.

### KPIs:

Metric Name:	Additional employees to support essential government functions
Output:	Total amount budgeted for the program - \$4,743,875
Outcome:	Percent of funds expended – 37.3%

### Use of Evidence:

This project does not require evidence.

## Retention Payment Program

Project Identification Name:	F1G3E
Approved Budget:	\$26,784,303
Total Expenditures:	\$26,688,488
Project Expenditure Category:	3.3
Focus Area:	Prepare for the Future
Goal:	Ensure Equitable Access to Essential Government Services
Capital Project:	No
Evidence-based Intervention:	No

### Project Description:

Tarrant County, like other public sector organizations, has struggled to retain employees during the COVID-19 pandemic. To reduce turnover, this retention program provided Tarrant County employees with up to \$4,900 in retention payments. These retention payments were necessary for all full-time county employees across all categories because each category has seen an increase in turnover due to the COVID-19 pandemic.

### KPIs:

Metric Name:	Recruitment and retention of Tarrant County employees
Output:	Total amount budgeted for the program - \$26,784,303
Outcome:	Increased retention rate from 93% to 94% during the program period

### Use of Evidence:

This project does not require evidence.

### COVID-19 Administrative Program

Project Identification Name:	F1G3F
Approved Budget:	\$5,932
Total Expenditures:	\$5,932
Project Expenditure Category:	7.1
Focus Area:	Revitalize the Economy
Goal:	Ensure Equitable Access to Essential Government Services
Capital Project:	No
Evidence-based Intervention:	No

#### Project Description:

Administrative expenses to support the FRF program operations.

#### KPIs and Use of Evidence:

This project does not require KPIs or evidence.

## Technical Support Related to Public Health

Project Identification Name:	F2G1A
Approved Budget:	\$1,000,000
Total Expenditures:	\$417,317
Project Expenditure Category:	1.14
Focus Area:	Improve Public Health & Wellness
Goal:	Create a World-Class Public Health Department
Capital Project:	No
Evidence-based Intervention:	No

### Project Description:

This project includes expenses related to technical support for the evaluation of the Tarrant County Public Health Department and development of a plan to improve operational and spatial capacity. Items such as informatics contracts and organizational consultant contracts will be included.

### KPIs:

Metric Name:	Consultation to assess informatic & data systems
Output:	Total hours of technical support provided to TCPH per month
Outcome:	100% cumulative completion for both authorized studies

### Use of Evidence:

This project does not require evidence.

### Mitigate COVID-19 in Tarrant County Community

Project Identification Name:	F2G1B
Approved Budget:	\$1,000,000
Total Expenditures:	\$761,855
Project Expenditure Category:	1.14
Focus Area:	Improve Public Health & Wellness
Goal:	Create a World-Class Public Health Department
Capital Project:	No
Evidence-based Intervention:	No

#### Project Description:

This project is inclusive of public health expenses related to mitigating COVID-19 in Tarrant County including epidemiology, marketing for Public Health staffing, and facilities.

#### KPIs:

Metric Name:	Reducing Public Health Vacancies
Output:	Decrease the percentage of vacant positions in the Public Health Department
Outcome:	Decrease in vacancies from 28.3% at beginning of reporting period to 20.1% at end of reporting period

#### Use of Evidence:

This project does not require evidence.

## Public Health Facilities Improvement

Project Identification Name:	F2G1C
Approved Budget:	\$18,080,000
Total Expenditures:	\$17,468,149
Project Expenditure Category:	1.14
Focus Area:	Improve Public Health & Wellness
Goal:	Create a World-Class Public Health Department
Capital Project:	Yes
Evidence-based Intervention:	No

### Project Description:

Due to the COVID-19 pandemic and the additional federal resources made available, additional space is necessary for the Public Health Department. With numerous public-facing services, additional space is necessary to ensure accessibility to the public for all the Public Health programs.

### KPIs and Use of Evidence

This project does not require KPIs or evidence.

## Public Health Informatics System

Project Identification Name:	F2G1D
Approved Budget:	\$7,500,000
Total Expenditures:	\$163,961
Project Expenditure Category:	1.14
Focus Area:	Improve Public Health & Wellness
Goal:	Create a World-Class Public Health Department
Capital Project:	Yes
Evidence-based Intervention:	No

### Project Description:

This project improves Tarrant County Public Health informatic systems through a comprehensive modernization program focused on increasing access to available data and integrating disparate local, state, and federal systems.

### KPIs:

Metric Name:	Public Health Informatic Systems Improvements
Output:	Improve Public Health Informatic Systems
Outcome:	One new informatics system implemented

### Use of Evidence:

This project does not require evidence.

## Tarrant County Emergency Services District No. 1 Program

Project Identification Name:	F2G2A
Approved Budget:	\$15,000,000
Total Expenditures:	\$681,323
Project Expenditure Category:	1.14
Focus Area:	Improve Public Health & Wellness
Goal:	Improve Access to Care in the Unincorporated Area
Capital Project:	Yes
Evidence-based Intervention:	No

### Project Description:

Tarrant County Emergency Services District (TCESD) No.1 provides fire, first responder, and ambulance services in the unincorporated portion of Tarrant County. TCESD provides services for approximately 80,000 residents through contracts with 26 municipal and volunteer departments for fire services and ambulance services.

### KPIs:

Metric Name:	Emergency Response in Unincorporated Areas
Output:	Total number of emergency service calls taken by TCESD No. 1 – in process, no data
Outcome:	Percent decrease in response wait time – in process, no data

### Use of Evidence:

This project does not require evidence.

## Emergency Radio Networks for First Responders

Project Identification Name:	F2G2B
Approved Budget:	\$2,645,608
Total Expenditures:	\$0
Project Expenditure Category:	1.14
Focus Area:	Improve Public Health & Wellness
Goal:	Improve Access to Care in the Unincorporated Area
Capital Project:	Yes
Evidence-based Intervention:	No

### Project Description:

This project enhances the radio networks for first responders in Tarrant County. First responders have been at the forefront of the pandemic response, and programs under this project ensure emergency communications networks have the necessary resources to facilitate the delivery of effective, efficient, and equitable emergency response service.

### KPIs:

Metric Name:	Emergency Response in Unincorporated Areas
Output:	Total number of emergency service calls taken by Tarrant County Emergency Services District No.1 - in process, no data
Outcome:	Percent decrease in response wait time – in process, no data

### Use of Evidence:

This project does not require evidence.

## Enhanced Cancer Screening & Early Detection

Project Identification Name:	F2G3A
Approved Budget:	\$9,000,000
Total Expenditures:	\$3,281,305
Project Expenditure Category:	1.14
Focus Area:	Improve Public Health & Wellness
Goal:	Address Disparities in Public Health Outcomes
Capital Project:	No
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$9,000,000

### Project Description:

The University of Texas Southwestern Medical Center's Moncrief Cancer Institute (MCI) provides cancer screening, patient care, and outreach to patients who did not complete or delayed cancer screenings due to COVID-19, as well as traditionally underrepresented communities. This project aims to engage 7,200 Tarrant County patients for cancer screenings and diagnostic services. Due to the COVID-19 pandemic, diagnostic services were postponed or delayed. Individuals in underserved Tarrant County communities are the target population. The Moncrief Cancer Institute is employing community engagement strategies related to comprehensive breast, cervical, colorectal, lung, and prostate cancer screenings.

