

# TARRANT COUNTY RECOVERY PLAN PERFORMANCE REPORT

*Tarrant County Administrator's Office • July 2022*

INNOVATION | EXCELLENCE | TRANSPARENCY

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Greetings,

*Tarrant County has made meaningful progress since submission of our April 2022 Recovery Plan Performance Report update. In April, the Commissioners Court authorized a Community Programs Call for Proposals to address pandemic-related needs that exist within our community. The call garnered 131 unique proposals from 95 nonprofit, governmental, and quasi-governmental agencies for a total of \$208.5 million in requested funding. Of those proposals, 35 have been approved for a total of \$35.5 million of State and Local Fiscal Recovery Funds, leveraging an additional \$26 million in matching funds from private donations and other contributions.*

*During the months of May and June, County staff worked with community stakeholders and subject matter experts to finalize a proposal for a \$32.5 million program for deeply affordable and permanent supportive housing. The County hopes to leverage these dollars in public-private partnerships to add at least 250 units to the Tarrant County housing inventory.*

*On July 11, the \$25 million Tarrant County Small Business Workforce Recovery Grant opened to applicants and, as of the date of this letter, has received nearly 2,000 applications, 65 percent of which are from minority- and women-owned small businesses.*

*Lastly, the County has made major strides toward a \$45 million strategic investment into quality child care programs and increased infant and toddler infrastructure in areas with the highest level of need.*

*This Performance Report outlines these new accomplishments and provides a detailed overview of the County's efforts to lead the community through an equitable and robust recovery from the COVID-19 pandemic. Our achievements thus far are possible thanks to strong community partnerships and a dedicated group of high-quality leaders, employees and consultants who have committed themselves to ensuring the overall success of Tarrant County's ARPA program.*

Sincerely,

G.K. Maenius  
Tarrant County Administrator

## General Overview

### Community Engagement

To ensure public participation and transparency are at the core of Tarrant County's American Rescue Plan Act (ARPA) State and Local Fiscal Recovery Funds (SLFRF) program, the Commissioners Court facilitated numerous opportunities for community engagement and has prioritized the accessibility of program information to the public. Through work sessions highlighting community needs to a countywide needs assessment and multiple countywide public surveys, over 5,000 businesses, nonprofits and individuals participated in the ARPA FRF process. All programs considered for ARPA funding are discussed and voted on during the Commissioners Court meetings. In addition, the County provides bi-monthly updates on all ARPA grant funds and all programs funded with SLFRF to the public via the County website.

### Commissioners Court Work Sessions

County staff facilitated a series of public work sessions during regular meetings of the Commissioners Court. The work sessions provided relevant information related to eligible uses of SLFRF funding and provided information from local subject matter experts and key community stakeholders on pressing community needs in the wake of the COVID-19 pandemic. In Work Session 3, for instance, subject matter experts from local healthcare organizations presented an overview of pandemic-related impacts on various community health needs and suggested strategies to respond to those impacts.

For example, Dr. Jasmine Tiro, from UT Southwestern Medical Center, presented various community engagement strategies directed towards eliminating health disparities within Tarrant County. Additionally, Virginia Hoft, Executive Director of Mental Health Connection, presented community-focused strategies to address mental health needs exacerbated by the COVID-19 pandemic. These presentations assisted in identifying pandemic-related community needs and informed the development of programmatic strategies eligible to be supported with SLFRF funding.

### COVID-19 Needs and Resources Assessment

Tarrant County Commissioners Court approved a contract with the management consulting firm Innovative Emergency Management (IEM) to conduct a COVID-19 Needs and Resources Assessment across Tarrant County. The COVID-19 Needs and Resources Assessment has played a pivotal role in informing the allocation of relief funds and ensuring that SLFRF funding is deployed in a manner which efficiently, effectively, and equitably meets the needs of residents in Tarrant County.

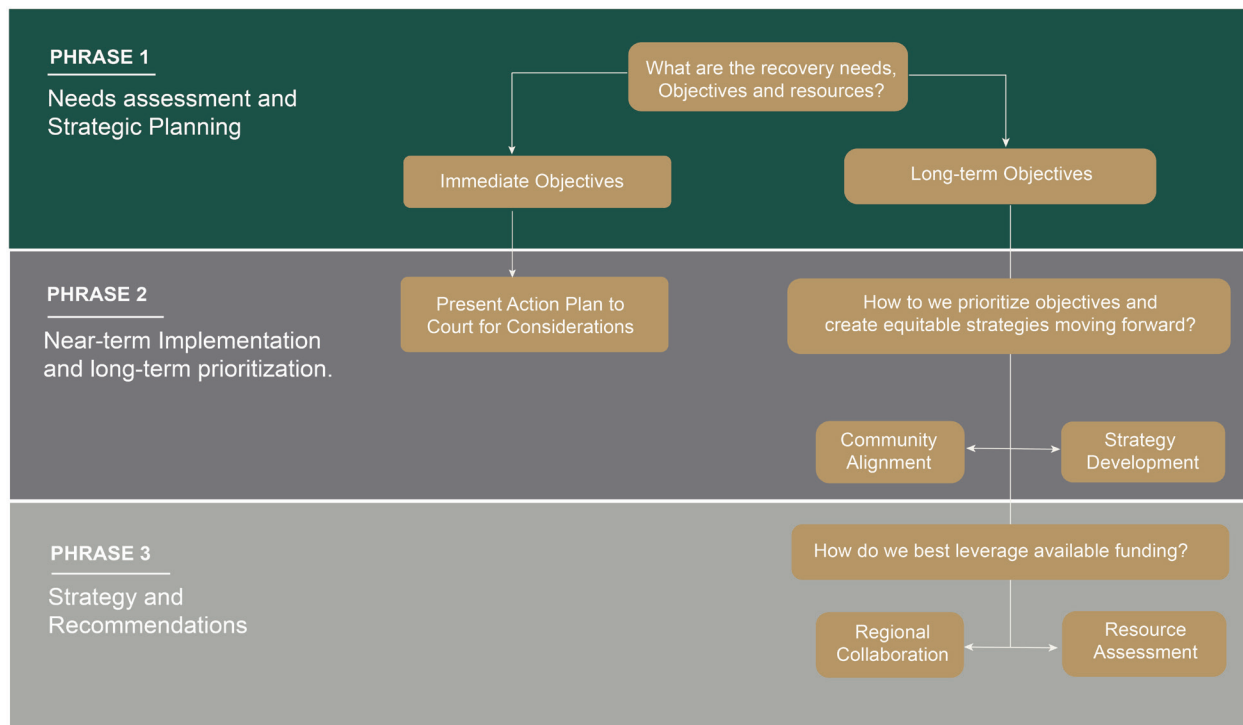
Illustrating this point, the needs assessment is supported by GIS analysis to gauge Tarrant County's Social Vulnerability Index; a pre-March 2020 profile of the County to gauge the impact of COVID-19; input and feedback from a wide variety of community stakeholders and the public through surveys; and other vital data to inform the Commissioners Court approach.

Community engagement is the foremost priority of the COVID-19 Needs Assessment conducted by IEM. IEM employed several strategies to engage diverse groups, community leaders, and stakeholders. Strategies employed during the Needs and Resources Assessment include sector-specific surveys, workshops with local leaders, and virtual roundtables with community stakeholders. Additionally, IEM conducted a resident survey to gauge the local impact of COVID-19.

## Needs Assessment Deliverables to Guide Decision Making

IEM delivered an Interim Report to the Commissioners Court in September 2021. The Interim Report provided findings of the GIS analysis, a preliminary needs and resources assessment, and identification of immediate needs within the community. At the February 8, 2022 regular meeting of the Commissioners Court, IEM presented the Final Report and Final Strategy and Recommendations.

The Final Report included results from data analyses and the needs assessment; outlined the public outreach approach employed and findings; and provided data for compliance and reporting purposes. The Final Strategy and Recommendations contain programmatic recommendations which align with identified community needs and statutory eligible uses of SLFRF. These reports have assisted the County in the development of various programs and calls for projects to address identified areas of need.



## Ongoing Communication with Intergovernmental Partners

In addition to the Commissioners Court Work Sessions and COVID-19 Needs and Resources Assessment, the County conducts regular calls to engage intergovernmental partners, local nonprofits and private sector businesses to generate and sustain cooperation, coordination, and collaborative partnerships. The calls serve as a channel for information related to the pandemic and its effects on those within our communities. Among the calls are Tarrant County Judge Glen Whitley's weekly COVID-19 update for our local legislative delegation and County Administrator G.K. Maenius' ARPA discussion with local city managers to coordinate and avoid duplication of efforts in the context of local projects funded by State and Local Fiscal Recovery Funds.

## General Overview

### Social Media

The County has used social media to communicate information about SLFRF funded programs and opportunities for assistance. By using a variety of platforms, the County has been able to successfully communicate essential program information to a wide audience. Social media allows the County to reach residents quickly and receive feedback in real time. This public engagement tactic helps ensure programs and aid are reaching those who are most in need.

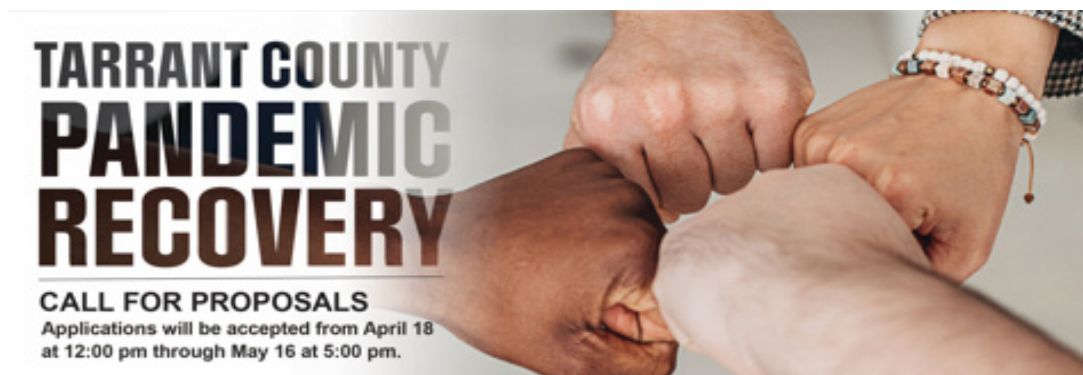
Follow us on all digital platforms: [@tarrantcountyTX](https://www.instagram.com/tarrantcountyTX)



### Call for Proposals

The Commissioners Court allocated \$35.5 million for a community based call for proposals with nonprofit, government, and quasi-governmental partners. Proposals were accepted for programs that addressed community needs and mitigate the impacts of the COVID-19 pandemic.

The County utilized a multi-faceted outreach approach to solicit a widespread response to the call. The County received 131 proposals totaling over \$208 million in requests. This response demonstrates the ongoing need in the Tarrant County community to overcome the effects of the pandemic.





Tarrant County understands the important role that equity plays in the allocation, distribution, and implementation of SLFRF funded programs. Through its program, the County has intentionally focused on goals and outcomes that ensure all County residents will benefit from the investment of these historic federal dollars. Additionally, as directed by Executive Order #13985, “Advancing Racial Equity and Support for Underserved Communities Through the Federal Government,” Tarrant County has designed its SLFRF program framework to increase investments in underserved communities and provide funding for projects that prioritize equitable outcomes.

### Equity Approach

Tarrant County has taken a collaborative approach to advance and promote racial and economic equity within the allocation of SLFRF funds. Central to the program are goals that address disparate outcomes in physical, behavioral, and mental health; economic vulnerability; housing instability; and youth and senior supports. Through dedicated program staff, the County will continue to assess progress towards these goals.

In Year 1, the Tarrant County Commissioners Court adopted the following policy statement:

**“ It is the policy of the Tarrant County Commissioners Court to promote the highest and best use of funds received through the American Rescue Plan Act by leveraging existing resources and prioritizing programs without an alternate source of funding. The Commissioners Court will direct the use of these funds in four focus areas: Prepare for the Future, Improve Public Health and Wellness, Revitalize the Economy, and Strengthen the Community ”**  
(Tarrant County Commissioners Court 2021).

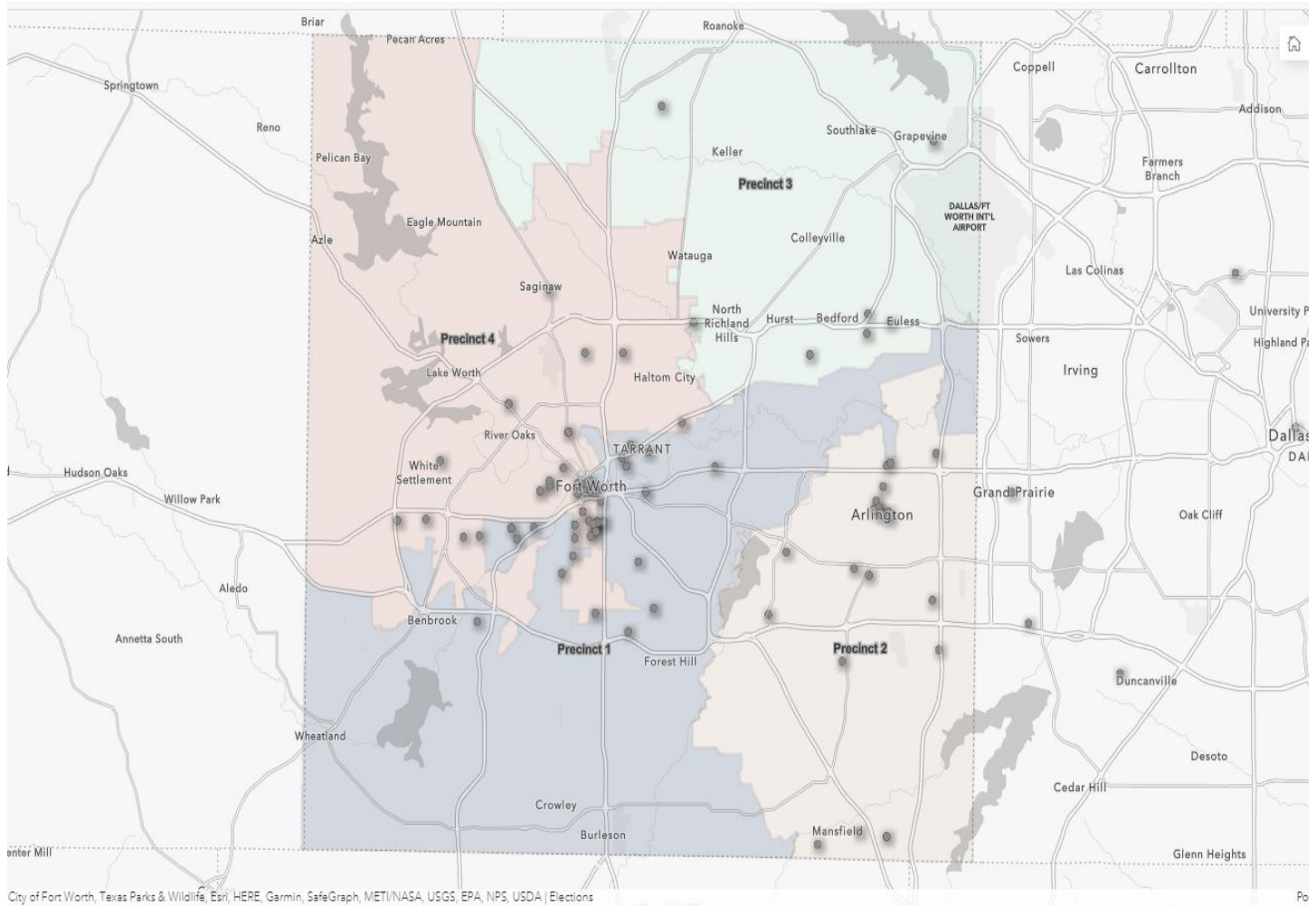
Within each Focus Area, outcome and performance goals have been developed, collaboratively assessed, and are now being tested as evaluation measures with equity in mind. In essence, the Focus Area outcomes set a firm foundation for the countywide effort to address social and economic gaps for those most vulnerable to the impact of the pandemic.