### KPIs:

Metric Name:	Cancer screenings and other diagnostic tests
Output:	6,754 combined cancer screenings and diagnostic tests performed
Outcome:	387% annual increase in the number of women and men utilizing UTSW/MCI cancer screening services from the 2021 to 2022 project year

### Use of Evidence:

**Strong Evidence:** Findings highlighted the urgency for health care providers to address the significant delays in cancer screenings in those most likely to delay screenings. MCI is also conducting its own program evaluation.

**Selected Citation:** Journal of Clinical Oncology: Impact of the COVID-19 Pandemic on Cancer Screening Delays (2023).

## Reduce Public Health Disparities in Disproportionately Impacted Communities

Project Identification Name:	F2G3B
Approved Budget:	\$4,251,766
Total Expenditures:	\$430,764
Project Expenditure Category:	1.14
Focus Area:	Improve Public Health & Wellness
Goal:	Address Disparities in Public Health Outcomes
Capital Project:	No
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$4,251,766

### Project Description:

Through a community call for proposals, five proposals were awarded funding to improve public health programs in Tarrant County. This project funds program expansions to address disparities in health outcomes in areas of cancer care screening and detection support, HIV/AIDS care, and other preventative care programs for Tarrant County residents. Funded subrecipients: AIDS Outreach Center, Cancer Care Services, HELP Center, United Way of Tarrant County/Community-Based Doula, and Black Heart Association.

### KPIs:

Metric Name:	Improve Public Health and Wellness
Output:	1,534 people provided services to lessen poor health outcomes and ensure universal access to essential health care treatment
Outcome:	Through targeted service provision, 625 (46%) of those served gained access to health resources.

### Use of Evidence:

Moderate Evidence: Funded subrecipients are using national research models and evidence-based screening tools to support targeted outreach strategies.

Selected Citations: Advancing Birth Justice: Community-Based Doula Models as a Standard of Care for Ending Racial Disparities (2019).

Linkages Between the Senior Center as a Public Place and Successful Aging (2018).

International Journal for Equity in Health: The Scope and Impact of Mobile Health Clinics in the United States: A Literature Review. International Journal for Equity in Health 16(1): 1-12 (2017).

## Create and Operate a Mental Health Jail Diversion Center

Project Identification Name:	F2G4A
Approved Budget:	\$25,432,453
Total Expenditures:	\$11,779,979
Project Expenditure Category:	1.12
Focus Area:	Improve Public Health & Wellness
Goal:	Improve Access to Quality Behavioral Healthcare
Capital Project:	Yes
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$17,057,453

### Project Description:

This project funds the creation and operation of a mental health jail diversion center for Tarrant County. The facility provides jail diversion for individuals who interact with law enforcement and are having an acute behavioral health situation. The County purchased a facility and contracted with My Health My Resources of Tarrant County (MHMR), the local mental health authority, to operate and provide services to patients. Forty two total beds are available.

### KPIs:

Metric Name:	Create and Operate a Mental Health Jail Diversion Center
Output:	277 individuals were diverted to the Mental Health Jail Diversion Center.
Outcome:	586 referrals for wrap-around services were provided to patients diverted to the Mental Health Jail Diversion Center

### Use of Evidence:

**Strong Evidence:** Operation of the Mental Health Jail Diversion Center and services for individuals with mental health issues who have engaged in low-level misdemeanor offenses is supported by an internal program evaluation and best practices.

**Selected Citation:** Lovins, Brian. 2020. The Judge Ed Emmett Mental Health Jail Diversion Center Final Report .

## Increase Access to Mental Health Needs in the Judicial System

Project Identification Name:	F2G4B
Approved Budget:	\$2,400,000
Total Expenditures:	\$445,356
Project Expenditure Category:	1.12
Focus Area:	Improve Public Health & Wellness
Goal:	Improve Access to Quality Behavioral Healthcare
Capital Project:	No
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$2,400,000

### Project Description:

This project provides residents in the criminal justice system with access to assisted behavioral health treatment. The project helps those individuals that have acute behavioral health concerns to be provided with intensive case management under the supervision of a court. This project is a court-ordered deferral program that seeks to retain or maintain competency. Funded subrecipient: My Health My Resources (MHMR) of Tarrant County for Assisted Outpatient Treatment program.

### KPIs:

Metric Name:	Increase Access to Mental Health Needs in the Judicial System
Output:	488 court-mandated intensive services patients with acute behavioral concerns were screened, assisted and situated with a MHMR Assisted Outpatient Treatment (AOT) program plan of care
Outcome:	249 former AOT patients either remained with MHMR or transitioned to a private provider for aftercare to continue improving psychological functioning, social functioning, and overall quality of life

### Use of Evidence:

**Strong Evidence:** MHMR AOT Implementation is grounded in an evidence-based program evaluation design that captures data from the current SLFRF-funded activities performed by staff.

**Selected Citation:** Assisted Outpatient Treatment Program Evaluation Report: September 30, 2016 to September 29, 2020. 2021. Perna, Linda; Jenny Lewis; Zeba Salim.

## Mental Health Programs

Project Identification Name:	F2G4C
Approved Budget:	\$13,692,194
Actual Expenditure:	\$1,585,446
Project Expenditure Category:	1.12
Focus Area:	Improve Public Health & Wellness
Goal:	Improve Access to Quality Behavioral Healthcare
Capital Project:	Yes
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$3,810,194

### Project Description:

Tarrant County allocated significant funding to programs which will address the increased need for mental health care within the community. Funded subrecipients: My Health My Resources (MHMR) of Tarrant County for Help Me Thrive Program and ACH Child & Family Services for Secure Assessment Facility project.

### KPIs:

Metric Name:	Mental Health Programs
Output:	3,273 families of youth ages 6-18 were served by the Help Me Thrive Program
Outcome:	Participating service providers created 18 programs or initiatives to fill gaps in services

### Use of Evidence:

**Strong Evidence:** MHMR's implementation of Help Me Thrive is an extension of the tested, nationally recognized, and evidence-based Help Me Grow model.

**Selected Citation:** Help Me Grow National Center. Making the Case: Building the Help Me Grow Evidence Base 2018).

## Mental Health Programs

Project Identification Name:	F2G4D
Approved Budget:	\$1,092,902
Actual Expenditure:	\$130,603
Project Expenditure Category:	1.12
Focus Area:	Improve Public Health & Wellness
Goal:	Improve Access to Quality Behavioral Healthcare
Capital Project:	No
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$1,092,902

### Project Description:

Through a community call for proposals, three proposals were awarded funding for mental health programs in Tarrant County. This project will fund program expansions for substance abuse services and behavioral health programs for county youth. Funded subrecipients: Alliance Child & Family Services, Communities in Schools of Greater Tarrant County, and Lena Pope.

### KPIs:

Metric Name:	Mental Health Programs for School-Aged Youth
Output:	957 school-aged youth participated in substance abuse and behavioral health services
Outcome:	679 school-aged youth reported improved mental and/or behavioral health upon completion of programming aimed to address healthy behaviors

### Use of Evidence:

Strong Evidence: Subrecipients are using national research models and evidence-based screening tools

Selected Citations: University of Nebraska-Lincoln, Goal Attainment Scaling

Trust-Based Relational Intervention (TBRI): A Systemic Approach to Complex Developmental Trauma.

## COVID-19 Testing

Project Identification Name:	F2G5A
Approved Budget:	\$6,000,000
Total Expenditures:	\$3,538,142
Project Expenditure Category:	1.2
Focus Area:	Improve Public Health & Wellness
Goal:	Mitigate COVID-19 in Tarrant County
Capital Project:	No
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$6,000,000

### Project Description:

This program includes expenses related to enhancing COVID-19 testing capacity throughout the county.

### KPIs:

Metric Name:	COVID-19 testing
Output:	COVID-19 tests available to all Tarrant County residents
Outcome:	0 tests performed during reporting period

### Use of Evidence:

Moderate Evidence: Tarrant County interventions follow national models cited in academic journals.

Selected Citations: JAMA: COVID-19 Testing and Case Rates and Social Contact Among Residential College Students in Connecticut During the 2020-2021 Academic Year (2021).

Clinical Infectious Diseases: Lessons From Mass-Testing for Coronavirus Disease 2019 in Long-Term Care Facilities for the Elderly in San Francisco (2021).

## COVID-19 Vaccines

Project Identification Name:	F2G5B
Approved Budget:	\$2,070,000
Total Expenditures:	\$3,170
Project Expenditure Category:	1.1
Focus Area:	Improve Public Health & Wellness
Goal:	Mitigate COVID-19 in Tarrant County
Capital Project:	No
Evidence-based Intervention:	No

### Project Description:

This project includes expenses related to the effort to increase COVID-19 vaccination rates in Tarrant County. The partnership with Trinity Metro and Arlington Via Rideshare to provide free rides to vaccination sites is funded under this project.

### KPIs:

Metric Name:	Provide COVID-19 vaccines
Output:	COVID-19 vaccines available to all residents in Tarrant County
Outcome:	No vaccines administered using these funds during the performance period

### Use of Evidence:

This project does not require evidence.

## Personal Protective Equipment

Project Identification Name:	F2G5C
Approved Budget:	\$70,521
Total Expenditures:	\$70,521
Project Expenditure Category:	1.5
Focus Area:	Improve Public Health & Wellness
Goal:	Mitigate COVID-19 in Tarrant County
Capital Project:	No
Evidence-based Intervention:	No

### Project Description:

This project includes expenses related to the purchase of various personal protective equipment (PPE) and other cleaning items for all county departments to mitigate potential exposure and transmission of COVID-19 among staff and the public.

### KPIs:

Metric Name:	PPE for county departments
Output:	Number of PPE units purchased – 108,544
Outcome:	Number of county departments to receive PPE - 35

### Use of Evidence:

This project does not require evidence.

## Mitigate COVID-19 in Congregate Setting

Project Identification Name:	F2G5D
Approved Budget:	\$826,596
Total Expenditures:	\$506,444
Project Expenditure Category:	1.4
Focus Area:	Improve Public Health & Wellness
Goal:	Mitigate COVID-19 in Tarrant County
Capital Project:	No
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$826,596

### Project Description:

This project provides COVID-19 mitigation measures in the county jail, including additional building engineers, due to the increased space needs to distance inmates, provide a clean environment through disposable products, and provide an opportunity for home confinement to alleviate jail crowding and keep inmates safe.

### KPIs:

Metric Name:	Provide a safe environment for individuals in the county jail
Output:	Resources to implement COVID-19 mitigation best practices
Outcome:	61.3% of resources expended

### Use of Evidence:

Moderate Evidence: Funded program is using similar protocols from a recognized model from a clinical journal.

Selected Citation: Clinical Infectious Diseases: Spotlight on Jails: COVID-19 Mitigation Policies Needed Now (2020)

## Public Health COVID-19 Staffing

Project Identification Name:	F2G5E
Approved Budget:	\$250,081
Total Expenditures:	\$77,145
Project Expenditure Category:	3.1
Focus Area:	Improve Public Health & Wellness
Goal:	Mitigate COVID-19 in Tarrant County
Capital Project:	No
Evidence-based Intervention:	No

### Project Description:

This program includes costs related to the increased staffing needs at the Public Health and Medical Examiner departments due to the COVID-19 pandemic.

### KPIs:

Metric Name:	Increase Staffing
Output:	Conducted 10 job fairs with 400 candidates interviewed
Outcome:	190 new employees hired

### Use of Evidence:

This project does not require evidence.

## Keep the Work Force Safe

Project Identification Name:	F2G5F
Approved Budget:	\$755,494
Total Expenditures:	\$755,494
Project Expenditure Category:	1.14
Focus Area:	Improve Public Health & Wellness
Goal:	Mitigate COVID-19 in Tarrant County
Capital Project:	No
Evidence-based Intervention:	No

### Project Description:

Due to the spread of COVID-19 and to meet CDC and OSHA guidelines, many Tarrant County employees have taken pandemic leave for cases of COVID-19 for themselves or a dependent. Costs of COVID-19 quarantines for employees are included in this project. Employees were able to take the time off they needed through this program and maintain their current level of pay.

### KPIs:

Metric Name:	Pandemic and quarantine leave
Output:	1,339 employees used COVID-19 quarantine or pandemic leave
Outcome:	73,080 hours of pandemic or quarantine leave were utilized by county employees

### Use of Evidence:

This project does not require evidence.

## Provide a Safe Environment

Project Identification Name:	F2G5G
Approved Budget:	\$420,000
Total Expenditures:	\$90,096
Project Expenditure Category:	1.14
Focus Area:	Improve Public Health & Wellness
Goal:	Mitigate COVID-19 in Tarrant County
Capital Project:	No
Evidence-based Intervention:	No

### Project Description:

This project allows the county to provide a safe environment for residents and the public through additional cleaning and non-PPE mitigation measures. This project funds COVID-19 mitigation measures for common areas, elections, and high-contact spaces.

### KPIs:

Metric Name:	Department resources to provide a safe environment and mitigate COVID-19
Output:	Resources to provide departments with COVID-19 mitigation resources
Outcome:	21.5% of resources have been expended

### Use of Evidence:

This project does not require evidence.

## Small Business Workforce Recovery Grant Program

Project Identification Name:	F3G1A & B
Approved Budget:	\$19,000,000
Total Expenditures:	\$18,073,500
Project Expenditure Category:	2.36
Focus Area:	Revitalize the Economy
Goal:	Support Disproportionately Impacted Businesses
Capital Project:	No
Evidence-based Intervention:	No

### Project Description:

Grant funds were awarded to eligible businesses and nonprofits that were impacted by the COVID-19 pandemic. Eligible businesses and nonprofits could receive up to \$27,500 in funding (\$2,500 base grant with an additional \$1,000 per employee). The grants provided financial assistance to eligible small businesses and nonprofits whose workforces were adversely affected by the COVID-19 pandemic. Awarded funds were used for workforce recovery, retention, recruitment, and development.

### KPIs:

Metric Name:	Impacted small business assistance
Output:	Small business assistance granted
Outcome:	49% women, minority and veteran-owned businesses

### Use of Evidence:

This project does not require evidence.

## Strengthen Tarrant County Businesses

Project Identification Name:	F3G2A
Approved Budget:	\$1,000,000
Total Expenditures:	\$324,755
Project Expenditure Category:	2.30
Focus Area:	Revitalize the Economy
Goal:	Strengthen Tarrant County Businesses
Capital Project:	No
Evidence-based Intervention:	No

### Project Description:

United Way of Tarrant County's BRAVE/R Together project will meet the county's goal of helping small, disproportionately impacted businesses to remain open and grow in the aftermath of the COVID-19 pandemic. BRAVE/R helps small businesses in the 76104 zip code gain their minority business certification, giving them increased access to capital and technical assistance. The program provides business coaching to help overcome COVID-19.

### KPIs:

Metric Name:	Strengthen Tarrant County Businesses
Output:	100 businesses enrolled in the BRAVE/R program
Outcome:	84% of businesses report having maintained and/or grown their business because of the BRAVE/R coaching and mentoring approach

### Use of Evidence:

United Way of Tarrant County will conduct and submit its own program evaluation.