Each Focus Area goal prescribes outcomes that call for equity in the context of closing gaps and promoting universal levels of service. The strategy to close gaps targets programs and services for historically underserved populations and individuals and families from varied socio-economic backgrounds.

Tarrant County uses quantitative and qualitative evaluation to further promote equity. The quantitative assessment of SLFRF projects and programs are dependent on qualitative evaluation methods to contextualize the demographic data collected, which includes race, gender, and geographic and basic socioeconomic data. Tarrant County will continue utilizing subrecipient community partners to enrich our understanding of the diverse experiences of the residents they serve. For example, demographic data collected by community health partners helps inform the County’s approach to improving disparities in public health outcomes.

# Promoting Equitable Outcomes

## Tarrant County Call for Proposal : Community Programs



### LEGEND

- Precinct 1
- Precinct 2
- Precinct 3
- Precinct 4
- Tarrant ARPA Applications

As of 07/26/2020

The next section of the report summarizes the Tarrant County Focus Area outcomes and how the county-level goals are situated to achieve the desired outcomes.

## Promoting Equitable Outcomes

### Focus Area Outcomes

Each Focus Area outcome is the result of an approach that considers both the administrative needs of the program and ensures effective community impact by subrecipients. Each Focus Area contains specific goals that serve as outcomes each subrecipient should demonstrate, as applicable to their project.

The table below contains selected subrecipient programs and their respective project level and equity outcomes. The examples in this table show that equity is central to the program performance of all relevant SLFRF subrecipients. At the basic level of evaluation, the contract between Tarrant County and sub-recipients is reviewed for alignment with the Focus Area outcomes. Upon approval, program staff meet with subrecipients to establish various performance metrics and identify how equity will be achieved within each program.

PROGRAM	EXPENDITURE CATEGORY	FOCUS AREA OUTCOMES	PROJECT-LEVEL OUTCOME	EQUITY OUTCOME
MHMR Assisted Outpatient Treatment	1.12	F2: Improve Public Health and Wellness	Improved Access to Quality Behavioral Healthcare	Universal levels of service with respect to disproportionately impacted communities
MHMR Mental Health Jail Diversion	1.12	F2: Improve Public Health and Wellness	Improved Access to Quality Behavioral Healthcare	Universal levels of service with respect to disproportionately impacted communities
The Women's Center - Crisis Services	1.11	F4: Strengthen the Community	Provided an Impact to Quelling Community Violence	Closing gaps in disproportionately impacted communities, with an intended focus in the Hispanic community and school-aged children
SafeHaven – Partner Abuse Prevention and Intervention	1.11	F4: Strengthen the Community	Assisted in the Mitigation of the Impact of Community Violence	Universal levels of service with respect to those from disproportionately impacted communities
Agencies Addressing Housing Insecurity	2.18	F4: Strengthen the Community	Supported Solutions to Reduce Housing Insecurity	Universal levels of service with respect to disproportionately impacted communities

PROGRAM	EXPENDITURE CATEGORY	FOCUS AREA OUTCOMES	PROJECT-LEVEL OUTCOME	EQUITY OUTCOME
UNTHSC/ TechStars – Accelerator Services	2.32	F3: Revitalize the Economy	Facilitated Economic Recovery through Innovation	Closing gaps in disproportionately impacted communities
Tarrant County College Foundation - Tarrant to and Thru Persistence Coaching	2.25	F3: Revitalize the Economy	Expanded Job Training and Workforce Development Opportunities	Closing gaps in disproportionately impacted communities especially youth who lack financial resources
MHMR – Help Me Thrive	1.12	F3: Revitalize the Economy	Improved Access to High Quality Dependent Care	Universal levels of service with respect to disproportionately impacted communities
Workforce Solutions – Adult Education and Literacy	2.10	F3: Revitalize the Economy	Expanded Job Training and Workforce Development Opportunities	Closing gaps for the unemployed and underemployed, especially those who may have been disproportionately impacted by the pandemic
Alliance for Children – Child Advocacy	2.18	F4: Strengthen the Community	Assisted in the Mitigation of the Impact of Community Violence	Closing gaps in disproportionately impacted communities.
Center for Transforming Lives – Riverside Campus	1.11	F4: Strengthen the Community	Assisted in the Mitigation of the Impact of Community Violence	Closing gaps in disproportionately impacted communities, especially women and families from low to moderate socioeconomic backgrounds
Emergency Service District – Improve Access to Care in	1.14	F2: Improve Public Health and Wellness	Assisted in the Creation of a World Class Public Health Department	Closing gaps in unincorporated neighborhoods that may have been disproportionately impacted by the pandemic



PROGRAM	EXPENDITURE CATEGORY	FOCUS AREA OUTCOMES	PROJECT-LEVEL OUTCOME	EQUITY OUTCOME
ACH – Youth Emergency Shelter	2.18	F4: Strengthen the Community	Assisted in Supporting Solutions to Reduce Housing Insecurity	Universal levels of service with respect to disproportionately impacted communities
City of Everman – Emergency Services Dispatch Services Upgrade	1.14	F2: Improve Public Health and Wellness	Improved Access to Care in Unincorporated Areas	Closing gaps in disproportionately impacted communities
UTSW / Moncrief Cancer Institute– Mobile Preventative Cancer Screenings	1.14	F3: Revitalize the Economy	Addressed Disparities in Public Health Outcom	Closing gaps in disproportionately impacted communities
Catholic Charities – Fleet Improvement	2.34	F4: Strengthen the Community	Provided Support to the Aging Population	Closing gaps in disproportionately impacted communities with a special focus on the aging population
Meals on Wheels Facilities Expansion	2.1	F4: Strengthen the Community	Assisted in the Alleviation of Food Insecurity	Closing food security gaps for seniors who may have been disproportionately impacted by the pandemic
Helping Restore Ability - Client Growth and Expanded Caregiver Training	2.34	F4: Strengthen the Community	Provided Support to the Aging Population	Closing gaps in disproportionately impacted communities
City of Fort Worth Radio Tower	1.14	F2: Improve Public Health and Wellness	Improved Access to Care in Unincorporated Areas	Closing gaps in disproportionately impacted communities



## Use of Funds

Informed by public feedback, the Tarrant County Commissioners Court adopted four (4) Focus Areas along with goals and funding allocations to establish a framework for utilization of State and Local Fiscal Recovery Funds (SLFRF). Coupled with the findings from the countywide COVID-19 Needs and Resources Assessment, these Focus Areas, as illustrated below, are county-level outcomes intended to guide the development, approval and implementation of programmatic activities funded by SLFRF.





## Focus Area 1: Prepare for the Future

(Allocation: \$85,775,584)

*Through investments in our workforce, facilities and programs, Tarrant County will position itself to efficiently, effectively and equitably serve the needs of our community.*

Responding to the challenges of the COVID-19 pandemic, Tarrant County Commissioners initialized an immediate response to mitigate the spread of the disease, while protecting employees and those utilizing county services. While many mitigation measures to prevent the spread of infection created some barriers to providing government services, Tarrant County focused on the pre-crisis vulnerabilities and developed strategies to create resiliency.

Goal 1	Expand & Improve Tarrant County Facilities for Optimal COVID-19 Prevention & Mitigation
Goal 2	Position the County's Workforce to Respond to the Negative Effects of COVID-19
Goal 3	Ensure Equitable Access to Essential Government Services

## Focus Area 2: Improve Public Health & Wellness

(Allocation: \$125,822,733)

*Through investments in our public health infrastructure, Tarrant County will transform its public health system to equitably address the health needs of the community and ensure pandemic preparedness.*

Through assessment and open communication with stakeholders from the community, those on the frontlines, and policymakers, Tarrant County is working to identify incremental improvements to impact large-scale public health management changes. To achieve enhanced population health and sustain quality improvement, Tarrant County is focused on equitable access to quality services and programs. By engaging partners in the assessment and strategic planning efforts of Tarrant County Public Health, the public health administration remains positioned to sustain a countywide culture of health improvement while meeting the needs of the community to mitigate the impacts of the COVID-19 pandemic.

Goal 1	Create a World-Class Public Health Department
Goal 2	Improve Access to Care in the Unincorporated Area
Goal 3	Address Disparities in Public Health Outcomes
Goal 4	Improve Access to Quality Behavioral Healthcare
Goal 5	Mitigate COVID-19 in Tarrant County

## Use of Funds

### Focus Area 3: Revitalize the Economy

(Allocation: \$81,507,820)

*Tarrant County will position the local economy for a strong and equitable recovery by investing in the training, development, and support of our current and future workforce; supporting disproportionately impacted industries; and identifying innovative opportunities for growth.*

To facilitate a strong economic recovery, the Commissioners Court prioritized programs that serve as a catalyst for economic and social recovery, grow and strengthen the job opportunities available, equip our emerging workforce, and ensure working families have the childcare infrastructure they need.

Goal 1	Support Disproportionately Impacted Industries
Goal 2	Strengthen Tarrant County Businesses
Goal 3	Improve Access to High Quality Dependent Care
Goal 4	Expand Job Training & Workforce Development Opportunities
Goal 5	Facilitate Economic Recovery Through Innovation

### Focus Area 4: Strengthen the Community

(Allocation: \$74,443,865)

*Through investments in our community, Tarrant County will ensure residents are equipped with the necessary resources to recover from the negative socioeconomic impacts of the pandemic.*

Through investment in programs and projects seeking to address homelessness, food insecurity, violence and support for aging and youth populations, the County hopes to address the increased costs and social impacts affecting the quality of life for the County's most vulnerable populations.

Goal 1	Provide Support to the Aging Population
Goal 2	Support Solutions to Reduce Housing Insecurity
Goal 3	Mitigate the Impact of Community Violence
Goal 4	Alleviate Food Insecurity
Goal 5	Enhance Access to Youth Services
Goal 6	Address Infrastructure Needs



### Expenditure Categories

#### Expenditure Category 1: Public Health

To date, the Tarrant County Commissioners Court has authorized twenty-seven (27) projects under Expenditure Category 1. Each project aims to mitigate COVID-19 in Tarrant County facilities, ensure equitable administration of COVID-19 testing and vaccinations, and/or improve behavioral health outcomes in Tarrant County.

##### Examples of projects in Expenditure Category 1:

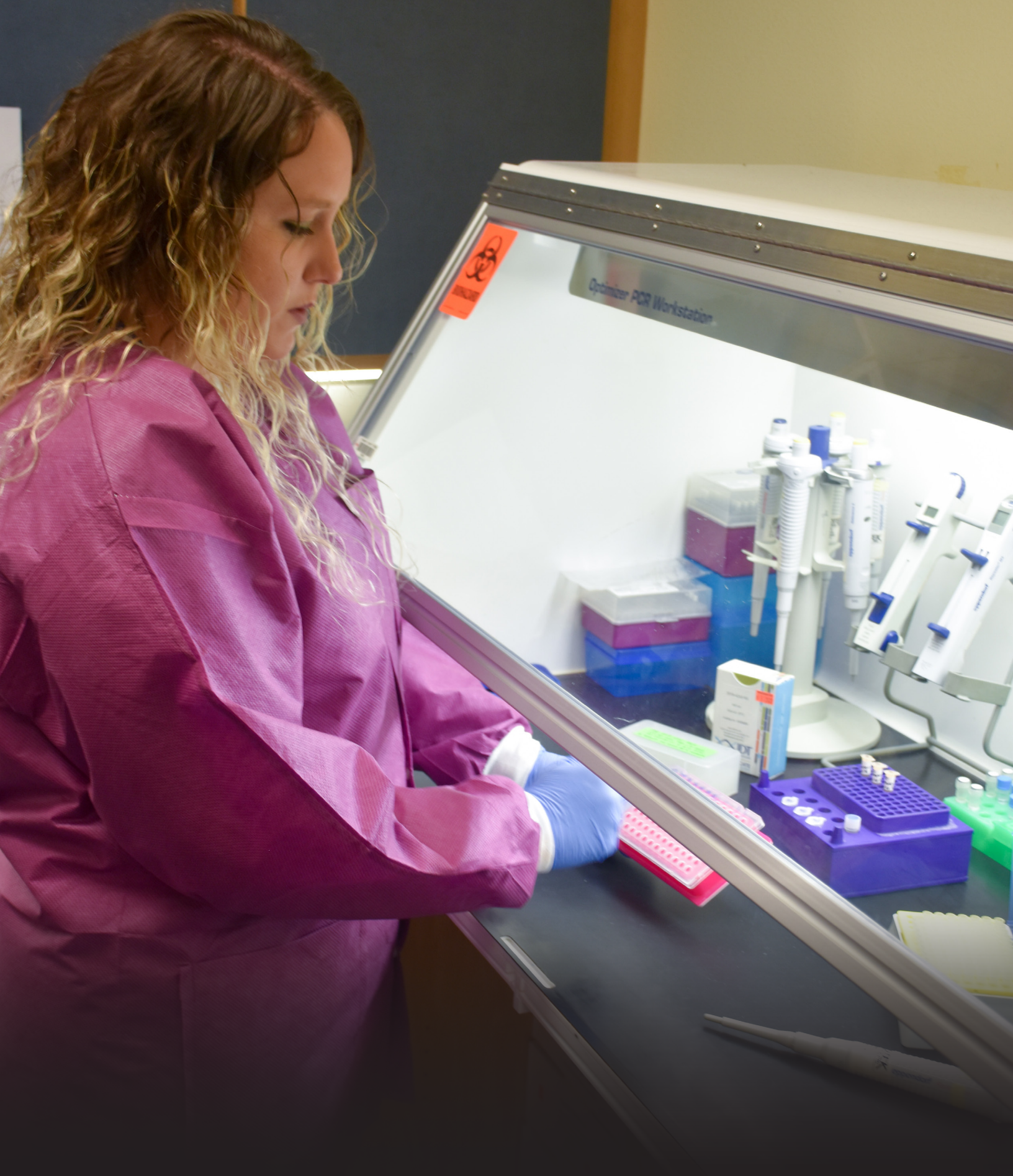
- Creation and operation of a Mental Health Jail Diversion center to divert misdemeanor trespassing offenders from the County jail and provide mental and behavioral health services
- Partnership with the University of Texas Southwestern/Moncrief Cancer Institute to provide life-saving cancer screenings that were delayed or deferred due to the pandemic