## Expand Access to High-Quality Early Learning for All Families

Project Identification Name:	F3G3A
Approved Budget:	\$45,000,000
Total Expenditures:	\$1,211,688
Project Expenditure Category:	2.11
Focus Area:	Revitalize the Economy
Goal:	High-Quality Dependent Care
Capital Project:	Yes
Evidence-based Intervention:	No

### Project Description:

Through a three-strategy approach funded by SLFRF, Child Care Associates (CCA) is expanding access to high quality child care in Tarrant County. Strategy One strengthens child care businesses by providing local business coaching and free access to over 1,800 sustainability tools and supports. Strategy Two, the Prime Early Learning Pilot, stabilizes child care programs by ensuring the costs of quality child care are covered, and enhances quality child care to low-income children by offering whole family supports including family meetings, professional development, and referrals to early childhood intervention services. Strategy Three will aid in the development of new child care centers in targeted areas of Tarrant County.

### KPIs:

Metric Name:	Expand Access to High Quality Early Learning for all Families
Output:	19 Prime Early Learning Pilot providers enrolled in business coaching who are meeting business sustainability goals
Outcome:	19 Prime Early Learning Pilot providers enrolled in class coaching meeting sustainability and improvement quality goals

### Use of Evidence:

Child Care Associates will conduct and submit a program evaluation.

## Expand Family and Individual Support Programs

Project Identification Name:	F3G3B
Approved Budget:	\$1,500,000
Total Expenditures:	\$0
Project Expenditure Category:	1.14
Focus Area:	Revitalize the Economy
Goal:	High-Quality Dependent Care
Capital Project:	No
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$1,500,000

### Project Description:

This project provides supplies funding for the purpose of providing critical support to Tarrant County residents with a family member who has an intellectual and/or development disability. My Health My Resources (MHMR) of Tarrant County is the funded subrecipient.

### KPIs:

Metric Name:	Provide emergency needs, respite, and transportation services to people living with disabilities and the families that care for them
Output:	41 participants enrolled in the MHMR Individual and Family Support program
Outcome:	80% of participants who received emergency support state that receipt of direct assistance improved household stability

### Use of Evidence:

Strong Evidence	Based on person-centered planning guidelines, issued by the Texas Department of Aging and Disability Services, MHMR will report on funding intervention successes for people with disabilities.
Selected Citation	Individualized funding interventions to improve health and social care outcomes for people with a disability: A mixed-methods systematic review (2019).

## Expand Job Training Opportunities

Project Identification Name:	F3G4A
Approved Budget:	\$1,551,652
Total Expenditures:	\$1,026,562
Project Expenditure Category:	2.10
Focus Area:	Revitalize the Economy
Goal:	Expand Job Training & Workforce Development Opportunities
Capital Project:	Yes
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$243,762

### Project Description:

This project enhances job training opportunities through partnerships with Workforce Solutions of Tarrant County and HOPE Farm, Inc. Workforce Solutions' Adult Education and Literacy (AEL) provides education and training services through five sub-contractors as part of the Tarrant County Adult Education and Literacy Consortium. HOPE Farm, Inc. will use funding toward the construction of the Slone Vocational Center with space dedicated to training in the areas of IT, culinary arts, auto mechanics, and construction.

### KPIs:

Metric Name:	Education and literacy training for Tarrant County Workforce Development participants
Output:	1,366 Adult Education and Literacy (AEL) participants provided laptops
Outcome:	One adult learner illustrated an educational functioning level gain after 40 hours of High School Equivalency (HSE) training

### Use of Evidence:

Moderate Evidence: The evidence provided is a performance indicator that measures progress towards skills gains in adult learners.

Selected Citation: Center for Law and Social Policy: Using "Measurable Skill Gains" to Best Serve Low-Income, Lower-Skilled Individuals (2014).

## Increase Post-Secondary Completion Programs

Project Identification Name:	F3G4B
Approved Budget:	\$1,156,186
Total Expenditures:	\$176,542
Project Expenditure Category:	2.25
Focus Area:	Revitalize the Economy
Goal:	Expand Job Training & Workforce Development Opportunities
Capital Project:	No
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$1,156,186

### Project Description:

This project ensures a strong economic recovery from the pandemic by investing in post-secondary programs. Partnerships under this project include a persistence coach program with the TCC Foundation and a Bachelor of Nursing program (BSN) with Texas Tech Health Science Center in Mansfield.

### KPIs:

Metric Name:	Increase Post-Secondary Completion Programs
Output:	843 participated in secondary education and enrichment and persistence programs
Outcome:	60% retention rate of those who participated in secondary education enrichment and persistence coaching

### Use of Evidence:

Strong Evidence:	TCC: the findings stress the importance of strong institutional support, including wide-spread communications and engagement supported by college leaders.
Selected Citation:	Strategic Enrollment Management Quarterly: Success Coaching Impact on Retention for Community College Students (2021).

## Create Workforce Development Opportunities

Project Identification Name:	F3G4C
Approved Budget:	\$3,137,870
Total Expenditures:	\$435,492
Project Expenditure Category:	2.10
Focus Area:	Revitalize the Economy
Goal:	Expand Job Training & Workforce Development Opportunities
Capital Project:	Yes
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$2,599,026

### Project Description:

To ensure a strong economic recovery, Tarrant County is funding job training and workforce development in the community with the goal of reducing unemployment and benefiting disproportionately impacted individuals. Funded subrecipients: Taste Project, Camp Fire First Texas, and Presbyterian Night Shelter.

### KPIs:

Metric Name:	Create Workforce Development Opportunities
Output:	99 adult learners were enrolled and participated in sector specific job training and workforce development to up-skill them for long-term success
Outcome:	The attrition rate of the workforce development and job training is 11%.

### Use of Evidence:

Strong Evidence: Funded sub-recipients are using national research models and evidence-based screening tools.

Selected Citation: Camp Fire School Readiness & Early Education Apprenticeship Program, Evaluation Report (2020-2021).

## Support Accelerator & Incubator Programs

Project Identification Name:	F3G5A
Approved Budget:	\$2,400,000
Total Expenditures:	\$1,400,000
Project Expenditure Category:	2.32
Focus Area:	Revitalize the Economy
Goal:	Facilitate Economic Recovery Through Innovation
Capital Project:	No
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$2,400,000

### Project Description:

University of North Texas Health Science Center (UNTHSC), with its partner Techstars, offers business development assistance for a new generation of physical therapy companies. The technologies are intended to deliver innovative medicine and rehabilitation to physical therapy patients. The technologies and treatments developed by this project will help to address concerns around providing physical therapy services post-pandemic.

### KPIs:

Metric Name:	Accelerator business development support
Output:	10 businesses completed the UNTHSC/Techstars Accelerator program
Outcome:	Percent of businesses that had investors to fund the business endeavor upon completion of the program – no data to report at this time

### Use of Evidence:

Moderate Evidence: The evidence shows benefits to participating in private or university incubators or in multiple programs to obtain grants.

Selected Citation: Entrepreneurship Theory and Practice: The Influence of Incubator and Accelerator Participation on Nanotechnology Venture Success (2021).

## Support Innovative Business Support Programs

Project Identification Name:	F3G5B
Approved Budget:	\$2,000,000
Total Expenditures:	\$101,888
Project Expenditure Category:	2.32
Focus Area:	Revitalize the Economy
Goal:	Facilitate Economic Recovery Through Innovation
Capital Project:	No
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$2,000,000

### Project Description:

The University of North Texas Health Science Center (UNTHSC) Next SBIR Phase 0 Program assists Tarrant County-based small businesses with the preparation and submission of proposals for federal Small Business Innovation Research (SBIR) funding. The program provides mentoring, market research information, technology assessments, and grant writing assistance to small businesses as they emerge from the pandemic. The program facilitates the submission of 150 SBIR proposals during the project term. The combined impact will be the growth of small businesses, the creation of jobs, and an increase in physical therapy providers.