#### Expenditure Category 2: Negative Economic Impacts

The Tarrant County Commissioners Court has thus far authorized sixteen (16) projects and programs under Expenditure Category 2. The programs are geared toward providing support to businesses and nonprofits that experienced negative economic impacts because of the COVID-19 pandemic. The identified needs for the Tarrant County population range from food insecurity to supportive solutions for the housing insecure to small business support, including minority, veteran, and women-owned businesses

To ensure resources are distributed with a focus on equity, a County Vulnerability Analysis was conducted to identify communities disproportionately impacted by the pandemic. The following resources were used: the U.S. Census Bureau Community Resilience Estimates (CRE), Centers for Disease Control and Prevention Social Vulnerability Index (SVI), and the U.S Department of Housing and Urban Development (HUD) Qualified Census Tracts (QCT).

## Use of Funds



### The U.S. Census Bureau Community Resilience Estimates

The CRE measures the capacity of individuals and households within a community to absorb, endure, and recover from the impacts of a disaster. CRE estimates are produced using information on individuals and households from the 2018 American Community Survey (ACS), the Census Bureau's Population Estimates Program, and publicly available health-condition rates from the National Health Interview Survey.

### Centers for Disease Control and Prevention Social Vulnerability Index

The SVI is a composite index created to help public health officials and emergency response planners identify and map communities that will most likely need support before, during, and after a disaster. The SVI evaluates 15 variables in four themes to determine the level of social vulnerability of each census tract using 2018 ACS data. Each variable is used to calculate the theme, which is used for the overall index value.

### U.S Department of Housing and Urban Development (HUD) Qualified Census Tract

HUD designates QCTs, which are census tracts that have at least 50 percent of households with incomes below 60 percent of the Area Median Gross Income (AMGI). For example, pre-COVID data confirms Tarrant County was a high-quality childcare desert prior to the pandemic. The negative effects of the pandemic on already economically fragile communities amplified the need for quality childcare throughout the county.

### Examples of projects in Expenditure Category 2:

- Funding for Meals on Wheels facility expansion to allow for continued services to the increasing population of elderly and homebound residents
- Funding for nonprofit service providers to expand technical assistance and entrepreneurship training to women, veteran, and minority-owned businesses
- Support for families caring for individuals with disabilities
- Funding to increase the number of deeply affordable, transitional, and permanent supportive housing units in Tarrant County



## Use of Funds

### **Expenditure Category 3: Services to Disproportionately Impacted Communities**

The Tarrant County Commissioners Court has authorized six (6) programs under Expenditure Category 3 that provide funding in areas of education, childcare, and innovation geared to strengthen Tarrant County residents and businesses. The decision was guided by public stakeholder engagement through roundtables, focus groups, and survey responses facilitated by a third-party consultant, Innovative Emergency Management (IEM). To achieve a wide range of input, Tarrant County engaged multiple affected populations in conversation around focused topics.

For example, Quality Childcare and Out-of-School Care roundtables with local stakeholders provided a deeper reflection of the challenges parents, childcare providers, youth service providers, and private sector businesses experience in the wake of the pandemic. Participants recommended readying children in early learning settings to better prepare future Tarrant County generations for success. Through its Call for Proposals, Tarrant County will focus on programs and projects aimed at reducing pre-existing educational disparities that have been exacerbated by the pandemic.

### **Expenditure Category 4: Premium Pay**

The Tarrant County Commissioners Court has not authorized any program under Expenditure Category 4 and has no current plan to expend funds under this category.

### **Expenditure Category 5: Water, Sewer, and Broadband Infrastructure**

The Tarrant County Commissioners Court has authorized two (2) programs and projects under Expenditure Category 5. As the Tarrant County community grows in population and increasingly engages in remote work and online schooling options, there is a need to invest in critical infrastructure. The County is in process of exploring potential projects and expending funds under this category in conjunction with the recommendation of the COVID-19 Needs and Resources Assessment which advises the county to invest in broadband and water/sewer infrastructure.

### **Expenditure Category 6 – Revenue Replacement**

Based on current guidance, the Tarrant County Commissioners Court is opting for the \$10 million standard revenue replacement allowance. The Commissioners Court will consider projects under this Expenditure Category through internal and external stakeholder engagement.

### **Expenditure Category 7 – Administrative**

The Tarrant County Commissioners Court has authorized two (2) programs under Expenditure Category 7 to address SLFRF administrative program needs.





Tarrant County Commissioners Court and staff are committed to ensuring compliance with labor standards set forth in 2 CFR 200 and the Davis-Bacon Act, as applicable. To that end, the Commissioners Court approved a Grant Manager position and a Compliance Manager position to develop a compliance framework for ARPA grant funding.

To ensure subrecipient compliance with labor standards, the Commissioners Court and staff are engaging the consultant Innovative Emergency Management (IEM). IEM will work with subrecipients to assess labor standards and procedures, conduct site visits, and engage in other compliance monitoring activities.



## Use of Evidence

*ARPA program evaluation focuses on long-term COVID-19 pandemic recovery and economic viability outcomes of Tarrant County residents, businesses, and nonprofits.*

Tarrant County evaluates all program and project proposals requesting SLFRF dollars based upon their proposed program performance plan and demonstrated ability to evaluate the short and long-term impact of the program or project. After careful vetting to ensure alignment with Tarrant County Focus Area outcomes, a reporting document is created. The primary purpose of the reporting document is to capture and evaluate how SLFRF- funded programs and projects adhere to the guidelines in the Final Rule.

The performance measures for all subrecipients illustrate the relationship between the County's intended outcomes and actual organizational-level results. While each subrecipient has a unique set of key performance indicators, we highlight the collection of demographic data to identify equity dimensions necessary to achieve Focus Area outcomes.

The data collected in the reporting document establishes the evaluation framework at the organizational and county levels. The evaluation of each program and project is comprised of the following activities:

- **Engaging stakeholders to build rapport and familiarity with the organization**
- **Establishing a COVID-19 impact and equitable recovery agenda**
- **Developing a complete understanding of the program/project**
- **Gathering credible evidence of what service is provided, who is served, and the outcomes of the service**
- **Justifying conclusive findings with published scholarly and practitioner-based research**
- **Outlining lessons learned to inform future reporting and allocation of funding**

Each approved program and project involves continuous stakeholder participation whereby dedicated program staff work closely with SLFRF subrecipients to gather qualitative data and guide quantitative inquiry. During the pre-evaluation discussions with subrecipients, the evaluation's purpose is presented and the organization explains how the funded activities are intended to bring about the expected outcomes and community benefits.

Next, questions are developed to establish boundaries for the evaluation and guide performance measure selection. The next phase will incorporate a strategic assessment of each program's first quarter performance. The program evaluation team will conduct site visits and administer surveys to better inform reporting.

By using evidence in all SLFRF-related projects and programs, program staff can better assess and improve the project baselines, resulting in a greater long-term impact for those served, and a higher level of goal achievement. The use of evidence is founded through four stages; evidence is collected at each stage and supports the progression to the next.

### Stage 1: Exploratory

The initial stage of Tarrant County's use of evidence involved exploring the relationship between established target outcomes and the type of resources needed to serve both constituent and stakeholder interests. In this stage, Innovative Emergency Management (IEM), a consulting firm, was engaged to conduct a countywide needs assessment. Evidence collected during the needs assessment allowed the Commissioners Court to make an informed decision about how best to align the identified community needs with the statutory eligible uses.

In this stage, the evidence is descriptive in nature as the Commissioners Court members and administrative-level stakeholders generated ideas and constructed a proof of concept. The resulting COVID-19 Needs Assessment Final Report provided a wealth of qualitative and quantitative evidence through interviews, focus groups, roundtables, and surveys.

### Stage 2: Development

Based on the findings of the needs assessment, County staff created a process to engage in continuous feedback between SLFRF subrecipients and the ARPA evaluation team. Periodic meetings are held with all SLFRF subrecipients to allow for the collaborative development of evaluation metrics (i.e., outputs, equitable outcomes) to measure against the county's overarching Focus Area outcomes.

Each quarter, evidence is collected to ensure subrecipient alignment with the Focus Area outcomes. The program evaluators utilize evaluative questions and supporting data to facilitate further decision-making at the project level. For instance, the program evaluation form was tested for use during the first performance evaluation discussion with each subrecipient. Through these discussions, the ARPA program evaluation team used the evidence to design a process whereby present and foreseeable reporting challenges could be addressed and revised prior to summative evaluation.

With the developed use of evidence process and protocols, the evaluation team analyzes the subrecipient deliverables from their monthly metric reporting. The ARPA evaluation team can clearly define the intervention at the County level and then define observable features of program implementation to determine whether the key deliverables produced lead to the Focus Area outcomes at the project level.

## Use of Evidence

### Stage 3: Efficacy

During the efficacy stage, the ARPA evaluation team uses the following questions to guide the use of evidence:

1. Is the program sufficiently developed and feasible?
2. Is it possible to collect relevant and reliable data?
3. Does the subrecipient have a viable outcome measurement tool?
4. Do the outcomes at the subrecipient level align with the Focus Area goals?

The above questions guide the generation of independent evidence of each program's effect for each quarterly report to the U. S. Department of the Treasury. In the first two quarterly reports to Treasury, the team provided a formal report of each program's eligible use of funds based on evidence from the time of program implementation. This evidence will be used in a summative assessment at the end of the contract period to show the efficacy of the program and the effectiveness at the County level.

Internal programs and external subrecipients are asked to identify whether they are relying on evidence-based interventions as a basis for their programs. Several County departments are implementing programs and facility improvements based on evidence from trade group advisories, studies and Centers for Disease Control and Occupational Safety and Health Administration guidance. External subrecipients that are implementing an evidence-based intervention are asked to submit studies and research related to that intervention. As part of the County's community call for proposals, applicants were required to select whether their program was an evidence-based intervention and, if so, to submit additional information.

### Stage 4: Scale-up

One of the primary purposes of awarding subrecipients SLFRF dollars is to ensure that their programs will continue to make a positive impact in Tarrant County long after the funding period has ended. At the scale-up stage, the County will generate estimates of program impact based on evidence garnered during the evaluation period. At this stage, the evidence should provide empirical context to support why and how the programmatic outcomes substantiate the established Focus Area outcomes. To ensure the fidelity of the empirical evidence, programmatic outcomes will only be used if they attribute to the overarching Focus Area outcome. Here, the team will use a quasi-experimental design to establish a causal relationship between the Focus Area outcome and the public value aim.

## Table of Expenses by Expenditure Category

The Table of Expenses by Expenditure Category lists the cumulative expenses, as of the date of this report, within each Expenditure Category.

Expenditure Category	YTD Expenditures	Expenditure Since Last Report
1.1	1,144.13	1,144.13
1.2	2,774,294.86	83,681.86
1.4	1,060,317.56	617,510.56
1.5	68,892.72	4,559.72
1.7	3,358.03	270.03
1.11	3,562,741.60	3,403,489.60
1.12	6,824,088.78	1,521,088.78
1.14	2,167,904.47	1,802,490.47
2.10	951,562.00	234,762.00
2.11	-	-
2.18	98,865.37	98,865.37
2.25	-	-
2.30	-	-
2.32	-	-
2.34	-	-
2.36	-	-
3.1	784,521.72	369,267.72
3.2	-	-
3.3	312,765.95	203,185.95
3.4	102,917.00	17,857.00
3.5	502,379.36	209,620.36
5.5	18,750.00	1,250.00
5.19	6,830.00	6,830.00
6.1	-	-
7.1	1,204,537.07	410,450.07
<b>Total</b>	<b>20,445,870.62</b>	<b>8,986,323.62</b>

*Data as of 06/30/2022*



## Project Initiation

- Confirmed project objectives and overarching program goals with Tarrant County Commissioners Court
- Refined methodology based on discussions with key internal county-level project stakeholders

## Key Outcomes

Agreement by vote on clearly defined countywide ARPA related project goals, Focus Area outcomes, and implementation objectives

## Project Execution

- Assessment of capacities and factors influencing overall project implementation
- Work group and ARPA team approval of internal and external facing programs
- Development and approval of Agreement by Tarrant County Commissioners Court
- Program evaluation team review of contract and, when applicable, review of capital justification for capital projects for all subrecipients

## Key Outcomes

Focus Area Outcomes and Goals alignment to Program-level key performance indicators (KPIs)

### Project Diagnosis

- Performed Needs Assessment
- Follow-up discussions with potential subrecipients
- Program recommendations Tarrant County Commissioners Court
- Synthesis of qualitative data from preliminary discussions with approved subrecipient organizations.

### Key Outcomes

Needs Assessment based on community and county-level stakeholder input

### Project Implementation

- Review of program-level performance metrics with subrecipients to ensure alignment with project-level goals
- Engaged in monthly and quarterly performance reporting of all subrecipients
- Performance targets set after review of all Quarter 1 subrecipient performance data
- Assessment of equity at the project and program level to ensure equitable outcomes for those served

### Key Outcomes

Performance Dashboard created to inform public of ARPA-related progress and expenditures

# Project Inventory

The Project Inventory provides the United States Department of Treasury and the public with an overview of the many SLFRF-funded projects undertaken by Tarrant County. In this updated report, the Project Inventory contains approved projects from May 10, 2021 to June 30, 2022.