### KPIs:

Metric Name:	Small business innovation development support
Output:	9 Tarrant County small businesses admitted to the SBIR Phase 0 cohort training program
Outcome:	Data will be reported at the end of the grant period

### Use of Evidence:

Moderate Evidence: Findings suggest that university-managed incubator and accelerator venture start-up programs positively impact small businesses.

Selected Citation: Entrepreneurship Theory and Practice: The Influence of Incubator and Accelerator Participation on Nanotechnology Venture Success (2021).

## Provide Support for the Aging Population

Project Identification Name:	F4G1A
Approved Budget:	\$1,561,999
Total Expenditures:	\$696,057
Project Expenditure Category:	2.34
Focus Area:	Strengthen the Community
Goal:	Provide Support for the Aging Population
Capital Project:	Yes
Evidence-based Intervention (EBI):	No
Total Amount Allocated to EBI:	\$864,999

### Project Description:

In conjunction with local community organizations, Tarrant County provides support for the aging population. Programs within this project include transportation and caregiver programs. Funded subrecipients: Helping Restore Ability and Catholic Charities of Fort Worth.

### KPIs:

Metric Name:	Support the Aging Population
Output:	232 clients were recruited and participated in the Agency Program Client Growth and Agency Training Program activities
Outcome:	23 caregivers completed training to better provide supports for their clients and/or loved ones

### Use of Evidence:

Strong Evidence: The stated activities are founded on past successes and analysis. HRA is utilizing collected data to inform best practices. HRA is conducting a program evaluation.

## Provide Support for the Aging Population

Project Identification Name:	F4G1B
Approved Budget:	\$2,138,207
Total Expenditures:	\$233,852
Project Expenditure Category:	2.34
Focus Area:	Strengthen the Community
Goal:	Provide Support for the Aging Population
Capital Project:	No
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$2,138,207

### Project Description:

Through a community call for proposals, five SLFRF grants were awarded to support the aging population in Tarrant County. Initiatives under this focus area include: bilingual dementia programs, homebound library services, programs to reduce social isolation, healthy aging, and community re-engagement. Funded subrecipients: Guardianship Services, Inc.; James L. West Center for Dementia Care; Sixty and Better; United Way of Tarrant County; and City of Arlington.

### KPIs:

Metric Name:	Support the Aging Population
Output:	3,219 aged adults and their caregivers were recruited and registered in programs and services to mitigate social isolation
Outcome:	1,386 (43%) aged adults and their caregivers actively participated in workshops, trainings, and direct interaction events

### Use of Evidence:

Strong Evidence: Funded subrecipients are using national research models and evidence-based screening tools.

Selected Citations: Journal of Transcultural Nursing: Dementia Caregiving: The Experiences of Hispanic/Latino Caregivers (2005).

National Library of Medicine: Translating the Program to Encourage Active, Rewarding Lives (Pearls): Lessons Learned from Providers and Participants (2014).

## Support Solutions for Housing Insecurity

Project Identification Name:	F4G2A
Approved Budget:	\$33,201,000
Total Expenditures:	\$487,854
Project Expenditure Category:	2.18
Focus Area:	Strengthen the Community
Goal:	Support Solutions for Housing Security
Capital Project:	Yes
Evidence-based Intervention:	No

### Project Description:

This project provides assistance and programmatic support to organizations that serve individuals experiencing or at risk of homelessness in the county. This project also funds affordable housing development. This project provides capital support and other additional services to meet the increased needs due to the COVID-19 pandemic. Funded subrecipients Fort Worth Housing Solutions (Hughes House and Casa De Los Sueños), Presbyterian Night Shelter, Tobias Place, LP, and Tarrant County Housing Finance Corporation. The deadline for the second call for proposals was June 16, 2023.

### KPIs:

Metric Name:	Housing and Homelessness Prevention
Output:	Total investment made to create new housing units – ongoing, pending reimbursements
Outcome:	Total number of new housing units created – ongoing, pending construction

### Use of Evidence:

This project does not require evidence.

## Support Programs that Reduce the Effects of Community Violence - Internal

Project Identification Name:	F4G3A
Approved Budget:	\$2,268,645
Total Expenditures:	\$1,331,684
Project Expenditure Category:	1.11
Focus Area:	Strengthen the Community
Goal:	Mitigate the Impacts of Community Violence
Capital Project:	No
Evidence-based Intervention:	No

### Project Description:

This project provides support to reduce the backlog of community violence caseloads in the Criminal District Attorney's Office that resulted from the COVID-19 pandemic. Additional FTEs were provided for the intimate partner violence unit, investigators, gang violence unit, DFPS attorney, and protective order unit.

### KPIs:

Metric Name:	Reduction in Community Violence Caseload
Output:	Number of community violence cases processed
Outcome:	11,643 cases processed

### Use of Evidence:

This project does not require evidence.

## Support Programs that Reduce the Effects of Community Violence - External

Project Identification Name:	F4G3B
Approved Budget:	\$7,132,939
Total Expenditures:	\$6,272,492
Project Expenditure Category:	1.11
Focus Area:	Strengthen the Community
Goal:	Mitigate the Impacts of Community Violence
Capital Project:	Yes
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$1,529,565

### Project Description:

This project provides assistance and programmatic support for organizations that serve victims of domestic violence and abuse in Tarrant County, along with capital support to meet the increased needs of the population as a result of due to the COVID-19 pandemic. Funded subrecipients: Alliance for Children, The Women's Center, Safe Haven, and Center for Transforming Lives.

### KPIs:

Metric Name:	Reduction in the Effects of Community Violence
Output:	15,972 clients received coordinated victim services such as advocacy, crisis management, legal representation, and/or partner abuse intervention
Outcome:	Of those clients in need of coordinated victim services, 4,002 received coordinated investigative services to reduce opportunities for recurrent acts of community violence

### Use of Evidence:

Moderate Evidence: Funded subrecipients are using national research models and evidence-based screening tools.

Selected Citations: The Women's Center: Play It Safe Evaluation

National Library of Medicine: Does specialized psychological treatment for offending reduce recidivism? A meta-analysis examining staff and program variables as predictors of treatment effectiveness (2019).

## Support Programs that Reduce the Effects of Community Violence - External

Project Identification Name:	F4G3C
Approved Budget:	\$4,657,528
Total Expenditures:	\$198,725
Project Expenditure Category:	1.11
Focus Area:	Strengthen the Community
Goal:	Mitigate the Impacts of Community Violence
Capital Project:	Yes
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$2,657,528

### Project Description:

Through a community call for proposals, four organizations were awarded funding to reduce the impacts of community violence. Funding directly impacts programs that serve children who have been witnesses to violence; programs that aim to reduce gun violence; youth resilience programs; and parks and recreation programs to enhance community connectedness. Funded subrecipients: One Safe Place, Lena Pope, City of Grand Prairie, and United Way of Tarrant County.

### KPIs:

Metric Name:	Reduction in the Effects of Community Violence
Output:	86 at-risk youth/families and community advocates were enrolled and/or recruited to participate in individualized youth violence mitigation efforts
Outcome:	no data to report, in process

### Use of Evidence:

Moderate Evidence: Funded subrecipients are using national research models and evidence-based screening tools.

Selected Citations: American Academy of Pediatrics: Physical Health Outcomes of Childhood Exposure to Intimate Partner Violence: A Systematic Review (2006).