\* Denotes projects approved since the April 2022 report update.

Mitigate COVID-19 in Tarrant County Facilities	
<p>Project Identification Number: <b>F1G1A</b></p> <p>Approved Budget: <b>\$34,014,156</b></p> <p>Actual Expenditures: <b>\$347,808</b></p> <p>Project Expenditure Category: <b>1.4</b></p> <p>Focus Area: <b>Prepare for the Future</b></p> <p>Goal: <b>Expand &amp; Improve Tarrant County Facilities for Optimal COVID-19 Prevention and Mitigation</b></p> <p>Capital Project: <b>Yes</b></p> <p>Evidence-based Intervention: <b>No</b></p>	<p><b>Project Overview</b></p> <p>This project seeks to prevent the spread of COVID-19 in Tarrant County facilities. By renovating existing facilities and reconfiguring workstations and customer service areas to comply with CDC recommendations, the County aims to provide a safer environment for its employees and the community.</p> <p><b>KPIs</b></p> <p>n/a</p>
<p><b>Use of Evidence:</b></p> <p>Assessment through program evaluation is not required for this capital project, designed to address inequities in access to critical services. Written justification for this determination will be provided to the US Treasury.</p> <p>The target population is the <b>public; the program aims to provide universal access with respect to disproportionately impacted communities.</b></p>	

## Improve Air Quality in Tarrant County Facilities

Project Identification Number:  
**F1G1B**

Approved Budget:  
**\$18,560,000**

Actual Expenditures:  
**\$147,204**

Project Expenditure Category:  
**1.4**

Focus Area: **Prepare for the Future**

Goal: **Expand & Improve Tarrant County Facilities for Optimal COVID-19 Prevention and Mitigation**

Capital Project: **Yes**

Evidence-based Intervention: **No**

### *Project Overview*

This project supports facilities with HVAC systems using best practices to prevent the spread of COVID-19. HVAC replacement and enhancement programs across County facilities are included in this project. Due to the accelerated deterioration of multiple units because of emergency HVAC system augmentation to mitigate the spread of COVID-19, various units' replacement schedule must be accelerated.

### *KPIs*

n/a

### *Use of Evidence:*

<https://www.epa.gov/coronavirus/air-cleaners-hvac-filters-and-coronavirus-covid-19>

Assessment through program evaluation is not required because the project is a capital project that is designed to address inequities in access to critical services. Written justification of this determination will be provided to the US Treasury.

The target population is and is equitably specific to providing universal access with respect

## Project Inventory

### Ensure Continuity of Essential Government Services

Project Identification Number:  
**F1G1C**

Approved Budget:  
**\$1,696,280**

Actual Expenditures:  
**\$319,732**

Project Expenditure Category:  
**1.14**

Focus Area: **Prepare for the Future**

Goal: **Expand & Improve Tarrant County Facilities for Optimal COVID-19 Prevention and Mitigation**

Capital Project: **No**

Evidence-based Intervention: **Yes**

#### ***Project Overview***

This project supports Facilities Management with implementation of an enhanced cleaning program for public Tarrant County facilities, as well as Medical Examiner operational needs.

#### ***KPIs***

Metric Name: **Provide essential government services**

Output: **Amount of Program funds allocated \$1,696,280**

Outcome: **Percent of funds expended 18.85%**

#### ***Use of Evidence:***

<https://www.cdc.gov/coronavirus/2019-ncov/community/disinfecting-building-facility.html>

At the end of the funding term, the County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results.

The target population is the public ; the program aims to provide **universal access with respect to disproportionately impacted communities.**



## Support Public Safety Needs

Project Identification Number:  
**F1G2A**

Approved Budget:  
**\$1,975,700**

Actual Expenditures:  
**\$312,766**

Project Expenditure Category:  
**3.3**

Focus Area: **Prepare for the Future**

Goal:  
**Position the County's Workforce to Respond to the Effects of COVID-19**

Capital Project: **Yes**

Evidence-based Intervention: **Yes**

### *Project Overview*

This project includes a referral and retention program for Detention Officers as well as necessary capital requirements for the Sheriff's Office recruitment and training programs.

### *KPIs*

Metric Name: **Referral and Retentions for Detention Officers**

Output: **Total number of new detention officer staff recruited by referral and retention program:134**

Outcome: **Percent decrease of number of vacancies filled by referral and retention program: 86%**

### *Use of Evidence:*

At the end of the funding term, the County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following: The increase in performance outcome per month

- The target population is the public; the program aims to provide universal access with respect to disproportionately impacted communities

The target population is and is equitably specific to providing universal access with the

## Project Inventory

### Administrative Capacity for Development, Evaluation, Implementation, and Oversight Activities

Project Identification Number: :  
**F1G2B**

Approved Budget:  
**\$1,548,404**

Actual Expenditures:  
**\$931,051**

Project Expenditure Category:  
**7.1**

Focus Area: **Prepare for the Future**

Goal: **Position the County's Workforce to Respond to the Effects of COVID-19**

Capital Project: **No**

Evidence-based Intervention: **No**

#### ***Project Overview***

This project includes staffing positions for the Administrator's Office, Audit, Budget, Human Resources, Purchasing, Public Health Administration, and the Medical Examiner's Office.

#### ***KPIs***

n/a

#### ***Use of Evidence:***

This project is administrative in function (7.1) and does not require metrics.

## Reduce Judicial Backlog from COVID-19

Project Identification Number:  
**F1G2C**

Approved Budget:  
**\$6,764,193**

Actual Expenditures:  
**\$502,379**

Project Expenditure Category:  
**3.5**

Focus Area: **Prepare for the Future**

Goal: **Reduce Judicial Backlogs from COVID-19**

Capital Project: **No**

Evidence-based Intervention: **No**

### ***Project Overview***

This project supports programs that will help Tarrant County reduce judicial backlogs from COVID-19.

### ***KPIs***

Metric Name: **Reduce judicial backlog**

Output: **Total number of judicial cases pending : 22,096 on 6/30/22**

Outcome: **Percent reduction in number of cases pending**

### ***Use of Evidence:***

At the end of the funding term, the County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:

- The increase in performance outcome per quarter

The target population is the general public; the program aims to provide universal access with respect to disproportionately impacted communities.



# Project Inventory

## Technologies (IT) Solutions to Mitigate the Spread of COVID- 19

Project Identification Number:  
**F1G2D**

Approved Budget:  
**\$2,926,071**

Actual Expenditures:  
**\$285,754**

Project Expenditure Category:  
**1.4**

Focus Area: **Prepare for the Future**

Goal: **Position the County's Workforce to Respond to the Effects of COVID-19**

Capital Project: **Yes**

Evidence-based Intervention: **Yes**

### ***Project Overview***

COVID-19 has changed how Tarrant County Government delivers government services to the community. These IT programs and solutions will offer additional means to serve the community. Additionally, these programs will reduce the spread of COVID-19 in county facilities, among employees and within the community by offering safe, IT-based solutions as well as staffing support

### ***KPIs***

Metric Name: **IT Capital Solutions**

Output: **IT Capital Projects**

Outcome: **IT Capital Projects Completed: 5**

### ***Use of Evidence:***

<https://www.osha.gov/coronavirus/safework#executive-summary>

Assessment through program evaluation is not required for this capital project, designed to address inequities in access to critical services. Written justification of this determination will be provided to the US Treasury.

The target population is the public the program aims to provide universal access with respect to disproportionately impacted communities.

## SLFRF Program Evaluation

Project Identification Number:  
**F1G2E**

Approved Budget:  
**\$102,917**

Actual Expenditures:  
**\$102,917**

Project Expenditure Category:  
**3.4**

Focus Area: **Prepare for the Future**

Goal: **Position the County's Workforce to Respond to the Effects of COVID-19**

Capital Project: **No**

Evidence-based Intervention: **No**

### *Project Overview*

This project provides staffing for program evaluation.

### *KPIs*

Metric Name: **Effective program evaluations of ARPA-related projects and programs**

Output: **Programs being evaluated**

Outcome: **93 programs being evaluated on June 30, 2022**

### *Use of Evidence:*

At the end of the funding term, the County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results.

The target population is the general public the program aims to provide universal access with respect to disproportionately impacted communities

The target population is and is equitably specific to providing universal access with respect to disproportionately impacted communities

# Project Inventory

## Ensure Adequate Law Enforcement Staffing

Project Identification Number:  
**F1G2F**

Approved Budget:  
**\$2,228,406**

Actual Expenditures:  
**\$726,309**

Project Expenditure  
Category:  
**3.1**

Focus Area: **Prepare for the Future**

Goal: **Position the County's Workforce to Respond to the Effects of COVID-19**

Capital Project: **No**

Evidence-based Intervention:  
**No**

### *Project Overview*

The COVID-19 public health emergency has placed significant demands on the Sheriff's Office. Increases in crime and shutdowns of the courts resulted in a backlog of cases and an increased jail population. The increased demand for services in the Sheriff's Office and County jail has required an increase in staffing capacity. This project is inclusive of salary costs for COVID-related personnel in the Sheriff's Office and, more specifically, the County jail. Additionally, salary costs for administrative staff, such as an HR employee processing COVID-related detention officer applicants, are included in this project.

### *KPIs*

Metric Name: : **Detention Staffing and HR Coordinator capacity needs.**

Output: **Number of Detention Officers hired: 154**

Outcome: **Overall Percent of Detention Officer positions filled**

### *Use of Evidence:*

At the end of the funding term, the County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:

- The increase in performance outcome per month

The target population is the general public; the programs aim to provide universal access with respect to disproportionately impacted communities

## Essential Government Service Programs (Revenue Loss)

Project Identification Number:  
**F1G3A**

Approved Budget:  
**\$10,000,000**

Actual Expenditures:  
**\$0.00**

Project Expenditure Category:  
**6.1**

Focus Area: **Prepare for the Future**

Goal:  
**Ensure Equitable Access to Essential Government Services**

Capital Project: **No**

Evidence-based Intervention: **No**

### *Project Overview*

The Final Rule allows for entities to elect to use up to \$10,000,000 of its allocation as revenue replacement. The funds can be used to provide general government services.

### *KPIs*

Metric Name: **General government services**

Output: **Provision of government services**

Outcome: **Government services provided (% expended): 0%**

### *Use of Evidence:*

At the end of the funding term, the County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:

- The increase in performance outcome per month

The project aims to provide universal access to services with respect to those disproportionately impacted.



## Project Inventory

### Technical Assistance to Mitigate the Spread of COVID- 19 and Assist the Community

Project Identification Number:  
**F1G3B**

Approved Budget:  
**\$1,192,186**

Actual Expenditures:  
**\$273,486**

Project Expenditure Category:  
**7.1**

Focus Area: **Prepare for the Future**

Goal: **Ensure Equitable Access to Essential Government Services**

Capital Project: **Yes**

Evidence-based Intervention: **Yes**

#### *Project Overview*

This project includes a COVID-19 Needs and Resources Assessment to evaluate Tarrant County and community partners' to meet the needs caused by the pandemic. This project also includes a contract with a consultant for the purpose of evaluating the county's response to the COVID-19 pandemic and identifying potential opportunities for organizational improvements to ensure preparedness for future pandemics and related emergencies.

#### *KPIs*

n/a

#### *Use of Evidence:*

This project is administrative in function (7.1) and does not require metrics.

## Translation Services for COVID-19

### Project Overview

This project seeks to provide translation services to minimize communication barriers between the County and its residents, ensuring all residents have access to informational materials related to COVID-19 and recovery programs.

Project Identification Number:  
**F1G3C**

Approved Budget:  
**\$75,000**

Actual Expenditures:  
**\$3,358**

Project Expenditure Category:  
**1.7**

Focus Area: **Prepare for the Future**

Goal: **Ensure Equitable Access to Essential Government Services**

Capital Project: **No**

Evidence-based Intervention: **No**

### KPIs

Metric Name: **HR programs to mediate the effects of COVID-19 on Tarrant County employees**

Output: **Total amount budgeted for program: \$75,000**

Outcome: **Percent of funds expended per month: 4.48%**

### Use of Evidence:

At the end of the funding term, the County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:

The increase in performance outcome per month

The target population is the general public and is equitably specific to providing universal access with respect to disproportionately impacted communities

## Project Inventory

FRF Workforce Program	
<p>Project Identification Number: <b>F1G3D</b></p> <p>Approved Budget: <b>\$4,692,272</b></p> <p>Actual Expenditures: <b>\$0.00</b></p> <p>Project Expenditure Category: <b>3.2</b></p> <p>Focus Area: <b>Prepare for the Future</b></p> <p>Goal: <b>Ensure Equitable Access to Essential Government Services</b></p> <p>Capital Project: <b>No</b></p> <p>Evidence-based Intervention: <b>No</b></p>	<p><b><i>Project Overview</i></b></p> <p>The final rule allows for the County to increase the number of budgeted full-time equivalent employees to support essential government functions. This program begins on July 1, 2022.</p>
	<p><b><i>KPIs</i></b></p> <p>In Development</p>
<p><b><i>Use of Evidence:</i></b></p> <p>At the end of the funding term, the County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:</p> <ul style="list-style-type: none"> <li>• The increase in performance outcome per quarter</li> </ul> <p>The target population is the general public; the project aims to provide universal access with respect to disproportionately impacted communities.</p>	

## Technical Support Related to Public Health

Project Identification Number:  
**F2G1A**

Approved Budget:  
**\$1,000,000**

Actual Expenditures:  
**\$313,333**

Project Expenditure Category:  
**1.14**

Focus Area: **Improve Public Health and Wellness**

Goal: **Create a World-Class Public Health Department**

Capital Project: **No**

Evidence-based Intervention: **No**

### *Project Overview*

This project will include costs related to technical support to evaluate the Tarrant County Public Health department as well as the development of a plan to improve operational and spatial capacity.

### *KPIs*

Metric Name: **Consultation to assess informatic and data systems**

Output: **Total hours of technical provided to TCPH per month**

Outcome: **30% cumulative completion for both authorized studies**

### *Use of Evidence:*

At the end of the funding term, the County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:

- The per month increase in the performance outcome relative to the output

The target population is the general public; the project aims to provide universal access with respect to disproportionately impacted communities.



## Project Inventory

Mitigate COVID-19 in Tarrant County Community	
<p>Project Identification Number: <b>F2G1B</b></p> <p>Approved Budget: <b>\$1,000,000</b></p> <p>Actual Expenditures: <b>\$130,818</b></p> <p>Project Expenditure Category: <b>1.14</b></p> <p>Focus Area: <b>Improve Public Health and Wellness</b></p> <p>Goal: <b>Create a World-Class Public Health Department</b></p> <p>Capital Project: <b>No</b></p> <p>Evidence-based Intervention: <b>No</b></p>	<p><b>Project Overview</b></p> <p>This project encompasses costs associated with Public Health recruitment efforts. As a result of the onset of the COVID-19 pandemic, Tarrant County Public Health has experienced a significant scaling up in staffing capacity. This project also supports the overflow space needs for Public Health staff.</p>
	<p><b>KPIs</b></p> <p>Metric Name: <b>Additional Public Health capacity</b></p> <p>Output: <b>Decrease the percent of vacant positions in the Public Health department</b></p> <p>Outcome: <b>From July 1, 2021 to June 30, 2022, vacancies increased by 6% from 31% to 37%.</b></p>
<p><b>Use of Evidence:</b></p> <p>At the end of the funding term, the County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:</p> <ul style="list-style-type: none"> <li>The increase in the performance outcome per month</li> </ul> <p>The target population is the general public; the project aims to provide universal access with respect to disproportionately impacted communities.</p>	

## Public Health Facilities Improvement

Project Identification Number:  
**F2G1C**

Approved Budget:  
**\$20,000,000**

Actual Expenditures:  
**\$0.00**

Project Expenditure Category:  
**1.14**

Focus Area: **Improve Public Health and Wellness**

Goal: **Create a World-Class Public Health Department**

Capital Project: **Yes**

Evidence-based Intervention: **No**

### *Project Overview*

This project will improve Tarrant County's Public Health facilities through a comprehensive capital improvement program focused on increasing access and enhancing operational capacity, and efficiency.

### *KPIs*

**Not applicable**

### *Use of Evidence:*

Assessment through program evaluation is not required due to the project being a capital project that is designed to address inequities in access to critical services. Written justification of this determination will be provided to the US Treasury.

The target population is the general public; the project aims to provide universal access with respect to disproportionately impacted communities.

## Project Inventory

### Public Health Informatics System

Project Identification Number:  
**F2G1D**

Approved Budget:  
**\$7,500,000**

Actual Expenditures:  
**\$0.00**

Project Expenditure Category:  
**1.14**

Focus Area: **Improve Public Health and Wellness**

Goal: **Create a World-Class Public Health Department**

Capital Project: **Yes**

Evidence-based Intervention: **No**

#### *Project Overview*

This project will improve Tarrant County Public Health informatic systems through a comprehensive modernization program focused on increasing access to available data and integrating disparate local, state, and federal systems.

#### *KPIs*

Metric Name: **Public Health informatic systems improvements**

Output: **Improving Public Health informatics systems**

Outcome: **Informatic systems implemented**

#### *Use of Evidence:*

Assessment through program evaluation is not required due to the project being a capital project that is designed to address inequities in access to critical services. Written justification of this determination will be provided to the US Treasury.

The target population is the general public; the program aims to provide universal access with respect to disproportionately impacted communities.

## Tarrant County Emergency Services District No. 1 Program

### Emergency Service District

Project Identification Number:  
**F2G2A**

Approved Budget:  
**\$12,000,000**

Actual Expenditures:  
**\$0.00**

Project Expenditure Category:  
**1.14**

Focus Area: **Improve Public Health and Wellness**

Goal: **Create a World-Class Public Health Department**

Capital Project: **Yes**

Evidence-based Intervention: **No**

### Project Overview

This project will include reimbursement expenses related to the contract with TCESD No. 1. These expenses will include emergency responder equipment, and vehicle expenses and related expenses.

### KPIs

Metric Name: **Emergency Response in Unincorporated Areas**

Output: **Total number of emergency service calls taken by TCESD No. 1 - In process, no data**

Outcome: **Percent decrease in response wait time - In process, no data**

### Use of Evidence:

At the end of the funding term, the County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:

- Number of times targets are met per quarter

The target population is the general public; the project aims to close gaps in unincorporated neighborhoods who may have been disproportionately impacted by the pandemic.

# Project Inventory

## Enhance Radio Networks for First Responders

### **City of Fort Worth Radio Tower City of Everman**

Project Identification Number:  
**F2G2B**

Approved Budget:  
**\$2,645,608**

Actual Expenditures:  
**\$0.00**

Project Expenditure Category:  
**1.14**

Focus Area: **Improve Public  
Health and Wellness**

Goal: **Create a World-Class Public  
Health Department**

Capital Project: **Yes**

Evidence-based Intervention: **No**

### ***Project Overview***

This project will enhance the radio networks for first responders in Tarrant County. First responders have been at the forefront of the pandemic response and programs underneath this project will ensure emergency communication networks have the necessary resources to facilitate the delivery of effective, efficient and equitable emergency response services.

### ***KPIs***

Metric Name: **Improve first responder radio performance**

Output: **Increase in area covered by dependable service**

Outcome: **Increased area with dependable service**

### ***Use of Evidence:***

Assessment through program evaluation is not required due to the project being a capital project that is designed to address inequities in access to critical services. Written justification of this determination will be provided to the US Treasury.

The target population is the general public; the project aims to close gaps in disproportionately impacted communities, especially for those in unincorporated areas of Tarrant County.



## Enhanced Cancer Screening and Early Detection

### UTSW/ MCI

Project Identification Number:  
**F2G3A**

Approved Budget:  
**\$9,000,000**

Actual Expenditures:  
**\$619,602**

Project Expenditure Category:  
**1.14**

Focus Area: **Improve Public Health and Wellness**

Goal: **Address Disparities in Public Health Outcomes**

Capital Project: **No**

Evidence-based Intervention: **Yes**

### Project Overview

The Moncrief Cancer Institute program will provide cancer screening, patient care and outreach to patients who did not complete or delayed cancer screenings due to COVID-19 primarily in disproportionately impacted communities.

### KPIs

Metric Name: **Cancer screenings and other diagnostic tests conducted through services provided by Moncrief Cancer Institute**

Output: **2,747 of services (cancer screenings and diagnostics) conducted for individuals who delayed or did not complete scheduled screening since the onset of the COVID-19 pandemic**

Outcome: **35% of patients served had cancer screening two years ago or less**

### Use of Evidence:

The County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:

- The increase in performance outcome per quarter
- Total number of times targets are met per quarter

The target population is the general public; the program aims to close gaps in disproportionately impacted communities.

## Project Inventory

### Reduce Public Health Disparities in Disproportionately Impacted Communities

Project Identification Number:  
**F2G3B**

Approved Budget:  
**\$7,500,000**

Actual Expenditures:  
**\$0.00**

Project Expenditure Category:  
**1.14**

Focus Area: **Improve Public Health and Wellness**

Goal: **Address Disparities in Public Health Outcomes**

Capital Project: **n/a**

Evidence-based Intervention: **n/a**

#### ***Project Overview***

In order to reduce public health disparities in disproportionately impacted communities, Tarrant County will issue a Call for Proposals asking community organizations to apply for funding and respond to specific public health disparities as identified in the Tarrant County COVID-19 Needs and Resources Assessment.

#### ***KPIs***

Programs within this project are under review. Performance metrics will be developed upon Commissioners Court approval.

#### ***Use of Evidence:***

Proposers have been asked to state in the proposal whether their program will utilize an evidence-based intervention. If the proposed program does not include an evidence-based intervention, then the proposer must submit evaluation criteria for a rigorous program evaluation. As programs are selected by Commissioners Court, KPIs and use of evidence for program evaluation will be included.

## Create and Operate a Mental Health Jail Diversion Center

### **MHMR Mental Health Jail Diversion Center**

Project Identification Number: **F2G4A**

Approved Budget: **\$25,432,453**

Actual Expenditures: **\$6,824,089**

Project Expenditure Category:  
**1.12**

Focus Area: **Improve Public Health and Wellness**

Goal: **Improve Access to Quality Behavioral Healthcare**

Capital Project: **Yes, with programmatic focus. See Capital Justification Form**

Evidence-based Intervention: **Yes**

### **Project Overview**

The program will include costs related to the Mental Health Diversion Center such as maintenance, operations, and purchasing.

### **KPIs**

Metric Name: **Individuals with mental health conditions in need of medical services rather than jail served**

Output: **90 admissions to the Mental Health Jail Diversion Center**

Outcome: **149 wrap-around service referrals made, including those to internal MHMR services and external service provider programs and interventions**

### **Use of Evidence:**

The County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:

- The increase in performance outcome
- Number of times targets are met per quarter.
- Reduction in the voluntary participation refusal rate

The evidence garnered is based on the following:

- Medical and psychiatric assessments
- Integrated treatment and individualized care plans to assist in participants' stabilization
- On-site psychiatric care
- On-site primary medical care
- Medication management

The target population is the general public ; the project aims to provide universal levels of service with respect to disproportionately impacted communities

Capital Project info: % completion

## Project Inventory

### Increase Access to Mental Health Needs in the Judicial System

#### ***MHMR Assisted Outpatient Treatment***

Project Identification Number:  
**F2G4B**

Approved Budget:  
**\$2,400,000**

Actual Expenditures: **\$0.00**

Project Expenditure Category:  
**1.12**

Focus Area: **Improve Public Health and Wellness**

Goal: **Improve Access to Quality Behavioral Healthcare**

Capital Project: **No**

Evidence-based Intervention: **Yes**

#### ***Project Overview***

This project will include programs that provide mental health services to individuals in the judicial system. Currently, the Assisted Outpatient Treatment program partnership with MHMR is funded under this project.

#### ***KPIs***

Metric Name: **Core ACT Services for court-mandated intensive services for patients diagnosed with serious mental illness**

Output: **49 AOT patients screened, assessed, situated with a plan of care, monitored, and reviewed**

Outcome: **Total number of former AOT patients served 90 days after program completion – in process, no data**

#### ***Use of Evidence:***

The County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:

- The increase in performance outcome per quarter
- Number of times targets are met per quarter

The evidence is based upon the following programmatic services:

- During one (1) year, patients mandated by the court to participate in the intensive services will have received:
- Assertive Community Treatment (ACT) for three (3) months
- Illness Management and Recovery (IMR) for an additional nine (9) months

The target population is the general public and is equitably specific to providing universal levels of service with respect to disproportionately impacted communities.

## Mental Health Programs

### **MHMR Help Me Thrive ACH**

Project Identification Number: **F2G4C**

Approved Budget: \$13,692,194

Actual Expenditures:  
**\$0.00**

Project Expenditure Category:  
**1.12**

Focus Area: **Improve Public Health  
and Wellness**

Goal: **Improve Access to Quality  
Behavioral Healthcare**

Capital Project: **Yes**

Evidence-based Intervention: **Yes**

### **Project Overview**

In Conjunction with local mental health organizations, such as MHMR and ACH, Tarrant County has allocated significant funding to programs which will address the increased need for mental healthcare within our community. Additionally, Tarrant County will be issuing a \$5 million Call for Projects to address specific mental health needs as identified in the Tarrant County COVID-19 Needs and Resources Assessment.

### **KPIs**

Metric Name: **Centralized behavioral and health  
resources access**

Output: **904 youth served**

Outcome: **Percentage of youth served who state  
having enriched, informed, and enhanced knowledge  
post basic needs screening – In process, no data**

### **Use of Evidence:**

The County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:

- The increase in performance outcome per quarter
- Number of times targets are met per quarter

The target population is the general public; the project aims to provide universal levels of service with respect to disproportionately impacted communities.



## Project Inventory

### Mental Health Programs – Call for Proposals

Project Identification Number:  
**F2G4D**

Approved Budget:  
**\$5,000,000**

Actual Expenditures:  
**\$0.00**

Project Expenditure Category:  
**1.12**

Focus Area: **Improve Public Health and Wellness**

Goal: **Improve Access to Quality Behavioral Healthcare**

Capital Project: **n/a**

Evidence-based Intervention: **n/a**

#### ***Project Overview***

Tarrant County will be issuing a \$5 million Call for Projects to address specific mental health needs as identified in the Tarrant County COVID-19 Needs and Resources Assessment

#### ***KPIs***

Programs within this project are under review. Performance metrics will be developed upon Commissioners Court approval.

#### ***Use of Evidence:***

Proposers have been asked to state in the proposal whether their program will utilize an evidence-based intervention. If the proposed program does not include an evidence-based intervention, then the proposer must submit evaluation criteria for a rigorous program evaluation. As programs are selected by Commissioners Court, KPIs and use of evidence for program evaluation will be included.

## COVID-19 Testing

Project Identification Number: **F2G5A**

Approved Budget: **\$6,000,000**

Actual Expenditures: **\$2,774,295**

Project Expenditure Category:  
**1.2**

Focus Area: **Improve Public Health and Wellness**

Goal: **Mitigate COVID-19 in Tarrant County**

Capital Project: **No**

Evidence-based Intervention: **Yes**

### *Project Overview*

This project includes multiple testing components. It includes contracts with vendors for diagnostic test kits for COVID-19 testing with contracted licensed clinical laboratories. Also, it includes various FDA-approved COVID-19 tests. This project also includes funding for testing sites.

### *KPIs*

Metric Name: **COVID Testing**

Output: **COVID-19 tests available to all Tarrant County residents**

Outcome: **72,293 COVID-19 tests were performed during the reporting period**

### *Use of Evidence:*

At the end of the funding term, the County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:

- Percent increase in performance outcome per quarter
- Data collected from TCPH

The target population is the general public; the program aims to provide universal access with respect to disproportionately impacted communities.