Trust-Based Relational Intervention (TBRI): A Systemic Approach to Complex Developmental Trauma (2013).

## Alleviate Food Insecurity

Project Identification Name:	F4G4A
Approved Budget:	\$10,154,968
Total Expenditures:	\$453,916
Project Expenditure Category:	2.1
Focus Area:	Strengthen the Community
Goal:	Alleviate Food Insecurity
Capital Project:	Yes
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$291,780

### Project Description:

This project will develop additional community infrastructure to alleviate food insecurity in Tarrant County. This project will assist in the expansion of a school-based food program and the expansion of meal deliveries in Tarrant County. Funded subrecipients: Meals On Wheels, Inc. of Tarrant County, and Texas A&M AgriLife Extension Service.

### KPIs:

Metric Name:	Food Insecurity Solutions for School-Aged Children
Output:	Anticipated number of youth participating – 1,600
Outcome:	In process

### Use of Evidence:

Moderate Evidence: Funded subrecipient is using national research models.

Selected Citation: Frontiers in Nutrition: Community-based participatory interventions to improve food security: A systematic review (2022).

## Alleviate Food Insecurity

Project Identification Name:	F4G4B
Approved Budget:	\$8,986,843
Total Expenditures:	\$5,360,779
Project Expenditure Category:	2.1
Focus Area:	Strengthen the Community
Goal:	Alleviate Food Insecurity
Capital Project:	Yes
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$1,307,729

### Project Description:

Increase resources available in the community to alleviate food insecurity. This project implements programs to address the serious and growing food insecurity needs of the Tarrant County community through partnerships with area agencies. Funded subrecipients: 6 Stones Mission Network, Tarrant Area Food Bank, Texas Health Research and Education Institute, GRACE Food Pantry, Community Enrichment Center, Community Food Bank, and Arlington Charities.

### KPIs:

Metric Name:	Food Insecurity Alleviation
Output:	60,599 food-insecure single and/or head of households received nutritious food through food pantry and/or food bank services
Outcome:	no data to report, in process

### Use of Evidence:

Strong and Moderate Evidence: Funded subrecipients are using past program evaluations and projects that follow national models.

Selected Citations: BMC Public Health: A descriptive analysis of food pantries in twelve American states: hours of operation, faith-based affiliation, and location (2022).

Evaluation of Blue Zones Project Fort Worth (2021).

## Enhance Access to Youth Services

Project Identification Name:	F4G5A
Approved Budget:	\$8,234,885
Total Expenditures:	\$753,559
Project Expenditure Category:	2.25
Focus Area:	Strengthen the Community
Goal:	Enhance Access to Youth Services
Capital Project:	Yes
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$2,234,885

### Project Description:

Through a community call for proposals, five organizations were chosen to enhance access to youth services. Funded programs include facility enhancements, mentoring programs, mobile engagement activities, educational success, and youth resilience efforts. Funded subrecipients: YMCA of Metro Fort Worth; Lena Pope; Girls, Inc.; Boys and Girls Club of Greater Tarrant County; and RevTarrant County.

### KPIs:

Metric Name:	Enhance Access to Youth Services
Output:	16,704 participants were served through initiatives and programming aimed to improve student outcomes
Outcome:	Percent of participants who state having increased access to quality youth development strategies – no data to report at this time.

### Use of Evidence:

Strong and Moderate Evidence: Funded subrecipient is using national research models and evidence based screening tools.

Selected Citations: American Academy of Pediatrics: Physical Health Outcomes of Childhood Exposure to Intimate Partner Violence: A Systematic Review (2006).

Trust-Based Relational Intervention (TBRI): A Systemic Approach to Complex Developmental Trauma (2013).

## Youth Educational Programs

Project Identification Name:	F4G5B
Approved Budget:	\$401,754
Total Expenditures:	\$231,681
Project Expenditure Category:	2.25
Focus Area:	Strengthen the Community
Goal:	Enhance Access to Youth Services
Capital Project:	No
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$401,754

### Project Description:

The Tarrant County Texas Agrilife STEM Program provides robust educational activities for Tarrant County youth. Increased access to high quality educational experiences for disproportionately impacted students will increase learning outcomes in Tarrant County.

### KPIs:

Metric Name:	Providing educational experiences to disproportionately impacted youth
Output:	Educational programs available to disproportionately impacted youth
Outcome:	Number of youth reached – 3,192

### Use of Evidence:

Moderate Evidence: Funded activities follows national research models.

Selected Citation: Cogent Education: NE STEM 4U afterschool intervention leads to gains in STEM content knowledge for middle school youth (2018).

## Resource Connection Infrastructure - Broadband

Project Identification Name:	F4G6A
Approved Budget:	\$200,000
Total Expenditures:	\$92,334
Project Expenditure Category:	5.19
Focus Area:	Strengthen the Community
Goal:	Infrastructure
Capital Project:	Yes
Evidence-based Intervention:	No

### Project Description:

This project includes investments into the infrastructure at the Resource Connection campus. The campus serves as a centralized location for the provision of critical socioeconomic services by Tarrant County staff and local nonprofit organizations.

### KPIs and Use of Evidence:

This project does not require KPIs or evidence.

## Resource Connection Infrastructure - Water

Project Identification Name:	F4G6B
Approved Budget:	\$2,800,500
Total Expenditures:	\$135,750
Project Expenditure Category:	5.5
Focus Area:	Strengthen the Community
Goal:	Infrastructure
Capital Project:	Yes
Evidence-based Intervention:	No

### Project Description:

This project includes investments into the infrastructure at the Resource Connection campus. The campus serves as a centralized location for the provision of critical socioeconomic services by Tarrant County staff and local nonprofit organizations.

### KPIs and Use of Evidence:

This project does not require KPIs or evidence.

The Project Inventory section of this report highlights the Key Performance Indicators (KPI) assigned to each program and project funded with SLFRF. Through frequent communication with subrecipients and analysis of reported data, county staff are able to track and assess progress toward established goals.

Below is a list of required KPI data for each Expenditure Category (EC), where relevant:



## 1. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):

*Number of households receiving eviction prevention services (including legal representation):*

**283**

*Number of affordable housing units preserved or developed:*

**In Development**



## 2. Assistance to Unemployed or Underemployed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):

*Number of workers enrolled in sectoral job training programs*

**1,474**

*Number of workers completing sectoral job training programs*

**1,388**

*Number of people participating in summer youth employment programs*

**0**

## 3. Addressing Educational Disparities (EC2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):

*Number of students participating in evidence-based tutoring programs*

**3,600**

## 4. Healthy Childhood Environments (EC 2.11-2.14):

*Number of children served by child care and early learning (pre-school/pre-K/ages 3- 5)*

**531**

*Number of families served by home visiting*

**N/A**

## Local Assistance and Tribal Consistency Fund

The purpose of the Local Assistance and Tribal Consistency Fund (LATCF) is to serve as a general revenue enhancement program. The Commissioners Court will evaluate options for utilizing \$100,000 in LATCF over the next two years.

## Emergency Rental Assistance

### Program Description

The Tarrant County Emergency Rental Assistance Program (ERAP) was designed to assist eligible households that were unable to pay rent and/or utilities due to the COVID-19 pandemic as established by section 501 of Division N of the Consolidated Appropriations Act, 2021 (ERA 1) and Section 3201 of Subtitle B, Title III of the American Rescue Plan Act, 2021 (ERA 2).

Through the program, assistance was provided for unpaid, overdue rent (arrears) from as early as April 1, 2020, and for future rent. Using a combination of ERA 1 and ERA 2, total months of assistance provided did not exceed 15 months, or 18 months, if necessary, for housing stability as defined by the U.S. Department of the Treasury.