## Project Inventory

COVID-19 Vaccines	
<p>Project Identification Number: <b>F2G5B</b></p> <p>Approved Budget: <b>\$2,070,000</b></p> <p>Actual Expenditures: <b>\$1,144</b></p> <p>Project Expenditure Category: <b>1.1</b></p> <p>Focus Area: <b>Improve Public Health and Wellness</b></p> <p>Goal: <b>Mitigate COVID-19 in Tarrant County</b></p> <p>Capital Project: <b>No</b></p> <p>Evidence-based Intervention: <b>No</b></p>	<p><b><i>Project Overview</i></b></p> <p>Tarrant County Public Health will provide vaccinations to Tarrant County residents and non-residents at PH facilities or sponsored locations. This program will provide residents recommended, available doses of FDA-approved COVID-19 vaccinations. This program includes expenses related to COVID–19 vaccination programs and sites, including staffing, acquisition of equipment or supplies, facilities costs, and information technology or other administrative expenses, as well as transportation services to vaccination sites.</p>
	<p><b><i>KPIs</i></b></p> <p>Metric Name: <b>Provide COVID-19 Vaccines</b></p> <p>Output: <b>COVID-19 vaccinations available to all residents of Tarrant County</b></p> <p>Outcome: <b>NOTE: due to available COVID-19 vaccination and testing funds in the provider relief fund being exhausted, these funds are being reserved.</b></p>
<p><b><i>Use of Evidence:</i></b></p> <p>At the end of the funding term, the County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:</p> <ul style="list-style-type: none"> <li>• Percent increase in performance outcome per quarter</li> <li>• Data collected from TCPH</li> </ul> <p>The project aims to provide universal access to services with respect to those disproportionately impacted.</p>	

## Personal Protective Equipment

### COVID-19 Testing

Project Identification Number: **F2G5C**

Approved Budget: **\$3,000,000**

Actual Expenditures: **\$68,893**

Project Expenditure Category:  
**1.5**

Focus Area: **Improve Public Health and Wellness**

Goal: **Mitigate COVID-19 in Tarrant County**

Capital Project: **No**

Evidence-based Intervention: **No**

### Project Overview

This project is for the ordering of personal protective equipment (PPE) and other cleaning items for departmental use to mitigate exposure to and transmission of COVID-19. The PPE items include, but are not limited to, masks, gloves, gowns, face- shields, disinfectant wipes and spray, hand sanitizer, and thermometers.

### KPIs

Metric Name: **PPE for county departments**

Output: **Amount of PPE purchased: 3,032,487 units**

Outcome: **Number of county departments to receive PPE: 35**

### Use of Evidence:

At the end of the funding term, the County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:

- The increase in performance outcome per month

The project aims to provide universal access to services with respect to those disproportionately impacted.

## Project Inventory

### Mitigate COVID-19 in Congregate Setting

Project Identification Number:  
**F2G5D**

Approved Budget:  
**\$1,533,419**

Actual Expenditures:  
**\$279,552**

Project Expenditure Category:  
**1.4**

Focus Area: **Improve Public Health and Wellness**

Goal: **Mitigate COVID-19 in Tarrant County**

Capital Project: **No**

Evidence-based Intervention: **Yes**

#### ***Project Overview***

The project will support services and processes to implement CDC recommendations and best practices for COVID-19 prevention in congregate settings. This project also includes a program that will provide staffing support to efficiently make facility improvements by repair, building or remodeling projects and order needed supplies to mitigate the spread of COVID-19 in Tarrant County Facilities.

#### ***KPIs***

Metric Name: **Provide a safe environment for individuals in the county jail**

Output: **Resources to implement COVID-19 mitigation best practices**

Outcome: **18% of resources have been expended**

#### ***Use of Evidence:***

<https://www.cdc.gov/coronavirus/2019-ncov/community/correction-detention/guidance-correctional-detention.html>

<https://www.cdc.gov/niosh/docs/wp-solutions/2021-121/pdfs/2021-121.pdf?id=10.26616/NIOSH PUB2021121>

At the end of the funding term, the County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:

- The increase in the performance outcome per month

The target population is the general public the project aims to provide universal access with respect to disproportionately impacted communities



## Public Health COVID-19 Staffing

### *Project Overview*

County departments have experienced a significant surge in staffing capacity because of the sudden onset and prolonged effects of the COVID-19 pandemic. Tarrant County Public Health has onboarded two- hundred and fifty (250) additional contracted employees to assist with the public health response to the pandemic and other county departments have onboarded a significant number of staff as well.

### *KPIs*

Metric Name: **Public Health staffing support**

Output: **Number of Public Health staff hired**

Outcome: **216 employees were hired**

Project Identification Number: **F2G5E**

Approved Budget: **\$549,059**

Actual Expenditures: **\$54,213**

Project Expenditure Category:  
**3.1**

Focus Area: **Improve Public Health and Wellness**

Goal: **Mitigate COVID-19 in Tarrant County**

Capital Project: **No**

Evidence-based Intervention: **No**

### *Use of Evidence:*

At the end of the funding term, the County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:

- Increase in the performance outcome per month

The target population is the general public; the project aims to provide universal access with respect to disproportionately impacted communities.

## Project Inventory

Keep the Work Force Safe	
<p>Project Identification Number: <b>F2G5F</b></p> <p>Approved Budget: <b>\$4,500,000</b></p> <p>Actual Expenditures: <b>\$755,494</b></p> <p>Project Expenditure Category: <b>1.14</b></p> <p>Focus Area: <b>Improve Public Health and Wellness</b></p> <p>Goal: <b>Mitigate COVID-19 in Tarrant County</b></p> <p>Capital Project: <b>No</b></p> <p>Evidence-based Intervention: <b>Yes</b></p>	<p><b>Project Overview</b></p> <p>This project provides resources for Tarrant County employees to use pandemic or quarantine leave during the COVID-19 pandemic.</p>
	<p><b>KPIs</b></p> <p>Metric Name: <b>Pandemic and Quarantine Leave</b></p> <p>Output: <b>1,339 employees used COVID-19 quarantine or pandemic leave</b></p> <p>Outcome: <b>73,080 hours of pandemic or quarantine leave were utilized by County employees</b></p>
<p><b>Use of Evidence:</b></p> <p>At the end of the funding term, the County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:</p> <ul style="list-style-type: none"> <li>The increase in performance outcome per month</li> </ul> <p>The target population is the general public; the project aims to provide universal access with respect to disproportionately impacted communities.</p>	

## Provide a Safe Environment

### *Project Overview*

This program will provide departmental resources to ensure that residents and employees have a safe environment, and will mitigate the spread of COVID-19. Funding will cover supplies for disinfecting public areas and facilities as well as communal tools.

Project Identification Number: **F2G5G**

Approved Budget: **\$1,000,000**

Actual Expenditures: **\$28,926**

Project Expenditure Category:  
**1.14**

Focus Area: **Improve Public Health and Wellness**

Goal: **Mitigate COVID-19 in Tarrant County**

Capital Project: **No**

Evidence-based Intervention: **No**

### *KPIs*

Metric Name: **Department resources to provide a safe environment and mitigate COVID-19**

Output: **Resources to provide departments with COVID-19 mitigation measures**

Outcome: **2.89% of resources have been expended**

### *Use of Evidence:*

At the end of the funding term, the County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:

- The increase in performance outcome per year
- Survey capturing the countywide satisfaction with mitigation efforts

The project aims to provide universal access to services with respect to those disproportionately impacted.

## Project Inventory

### Direct Grant Program for Businesses

Project Identification Number:  
**F3G1A**

Approved Budget:  
**\$25,000,000**

Actual Expenditures:  
**\$0.00**

Project Expenditure Category:  
**2.36**

Focus Area: **Revitalize the Economy**

Goal: **Support Disproportionately Impacted Businesses**

Capital Project: **n/a**

Evidence-based Intervention: **n/a**

#### ***Project Overview***

This project will provide direct financial assistance to eligible impacted small businesses. The grant program is limited to small businesses that have experienced a negative economic impact from the COVID-19 pandemic. The program opened on July 11, 2022 and will provide up to \$27,500 for each eligible impacted small business.

#### ***KPIs***

Metric Name: **Impacted Small Business Assistance**

Output: **Small businesses assistance granted**

Outcome: **Number of small businesses receiving funds**

#### ***Use of Evidence:***

The program will be included in the 2023 performance report.

## Direct Grant Program for Non-Profits\*

Project Identification Number: **F3G1B**

Approved Budget: **(included in \$25,000,000 for F3G1A)**

Actual Expenditures: **\$0.00**

Project Expenditure Category: **2.34**

Focus Area: **Revitalize the Economy**

Goal: **Support Disproportionately Impacted Businesses**

Capital Project: **n/a**

Evidence-based Intervention: **n/a**

### Project Overview

This project will provide direct financial assistance to eligible impacted non-profit organizations. The grant program is limited to organizations that have experienced a negative economic impact from the COVID-19 pandemic. The program will open on July 11, 2022 and will provide up to \$27,500 for each eligible non-profit organization.

### KPIs

Metric Name: **Impacted Non-Profits**

Output: **Non-Profit assistance granted**

Outcome: **Number of receiving funds**

### Use of Evidence:

At the end of the funding term, the County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:

- The increase in performance outcome per year
- Survey capturing the countywide satisfaction with mitigation efforts

The project aims to provide universal access to services with respect to those disproportionately impacted.



## Project Inventory

### Strengthen Tarrant County Businesses - Call for Projects

Project Identification Number:  
**F3G2A**

Approved Budget:  
**\$1,500,000**

Actual Expenditures:  
**\$0.00**

Project Expenditure Category:  
**2.30**

Focus Area: **Revitalize the Economy**

Goal: **Strengthen Tarrant County Businesses**

Capital Project: **n/a**

Evidence-based Intervention: **n/a**

#### ***Project Overview***

To strengthen local businesses, Tarrant County issued a Call for Proposals for community organizations to apply for funding to administer local economic support programs as identified in the Tarrant County COVID-19 Needs and Resources Assessment.

#### ***KPIs***

Programs within this Focus Area are under review. Performance metrics will be developed upon Commissioners Court approval.

#### ***Use of Evidence:***

Proposing organizations have been asked to state in the proposal whether their program will utilize an evidence-based intervention. If the proposed program does not include an evidence-based intervention, the organization must submit evaluation criteria for a rigorous program evaluation. As programs are selected by Commissioners Court, KPIs and use of evidence for program evaluation will be included.

## Expand Access to High Quality Early Learning for All Families

Project Identification Number: **F3G3A**

Approved Budget: **\$45,000,000**

Actual Expenditures: **\$0**

Project Expenditure Category: **2.11**

Focus Area: **Revitalize the Economy**

Goal: **High Quality Dependent  
Childcare**

Capital Project: **Yes**

Evidence-based Intervention: **Yes**

### ***Project Overview***

This project will make a historic investment into high quality childcare and early learning infrastructure and access in Tarrant County. This project is currently under development.

### ***KPIs***

Programs within this Focus Area are under review. Performance metrics will be developed upon Commissioners Court approval.

### ***Use of Evidence:***

Child Care Associates has been asked to state in the proposal whether their program will utilize an evidence-based intervention. For components of the program that do not include an evidence-based intervention, then the Child Care Associates has submitted evaluation criteria for a rigorous program evaluation. As the program is finalized by the Commissioners Court, KPIs and use of evidence for program evaluation will be included.

## Project Inventory

Expand Family and Individual Support Programs	
<p>Project Identification Number: <b>F3G3B</b></p> <p>Approved Budget: <b>\$1,500,000</b></p> <p>Actual Expenditures: <b>\$0</b></p> <p>Project Expenditure Category: <b>1.14</b></p> <p>Focus Area: <b>Revitalize the Economy</b></p> <p>Goal: <b>High Quality Dependent Childcare</b></p> <p>Capital Project: <b>No</b></p> <p>Evidence-based Intervention: <b>n/a</b></p>	<p><b><i>Project Overview</i></b></p> <p>This project will provide funding to MHMR of Tarrant County for families that have critical needs to support individuals who have a developmental disability.</p> <hr/> <p><b><i>KPIs</i></b></p> <p>Programs within this Focus Area are under review. Performance metrics will be developed upon Commissioners Court approval.</p>
<p><b><i>Use of Evidence:</i></b></p> <p>MHMR has been asked to state in the proposal whether their program will utilize an evidence-based intervention. If the proposed program does not include an evidence-based intervention, then MHMR must submit evaluation criteria for a rigorous program evaluation. As programs are selected by Commissioners Court, KPIs and use of evidence for program evaluation will be included.</p>	

## Expand Job Training Opportunities

Workforce Solutions: Adult Education and Literacy Expansion Program

Project Identification Number: **F3G4A**

Approved Budget: **\$951,652**

Actual Expenditures: **\$951,562**

Project Expenditure Category: **2.10**

Focus Area: **Revitalize the Economy**

Goal: **Expand Job Training and Workforce Development Opportunities**

Capital Project: **Yes**

Evidence-based Intervention: **No**

### ***Project Overview***

This project will enhance job training opportunities through partnerships with community organizations such as Workforce Solutions of Tarrant County which, has been awarded SLFRF dollars for Adult Education and Literacy (AEL) services.

### ***KPIs***

n/a

### ***Use of Evidence:***

At the end of the funding term, the County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:

- The increase in performance outcome per quarter
- Number of times targets are met per quarter

The target population is the general public ; the project aims to close gaps for the unemployed and underemployed, especially those who may have been disproportionately impacted by the pandemic.

## Project Inventory

Increase Post-Secondary Completion Programs	
<p>Project Identification Number: <b>F3G4B</b></p> <p>Approved Budget: <b>\$1,156,168</b></p> <p>Actual Expenditures: <b>\$0</b></p> <p>Project Expenditure Category: <b>2.25</b></p> <p>Focus Area: <b>Revitalize the Economy</b></p> <p>Goal: <b>Expand Job Training and Workforce Development Opportunities</b></p> <p>Capital Project: <b>No</b></p> <p>Evidence-based Intervention: <b>Yes</b></p>	<p><b><i>Project Overview</i></b></p> <p>The project addresses the academic, social, and mental health needs of students and ensure students remain productively engaged in their post-secondary studies.</p> <hr/> <p><b><i>KPIs</i></b></p> <p>Metric Name: <b>Student engagement in program enrichment</b></p> <p>Output: <b>Total number of students that participated in student engagement activities – In process, no data</b></p> <p>Outcome: <b>Percent of students who report having increased knowledge of the importance of secondary education – In process, no data</b></p>
<p><b><i>Use of Evidence:</i></b></p> <p>The County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:</p> <ul style="list-style-type: none"> <li>• The increase in performance outcome based on quarter assessment</li> <li>• Number of times targets are met per quarter</li> </ul> <p>The target population is the general public; the project aims to close gaps in disproportionately impacted communities especially those youth who lack the financial resources to attend secondary education.</p>	

## Create Workforce Development Opportunities – Call for Proposals

Project Identification Number: **F3G4C**

Approved Budget: **\$2,500,000**

Actual Expenditures: **\$0**

Project Expenditure Category: **2.10**

Focus Area: **Revitalize the Economy**

Goal: **Expand Job Training and Workforce Development Opportunities**

Capital Project: **n/a**

Evidence-based Intervention: **n/a**

### ***Project Overview***

To ensure a strong economic recovery, Tarrant County will issue a Call for Proposals asking community organizations to submit proposals that respond to specific workforce development needs as identified in the Tarrant County COVID-19 Needs and Resources Assessment.

### ***KPIs***

Programs within this Focus Area are under review. Performance metrics will be developed upon Commissioners Court approval.

### ***Use of Evidence:***

Proposers have been asked to state in the proposal whether their program will utilize an evidence-based intervention. If the proposed program does not include an evidence-based intervention, then the proposer must submit evaluation criteria for a rigorous program evaluation. As programs are selected by Commissioners Court, KPIs and use of evidence for program evaluation will be included.



## Project Inventory

### Support Accelerator & Incubator Programs

UNTHSC/ Techstars

Project Identification Number:  
**F3G5A**

Approved Budget: **\$2,400,000**

Actual Expenditures: **\$0**

Project Expenditure Category: **2.32**

Focus Area: **Revitalize the Community**

Goal: **Facilitate Economic Recovery Through Innovation**

Capital Project: **No**

Evidence-based Intervention:  
**No**

#### ***Project Overview***

UNTHSC, with its partner Techstar, will offer business development assistance for a new generation of physical therapy companies. The technologies are intended to deliver innovative medicine and rehabilitation to physical therapy patients. The new technologies and treatments that will be developed in this project will help to address concerns about providing physical therapy services post-pandemic.

#### ***KPIs***

Metric Name: **Accelerator business development support**

Output: **Total number of businesses that completed the accelerator program – In process, no data**

Outcome: **Percentage of businesses who had investors to fund the business endeavor upon completion of the program – In process, no data**

#### ***Use of Evidence:***

At the end of the funding term, the County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:

- The increase in performance outcome per annual evaluation

The target population is the general public; the project aims to close gaps in disproportionately impacted communities.

## Support Innovative Business Support Programs – Call for Projects

Project Identification Number: **F3G5B**

Approved Budget: **\$1,500,000**

Actual Expenditures: **\$0**

Project Expenditure Category: **2.32**

Focus Area: **Revitalize the Economy**

Goal: **Facilitate Economic Recovery through Innovation**

Capital Project: **n/a**

Evidence-based Intervention: **n/a**

### ***Project Overview***

To ensure a strong economic recovery, Tarrant County has issued a Call for Proposals asking community organizations to submit proposals for programs that will deliver innovative business development and support opportunities.

### ***KPIs***

Programs within this Focus Area are under review. Performance metrics will be developed upon Commissioners Court approval.

### ***Use of Evidence:***

Proposers have been asked to state in the proposal whether their program will utilize an evidence-based intervention. If the proposed program does not include an evidence-based intervention, then the proposer must submit evaluation criteria for a rigorous program evaluation. As programs are selected by Commissioners Court, KPIs and use of evidence for program evaluation will be included.

## Project Inventory

### Provide Support for the Aging Population

Project Identification Number:

**F4G1A**

Approved Budget: **\$1,561,999**

Actual Expenditures: **\$0**

Project Expenditure Category: **2.34**

Focus Area: **Strengthen the Community**

Goal: **Provide Support to the Aging Population**

Capital Project: **No**

Evidence-based Intervention: **Yes**

#### ***Project Overview***

In conjunction with local community organizations, such as Helping Restore Ability and Catholic Charities of Fort Worth, Tarrant County will provide support for the aging population. Programs underneath this project include transportation and caregiver programs , and programs aimed at reducing social isolation.

#### ***KPIs***

Metric Name: **Provider Program Growth**

Output: **Total number of clients served**

Outcome: **Percent increase in new agency clients – In process, no data**

#### ***Use of Evidence:***

The County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:

- The increase in performance outcome per month
- Number of times targets are met per quarter

The target population is the general public; the project aims to close gaps in disproportionately impacted communities with a special focus on the aging population.

## Provide Support for the Aging Population – Call for Proposals

Project Identification Number: **F4G1B**

Approved Budget: **\$5,000,000**

Actual Expenditures: **\$0**

Project Expenditure Category: **2.34**

Focus Area: **Strengthen the Community**

Goal: **Provide Support to the Aging Population**

Capital Project: **n/a**

Evidence-based Intervention: **n/a**

### ***Project Overview***

In conjunction with local community organizations, such as Helping Restore Ability and Catholic Charities of Fort Worth, Tarrant County will provide support for the aging population. Programs underneath this project include transportation and caregiver programs, and programs aimed at reducing isolation.

### ***KPIs***

Programs within this Focus Area are under review. Performance metrics will be developed upon Commissioners Court approval

### ***Use of Evidence:***

Proposers have been asked to state in the proposal whether their program will utilize an evidence-based intervention. If the proposed program does not include an evidence-based intervention, then the proposer must submit evaluation criteria for a rigorous program evaluation. As programs are selected by Commissioners Court, KPIs and use of evidence for program evaluation will be included.

## Project Inventory

### Support Solutions for Housing Insecurity

Project Identification Number:  
**F4G2A**

Approved Budget: **\$33,705,000**

Actual Expenditures: **\$98,865**

Project Expenditure Category: **2.18**

Focus Area: **Strengthen the Community**

Goal: **Support Solutions to Reduce Housing Insecurity**

Capital Project: **No**

Evidence-based Intervention: **Yes**

#### ***Project Overview***

The COVID-19 pandemic highlighted the need for additional housing for our most vulnerable populations. This project will represent a historic investment of \$32.5 million into deeply affordable and permanent supportive housing in Tarrant County. Additionally, this project includes grant awards to non-profits that focus on housing, facilitated through the Tarrant County Housing Finance Corporation.

#### ***KPIs***

Metric Name: **Housing and Homelessness Prevention**

Output: **937 clients served by housing and homelessness services**

Outcome: **~3,241 wrap-around supports provided to homeless and housing insecure persons to prevent homelessness**

#### ***Use of Evidence:***

The target population is the general public; this project aims to close gaps in disproportionately impacted communities, especially for those experiencing or threatened by homelessness in Tarrant County.

## Support Programs that Reduce the Effects of Community Violence – Internal

Project Identification Number: **F4G3A**

Approved Budget: **\$1,216,705**

Actual Expenditures:  
**\$296,649**

Project Expenditure Category:  
**1.11**

Focus Area: **Strengthen the Community**

Goal: **Mitigate the Impacts of Community Violence**

Capital Project: **No**

Evidence-based Intervention: **No**

### ***Project Overview***

This project supports multiple positions intended to support the mitigation of community violence within the community through enhancing existing County services.

### ***KPIs***

This project supports multiple positions to mitigate community violence within the community through enhancing existing county services.

### ***Use of Evidence:***

At the end of the funding term, the County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:

- The increase in performance outcome per quarter

The target population is the general public; this project aims to provide universal access with respect to disproportionately impacted communities.



# Project Inventory

## Support Programs that Reduce the Effects of Community Violence - External

Project Identification Number:  
**F4G3B**

Approved Budget: **\$6,902,939**

Actual Expenditures: **\$3,266,093**

Project Expenditure Category: **1.11**

Focus Area: **Strengthen the Community**

Goal: **Mitigate the Impact of Community Violence**

Capital Project: **Yes**

Evidence-based Intervention: **Yes**

### ***Project Overview***

This project will provide emergency shelter, supportive services, and housing to victims of domestic violence. The project offers enhanced support for services related to reducing community violence.

### ***KPIs***

Metric Name: **Community Violence Mitigation**

Output: **Total number of clients served**

Outcome: **Percentage increase in clients served**

### ***Use of Evidence:***

At the end of the funding term, the County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:

- The increase in performance outcome per quarter
- Number of times targets are met per quarter

The target population is the general public; the project aims to provide universal levels of service with respect to those from disproportionately impacted communities.

## Support Programs that Reduce the Effects of Community Violence – Call for Proposals

Project Identification Number: **F4G3C**

Approved Budget: **\$6,000,000**

Actual Expenditures: **\$0**

Project Expenditure Category: **1.11**

Focus Area: **Strengthen the Community**

Goal: **Mitigate the Impacts of Community Violence**

Capital Project: **n/a**

Evidence-based Intervention: **n/a**

### ***Project Overview***

This Call for Proposals component will seek to address the increase in community violence stemming from the COVID-19 pandemic. Proposals have been received and are being evaluated. Programs will be selected for the next report.

### ***KPIs***

Programs within this Focus Area are under review. Performance metrics will be developed upon Commissioners Court approval.

## Project Inventory

Alleviate Food Insecurity	
<p>Project Identification Number: <b>F4G4A</b></p> <p>Approved Budget: <b>\$10,154,968</b></p> <p>Actual Expenditures: <b>\$0</b></p> <p>Project Expenditure Category: <b>2.1</b></p> <p>Focus Area: <b>Strengthen the Community</b></p> <p>Goal: <b>Alleviate Food Insecurity</b></p> <p>Capital Project: <b>Yes</b></p> <p>Evidence-based Intervention: <b>Yes</b></p>	<p><b><i>Project Overview</i></b></p> <p>To address food insecurity in our community, Tarrant County has engaged key stakeholders to enhance the current capacity to meet the growing needs of the community.</p> <p><b><i>KPIs</i></b></p> <p>Programs within this Focus Area are under review. Performance metrics will be developed upon Commissioners Court approval.</p>
<p><b><i>Use of Evidence:</i></b></p> <p>Assessment through program evaluation is not required due to the project being a capital project that is designed to address inequities in access to critical services. Written justification including the need to be addressed and explanation as to why the capital expenditure is appropriate and an objective comparison of the capital expenditure against alternative capital expenditures has been provided to the US Treasury.</p> <p>The target population is the general public; this project aims to close gaps in food security for seniors who may have been disproportionately impacted by the pandemic.</p>	

## Alleviate Food Insecurity – Call for Proposals

Project Identification Number: **F4G4B**

Approved Budget: **\$4,000,000**

Actual Expenditures: **\$0**

Project Expenditure Category: **2.1**

Focus Area: **Strengthen the Community**

Goal: **Alleviate Food Insecurity**

Capital Project: **n/a**

Evidence-based Intervention: **n/a**

### *Project Overview*

This Call for Proposals component will increase the resources available in the community to alleviate food insecurity. If chosen, proposing organizations will be awarded funds to implement programs that will address the serious and growing food insecurity needs of our community.

### *KPIs*

Programs within this Focus Area are under review. Performance metrics will be developed upon Commissioners Court approval.

### *Use of Evidence:*

Proposers have been asked to state in the proposal whether their program will utilize an evidence-based intervention. If the proposed program does not include an evidence-based intervention, then the proposer must submit evaluation criteria for a rigorous program evaluation. As programs are selected by Commissioners Court, KPIs and use of evidence for program evaluation will be included.

## Project Inventory

### Enhance Access to Youth Services – Call for Proposals

Project Identification Number:  
**F4G5A**

Approved Budget: **\$2,500,000**

Actual Expenditures: **\$0**

Project Expenditure Category: **2.25**

Focus Area: **Strengthen the Community**

Goal: **Enhance Access to Youth Services**

Capital Project: **n/a**

Evidence-based Intervention: **n/a**

#### ***Project Overview***

This Call for Proposals component will address the need for enhanced youth services in the Tarrant County community. Organizations whose proposals are selected will enter into agreements prior to the next reporting period.

#### ***KPIs***

Programs within this Focus Area are under review. Performance metrics will be developed upon Commissioners Court approval.

#### ***Use of Evidence:***

Proposers have been asked to state in the proposal whether their program will utilize an evidence-based intervention. If the proposed program does not include an evidence-based intervention, then the proposer must submit evaluation criteria for a rigorous program evaluation. As programs are selected by Commissioners Court, KPIs and use of evidence for program evaluation will be included.

## Youth Educational Programs\*

Texas Agri-Life

Project Identification Number: **F4G5B**

Approved Budget: **\$401,754**

Actual Expenditures: **\$0**

Project Expenditure Category: **2.25**

Focus Area: **Strengthen the Community**

Goal: **Enhance Access to Youth Services**

Capital Project: **No**

Evidence-based Intervention: **No**

### *Project Overview*

This project will support educational programs for Tarrant County youth. Increased access to high quality educational experiences for disproportionately impacted students will increase learning outcomes in the County.

### *KPIs*

Metric Name: **Providing educational experiences to disproportionately impacted youth**

Output: **Educational programs available to disproportionately impacted youth**

Outcome: **Number of programs completed - In process - no data**

### *Use of Evidence:*

The County will conduct a summative evaluation to examine the value and outputs of the program within the context of the projected results. The components of the evaluation include the following:

- The increase in performance outcome based on quarter assessment

The target population is the general public and is equitably specific to closing gaps in disproportionately impacted communities especially youth.



## Project Inventory

Resource Connection Infrastructure Broadband*	
Project Identification Number: <b>F4G6A</b>  Approved Budget: <b>\$200,000</b>  Actual Expenditures: <b>\$6,830</b>  Project Expenditure Category: <b>5.19</b>  Focus Area: <b>Strengthen the Community</b>  Goal: <b>Infrastructure</b>  Capital Project: <b>Yes</b>  Evidence-based Intervention: <b>No</b>	<div> <b>Project Overview</b>             This project makes available broadband internet service to the organizations who lease space for their community service offices at Tarrant County's Resource Connection.         </div> <hr/> <div> <b>KPIs</b>             n/a         </div>
<p><b>Use of Evidence:</b></p> <p>Assessment through program evaluation is not required due to the project being a capital project that is designed to address inequities in access to critical services. Written justification including the need to be addressed and explanation as to why the capital expenditure is appropriate and an objective comparison of the capital expenditure against alternative capital expenditures has been provided to the US Treasury.</p> <p>The target population is the general public; the project aims to provide universal access with respect to disproportionately impacted communities.</p> <p>Required Programmatic Data for Infrastructure Projects</p> <ul style="list-style-type: none"> <li>• Projected/actual construction start date (month/year) : 4/22/2022</li> <li>• Projected/actual initiation of operations date (month/year) : Schedule is impeded by supply chain issues. Anticipated month/year will hopefully be early Sept. 2022</li> <li>• Location (for broadband, geospatial data of locations to be served) : The WAPS are located in a couple of conference rooms in buildings 1100 and 2300 and 3 in the gym. The plan for this was just to cover those areas.</li> <li>• Confirm that the project is designed to, upon completion, reliably meet or exceed symmetrical 100 Mbps download and upload speeds: Current bandwidth for the current project at Resource Connection is 100Mbps download with 40Mbps upload.</li> </ul>	

## Resource Connection Infrastructure Water

Project Identification Number: **F4G6B**

Approved Budget: **\$2,800,500**

Actual Expenditures: **\$18,750.00**

Project Expenditure Category: **5.5**

Focus Area: **Strengthen the Community**

Goal: **Infrastructure**

Capital Project: **Yes**

Evidence-based Intervention: **No**

### *Project Overview*

This project includes water and sewer investments into the infrastructure of Tarrant County's Resource Connection campus where numerous community resource organizations lease space. This campus serves as a centralized hub for critical socioeconomic services.