If applicant/household was eligible, assistance was provided as follows:

- Rent arrears plus three months of future rent, for a total of up to 15 months
- Rent arrears plus three months of future rent, for a total of up to 18 months if more than 12 months in arrears existed at time of application
- Arrears only if 18 months in arrears existed at time of application
- Utility arrears plus current month utility expense if applicant provided current month's utility bill
- Additional assistance was provided for future rents in three-month increments or utility payments one month at a time as outlined in program guidelines

### ERA 2

<b>Amount Distributed</b>	<b>\$</b>	<b>26,407,662</b>
<b>Households Served</b>		<b>2,123</b>

### ERA 2 Obligations

	<b>Obligated</b>	<b>Expended</b>	<b>Unspent Obligation</b>
Administrative	\$ 1,412,403	\$ 1,287,224	\$ 125,179
Housing Stability	126,720	126,720	0.00
Assistance	20,352,078	20,352,078	0.00

\*Unobligated: \$4,516,461

## Public Health

### Programmatic Data

To effectively respond to the COVID-19 pandemic, Tarrant County Public Health (TCPH) implemented multiple COVID-19 prevention, mitigation, and intervention strategies including public education and outreach, testing, and vaccination, as well as case surveillance and contact tracing. As the number of COVID-19 cases decreased, the department's strategy shifted from addressing COVID-19 directly to addressing the health consequences of the pandemic. TCPH has worked to identify new and exacerbated health needs that emerged as a result of the pandemic and is utilizing various funds received through ARPA to address them. Funding for these interventions includes the following:

### Tarrant County Public Health (TCPH) Grant Funding

	Court Approval Date(s)	Total Award	Funding Period
DSHS CDC - Epidemiology and Lab Capacity (ELC)	August 11, 2020	\$6,531,848	08/11/2020 - 07/31/2024
DSHS CDC- COVID-19 Vaccination Capacity Enhancement	April 27, 2021	\$12,349,513	10/01/2020 - 06/03/2024
	September 28, 2021	\$14,666,303	04/26/2021 - 06/30/2024
DSHS-CDC Public Health Crisis Response Workforce Grant	August 17, 2021	\$1,500,000	07/01/2021 - 06/30/2024
CDC COVID-19 Health Disparities Grant	June 8, 2021	\$27,241,785	06/01/2021 - 05/31/2024
CDC - Public Health Infrastructure	December 13, 2022	\$20,162,748	12/01/2022 - 11/20/2027
<b>Total COVID Public Health Grant Funding Received</b>		<b>\$82,452,197</b>	

The following represents a summary of COVID-19 prevention, mitigation and intervention strategies funded by sources other than SLFRF. In most instances, funding represents a combination of the grants listed above to maximize impact and leverage funding made available during the pandemic.

### Vaccinations:

To increase access to immunizations, free COVID vaccinations were offered during TCPH routine clinic hours, during extended evening and weekend clinic hours, as well as at pop-up clinics in the community. Between July 1, 2022 and June 30, 2023, a total of 2,408 clinics were held with 14,348 doses of COVID-19 vaccine provided. Of those clinics, 550 were at 257 locations within the community. To reach individuals with the highest risk of mortality from COVID-19, 323 community clinics, or 59% of mobile clinics, were held in census tracts with high SVI scores. TCPH partnered with the following community partners to distribute vaccines: churches, municipalities, FQHCs, homeless shelters, businesses/manufacturers, long-term care providers, nonprofits and schools, and child-care providers.

*Note: Mass clinic operation during Phase I of the pandemic was supported with CARES funding and is not included in the numbers provided.*

To increase access to timely and accurate information about COVID-19 and to combat COVID-19 misinformation, the following measures were taken:

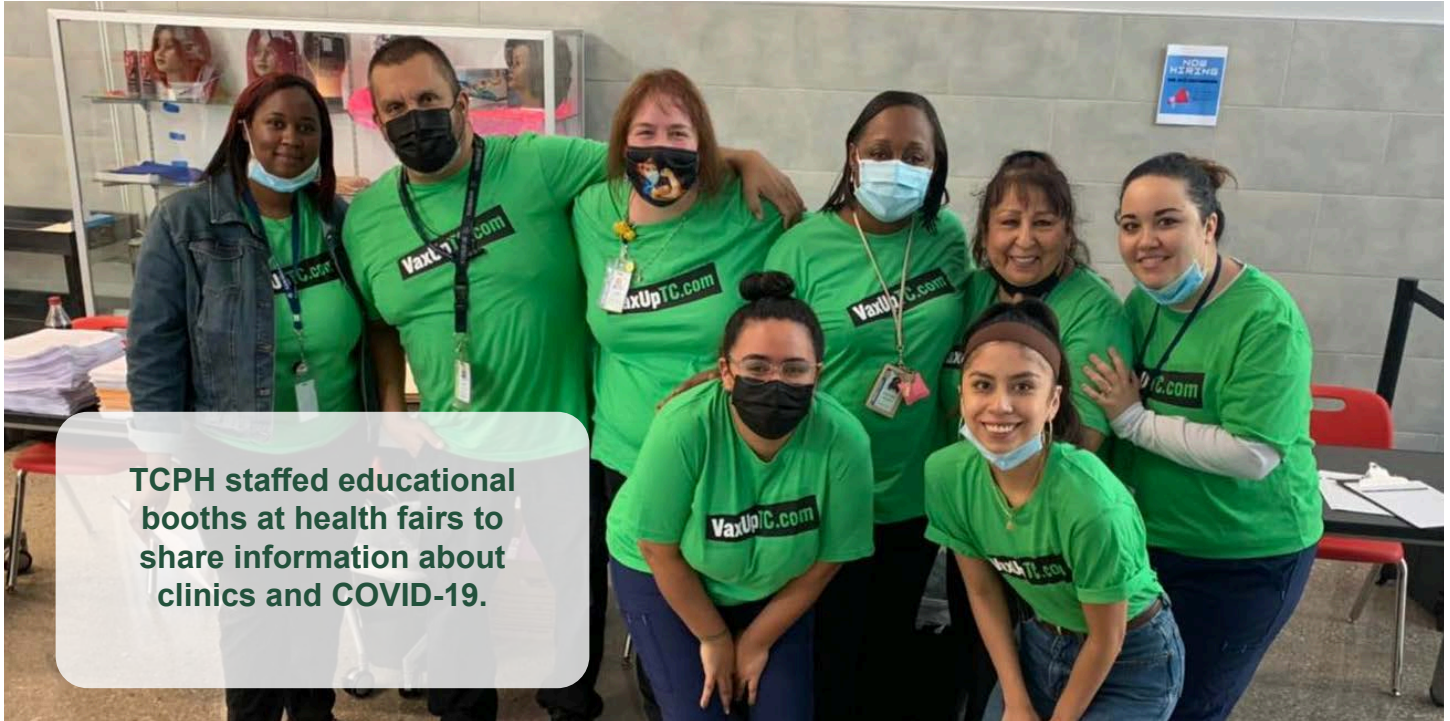
### Health Promotion Campaigns:

The “Vax Up Like” campaign was conducted between July 1, 2022 and June 30, 2023. The campaign utilized streaming and online video, radio and streaming audio, programmatic display, social media, and programmatic out-of-home media to raise awareness of the need for adults and children to continue routine vaccinations.



### Canvassing/Health Education Events:

Outreach staff collaborated with nonprofits, educational organizations, faith-based organizations, local businesses, and governmental agencies to set up information tables, work health and wellness fairs, find locations for pop-up vaccination sites, and host age-appropriate presentations. Prior to hosting vaccination clinics, the outreach team shared COVID-19 information with 19,435 community members and distributed 39,470 vaccine event advertisements, including 8,928 advertisements that were hand delivered to single-family homes.



### Call Center:

During the pandemic, a call center was established to assist the public with vaccination appointments, vaccination records, vaccination results, and notification of due or overdue vaccines. As direct needs related to COVID-19 decreased, the call center focused its activities on medical conditions made worse by the pandemic due to the delay of preventative care (such as routine childhood immunizations). The call center placed or received more than 81,014 calls between July 1, 2022 and June 30, 2023.

### Mass Messaging:

Automated texts and phone messages were sent to community members who signed up for a COVID-19 vaccination, were due or overdue for a second dose or booster, and/or who lived in the area of VaxMobile (mobile vaccine clinic) locations. In all, 1,523,335 automated messages were sent between July 1, 2022 and June 30, 2023.

### Testing:

While mass testing was funded by SLFRF, small volume testing was performed at TCPH clinics and analyzed in TCPH North Texas Regional Laboratory, as well as one contracted commercial laboratory, providing an expedited pathway for testing people with a high index of suspicion. From program inception in August 2021 through April 12, 2023, a total of 16,716 individuals were tested. Of those tested, 6,053 were positive for COVID-19, a positivity rate of 36%.

### Data Modernization:

The pandemic emphasized the need for a robust, modern, interoperable, and secure public health data system that delivers real-time, accurate, and actionable data. While the procurement of systems was funded through SLFRF, the coordination of data modernization efforts has been funded largely through CDC grants. Data modernization efforts include:

- Electronic disease and lab reporting
- Healthcare navigation
- Electronic medical record systems
- Development of no code database systems for individual programs (septic inspection, nurse family partnership, food truck inspection registration, call center attempts log for vaccine reminders, COVID-19 Lab Result Delivery, Public Health workforce management, COVID-19 at home test-kits request)
- Electronic ticketing system
- Data governance
- Data warehousing
- Data visualization

Other projects managed by the department or its partners aimed to address the root causes of the disparities in outcomes related to the pandemic, by focusing the social determinants of health. Projects included developing and implementing social equity plans and training community health workers.

### Healthcare Navigation:

TCPH implemented a healthcare navigation program to link individuals and families to insurance, primary care providers, and other social services. The program grew in importance with the end of the declared public health emergency and the elimination of expanded health benefits. During the first year of the program, TCPH screened 5,422 individuals for healthcare insurance and social service needs, completed 1,103 referrals to social services programs, and connected 612 individuals and families to a primary healthcare provider.

### Public Health Workforce Development:

Due to rising stress, burnout, and other challenges the public health workforce faced during the pandemic, the public health system has continued to struggle to rebuild its workforce and talent pipeline. As a result, management shifted its priorities to meet the needs of the current workforce. Using funding allocated by the DSHS-CDC workforce grant, TCPH focused on developing positive department culture and fostering department wellness. To achieve this, training in the following areas has been offered to all TCPH staff:

- Trauma Informed Care
- Resiliency
- Handling Change/Change Management
- Stress Management

From January 2023 to date, DSHS-CDC workforce grant training has been completed by 91% of the staff hired by TCPH. The Workforce Division has committed to working with supervisors and leaderships to ensure adequate training opportunities are available to all staff. In addition to in-house training, over 100 nurses have participated in three Continuing Education trainings in partnership with the University of North Texas Health Science Center and JPS hospital.

February 2023 marked the first in-person new hire orientation conducted by TCPH since March 2021. As of June 2023, over 45% of the staff hired during the pandemic have attended in-person orientation. Efforts to return to structured, in-person activities have been positively received by TCPH staff.

## HOME Investment Partnerships Program

### Background

To reduce homelessness and increase housing stability across the country, the American Rescue Plan Act (ARPA) provided \$5 billion for housing, rental assistance, supportive services, and non-congregate shelter to individuals and households who are homeless or at risk of homelessness. The grant funds are administered through the HUD HOME Investment Partnerships Program (HOME).

#### Q4 of 2022

*Meet consultation requirements, including public participation, needs assessment, and gaps analysis requirements*

#### Q4 of 2022

*Data review, Allocation Plan development*

#### Q1 of 2023

*Draft Allocation Plan (i.e. Substantial Amendment to 2021 Action Plan)*

Consultation, Needs Assessment, and Gaps Analysis

In accordance with HUD requirements, Tarrant County, through its Community Development department, consulted with the Continuum of Care, homeless service providers, domestic violence service providers, veterans groups, public housing agencies, public agencies that address the needs of qualifying populations, and public or private organizations that address fair housing, civil rights, and the needs of people with disabilities.

During the consultation process, the Community Development department collected over 440 responses to its 2022 Housing Survey, conducted several stakeholder interviews, led a human-centered design session at a local community center, and held a public hearing in Commissioners Court.

The feedback from the consultation process, as well as the data collected through the needs assessment and gaps analysis, provided guidance for selecting eligible HOME-ARP activities and funding amounts.

Funding

The Tarrant County Consortium was awarded \$5,281,656 in HOME-ARP funding. Of this amount, a total of \$792,248 will be used for administrative and planning purposes and \$4,489,408 will be used for eligible activities, including \$489,407 in tenant-based rental assistance (TBRA) and \$4,000,000 in supportive services for qualifying populations, through the performance period ending September 30, 2030.

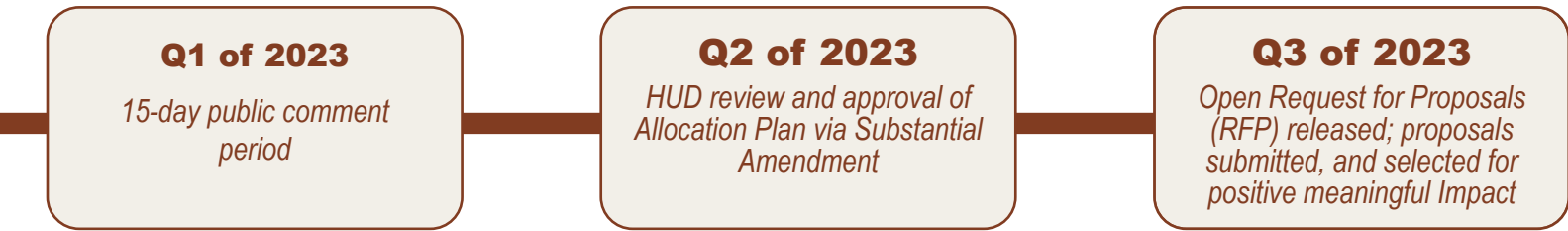
Next Steps

Tarrant County will issue a Request for Proposals for community partners to carry out eligible activities within the Tarrant County Consortium area, particularly as it relates to TBRA and supportive service needs as described in the HOME-ARP Allocation Plan. Selection criteria may include quality of proposal, financial feasibility, organizational capacity and experience with federal funding, community impact, community engagement, economic and community inclusion, and proposal readiness.

The Community Development department will provide administrative support, technical assistance, and oversight of reports and reimbursement requests from community partners.

HOME-ARP Allocation Plan

The HOME-ARP Allocation Plan was approved by HUD in April 2023. A copy of the HOME-ARP Allocation Plan is available on the Tarrant County website or by contacting the Community Development department at 817-850-7940.





[www.tarrantcountytexas.gov/ARPA](http://www.tarrantcountytexas.gov/ARPA)