### *KPIs*

N/A

### *Use of Evidence:*

Assessment through program evaluation is not required due to the project being a capital project that is designed to address inequities in access to critical services. Written justification of this determination has been provided to the US Treasury. The target population is the public; this project aims to provide universal access with respect to disproportionately impacted communities.

### Required Programmatic Data for Infrastructure Projects (Water)

- Projected/actual construction start date (month/year): January 1, 2023
- Projected/actual initiation of operations date (month/year): Sewer- Aug. 2023
- Location (for broadband, geospatial data of locations to be served): 1100, 1200, 1300, 1400, 1500, 1801, 2100, 2200, 2300, 2400, 2500 Circle Drive and 5000, 5010, 5020, 5041, 5051 Resource Drive
- National Pollutant Discharge Elimination System (NPDES) Permit Number (if applicable; for projects aligned with the Clean Water State Revolving Fund): N/A
- Public Water System (PWS) ID number (if applicable; for projects aligned with the Drinking Water State Revolving Fund): N/A
- Median Household Income of service area: \$47,308.00
- Lowest Quintile Income of the service area: \$28,063.00

### Required Programmatic Data for Infrastructure Projects (Sewer)

# ARPA Programs Other Than SLFRF

## Emergency Rental Assistance Program

ERA Overview

SLFRF Annual Report – July 31, 2022

### Program Description

The Tarrant County Emergency Rental Assistance Program (ERAP) is designed to assist eligible households who are unable to pay rent and/or utilities due to the COVID-19 pandemic as established by section 501 of Division N of the Consolidated Appropriations Act, 2021 (ERA 1) and Section 3201 of Subtitle B, Title III of the American Rescue Plan Act, 2021 (ERA 2).

Assistance may be provided for unpaid, overdue rent (arrears) from April 1, 2020, and for future rent. Using a combination of ERA 1 and ERA 2, total months of assistance is not to exceed 15 months, or 18 months, if necessary, for housing stability as defined by US Treasury.

If applicant/household is eligible, assistance will be provided as follows:

- Rent arrears plus three months in future rent, for a total of up to 15 months
- Rent arrears plus three months in future rent, for a total of up to 18 months if more than 12 months in arrears exists at time of application
- Arrears only if 18 months in arrears exists at time of application
- Utility arrears plus current month utility expense if applicant provides current month's utility bill
- Additional assistance may be provided for future rents in three-month increments or utility payments one month at a time as outlined in Income Determination section.

### ERA 1

- Award:  $\$24,281,300 - \$15,000,000 = \$9,281,300$
- Voluntary Reallocation of \$10,000,000 to the City of Fort Worth and \$5,000,000 to the City of Arlington

### ERA 2

- Award: \$26,407,662
- Total Households Assisted: 1,662





## ARPA Programs Other Than SLFRF

### Program Statistics as of 6/30/2022

ERA 1 Obligations	Expended	Unspent Obligation	Total Obligation
Administrative	\$644,300.47	\$0	\$644,300.47
Housing Stability	\$0	\$0	\$0
Assistance	\$8,636,999.93	\$0	\$8,636,999.93
Total	\$9,281,30.40	\$0	\$9,281,30.40

ERA 2 Obligations	Expended	Unspent Obligation	Total Obligation
Administrative	\$659,769.80	\$252,595.85	\$912,365.65
Housing Stability	\$8,746.09	\$236,993.91	\$245,740.00
Assistance	\$7,849,406.13	\$8,372,223.09	\$16,221,629.22
Total	\$8,517,922.02	\$8,861,812.85	\$17,379,734.87



## ARPA Programs Other Than SLFRF

### Public Health

#### *Programmatic Data*

To effectively respond to the COVID-19 pandemic, Tarrant County Public Health (TCPH) implemented multiple COVID-19 prevention, mitigation, and intervention strategies. The strategies included: public education and outreach, testing, vaccination, as well as case surveillance and contact tracing. Funding for these interventions leveraged multiple grant streams including the following:

NAME	GRANT SOURCE	TOTAL AWARD	FUNDING PERIOD
COVID A/B/C (ELC)	DSHS /CDC	\$4,643,798	Varies - 07/01/2023
COVID Immunizations	DSHS /CDC	\$27,015,816	10/1/2020 - 06/03/2024
COVID Workforce	DSHS /CDC	\$1,500,000	07/01/2021 -06/30/2023
Disparities	CDC	\$27,241,785	06/01/2021 - 05/31/2024

The following represents a high-level summary of prevention, mitigation and intervention strategies implemented beyond those funded solely by SLFRF since the start of the pandemic. In most instances, funding represents a blending of the aforementioned grants to maximize impact and leverage the funding available at the time during the pandemic.

To increase access to immunizations, COVID vaccinations were offered free of cost during TCPH routine clinic hours, during extended evening and weekend clinic hours, as well as at pop up clinics in the community. Between April 1, 2021 and June 30, 2022, a total of 2,261 clinics were conducted with 30,102 doses of COVID-19 vaccine provided. Of those clinics, 566 were at 229 locations within the community.

To reach individuals with the highest risk of mortality from COVID-19, 338 community clinics, or 60% of mobile clinics, were held in census tracts with high Social Vulnerability Index (SVI) scores. TCPH department partnered with the following organization types to conduct clinics; churches, municipalities, community events, FQHCs, homeless shelters, businesses/manufacturers, long-term care providers, non-profits and school, and child-care providers.

Note: Mass clinic operation during Phase I of the pandemic was supported with CARES funding and is therefore not included in the numbers provided.

## ARPA Programs Other Than SLFRF

Multiple activities were undertaken to increase access to timely and accurate information about COVID-19 and to combat COVID-19 misinformation.

**Health Promotion Campaigns:** Two separate health promotion campaigns were conducted. The first utilized social media and radio to raise awareness about COVID-19, testing and vaccination. The second utilized influencers using their social media networks to talk about their own COVID-19 vaccination experiences.

**To Canvassing/Health Education Events:** Outreach staff canvassed areas prior to clinics, knocking on doors to make sure residents are aware of upcoming clinics. TCPH also staffs educational booths at health fairs and other events to share information about clinics as well as general COVID-19 information.

**Call Center:** A call center was established to take informational calls from the public, assist individuals with making appointments to get vaccinated and obtain vaccination records. The call center also provided individuals who the department tested for COVID-19 with their test results. The call center conducted outreach to persons who were due or overdue for vaccination. In all between June 1, 2021 and June 30, 2022 the call center placed or received more than 130,887 calls.

**Mass Messaging:** Automated texts and phone messages were sent to anyone who signed up for a COVID-19 vaccination, and anyone who was due or overdue for a second dose or booster. In all, 3,357,046 automated messages were sent between June 1, 2021 and June 30, 2022.



Early case identification remains an important testing strategy. While mass testing is funded under SLFRF, small volume testing is done at TCPH clinics and analyzed in our labs, providing an expedited pathway for testing persons with a high index of suspicion. From program inception in August 2021 through the end of June 2022, a total of 8,934 individuals have been tested. Of those tested, 3,139 were positive for COVID-19, a positivity rate of 35%.



## ARPA Programs Other Than SLFRF

Another facet to the Tarrant County Public Health's COVID-19 response was surveillance and case/contact tracing. To date, more than 590,000 confirmed or probable cases of COVID-19 have been reported, including 5,965 deaths. Information about each case is entered into an electronic disease surveillance system and information about those cases is published routinely to the department's online public dashboard. A team of investigators is dedicated to helping mitigate spread among high-risk populations such as long-term care facilities, childcare facilities and schools. Other teams are assigned specific cases, contacts, and deaths for investigation.

The pandemic emphasized the need for a robust, modern, interoperable and secure public health data system that delivers real-time, accurate, and actionable data. While the procurement of systems is being funded through SLFRF, the identification and maintenance of staff to lead and coordinate data modernization efforts has been funded largely from CDC or locally funded efforts. Data modernization efforts have focused on electronic disease and lab reporting, data governance, and data visualization.

Other projects undertaken by the department, or its partners aim to address the root cause of the disparities in outcomes related to the pandemic, by focusing the social determinants of health. Projects include linking individuals to insurance and/or primary care or other social services, developing and implementing social equity plans, and training community health workers.

The pandemic response took a toll on the public health workforce. Efforts of the DSHS-CDC workforce grant are focusing on developing positive department culture and fostering department wellness. To achieve this, activities to date have centered around assuring all Tarrant County Public Health staff are trained in the following:

- **Trauma Informed Care**
- **ACES**
- **Unconscious / Implicit Biased**
- **Resiliency**
- **Handling Change / Change Management**
- **Stress management**

## Tarrant County Public Health (TCPH) Grant Funding

GRANT NAME	COURT APPROVAL DATE	AMOUNT RECEIVED
CDC COVID-19 Health Disparities Grant	June 8, 2021	\$27,241,785
DSHS- COVID-19 Vaccination Capacity Enhancement	April 27,2021	\$12,349,513
DSHS-CDC Public Health Crisis Response Workforce Grant	August 17,2021	\$1, 500, 000
Total ARPA Public Health Grant Funding Received		\$41,091,298

## Community Development

### The HOME Investment Partnerships American Rescue Plan Program (HOME-ARP)

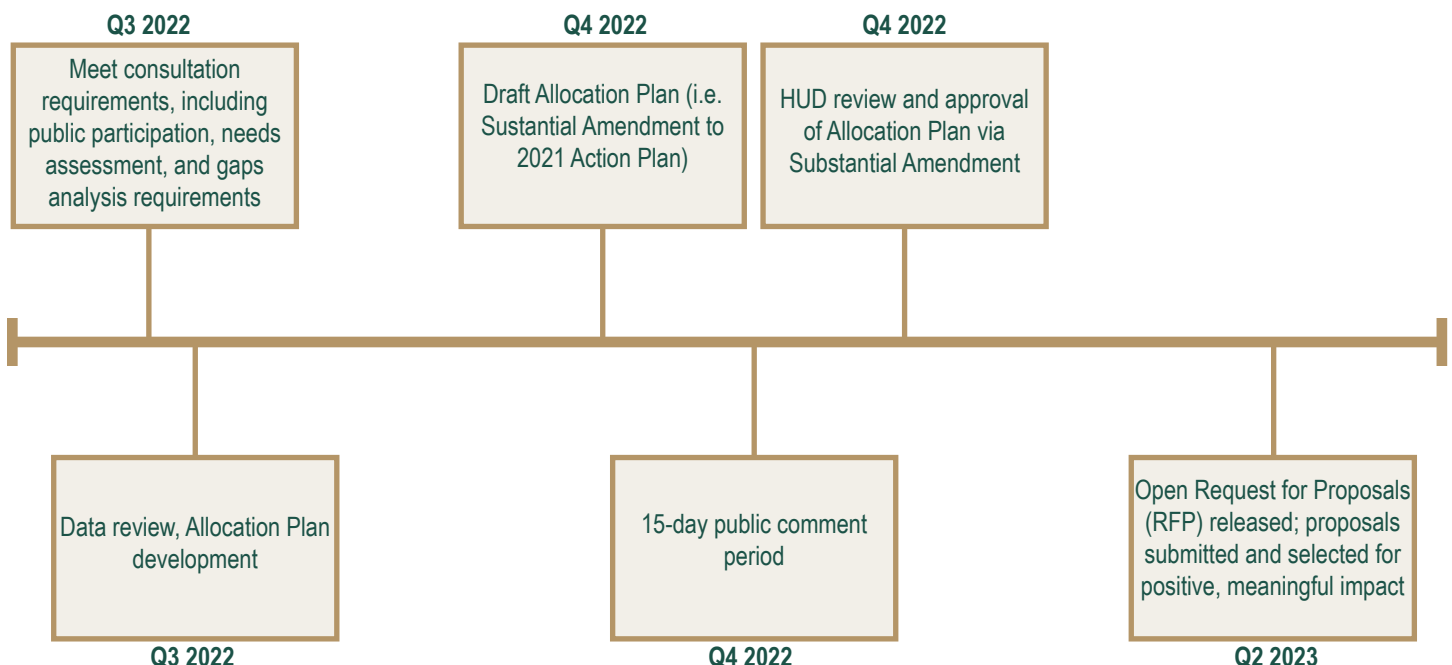
Tarrant County plans to use its HOME-ARP allocation to provide housing assistance to qualifying populations (QPs) of County residents. Housing assistance will consist of several services and programs including the production or preservation of affordable housing, tenant-based rental assistance (TBRA), supportive services, homeless prevention services, housing counseling, and the purchase and development of non-congregate shelters. HOME-ARP will provide access for all QPs to apply for or be referred to projects or activities associated with the program.

The County may provide housing assistance to the following QPs:

- those experiencing homelessness or at risk of homelessness
- those fleeing or attempting to flee intimate partner violence, sexual assault, stalking or human trafficking
- populations where assistance would prevent a family's homelessness or serve residents with the greatest risk of housing instability.

Tarrant County is currently in the consultation phase of the planning process for HOME-ARP. As part of this phase of the planning process, the County will consult with various community stakeholders including veterans' groups, homelessness and domestic violence service providers, public housing agencies, and continuum of care organizations, along with various public and private organizations addressing fair housing, civil rights and the rights of persons with disabilities.

The County also plans to complete a Needs Assessment and Gap Analysis to determine the unmet needs of each QP. Qualitative and quantitative data are being collected through HUD, my Sidewalk, CoCs, partners, surveys, stakeholder interviews, and other methods to meet the needs specified in the HUD Notice. For a more detailed view of the County's planning process, please view the estimated timeline for HOME-ARP below.





[www.tarrantcounty.com/recovery](http://www.tarrantcounty.com/recovery)